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# FINANCIAL TIMES

Europe's Business Newspaper

FRIDAY MAY 14 1993

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## Japanese request to kill 50 whales rejected by IWC

A Japanese request to kill a quota of 50 whales in its coastal waters was rejected yesterday by member nations of the International Whaling Commission.

Japan said it would leave the IWC if it continued to rule against a limited resumption of commercial whaling. Page 16

**Post-Maastricht agenda in UK:** Douglas Hurd, UK foreign secretary, claimed victory over the Conservative opponents of closer European integration as he sketched out Britain's post-Maastricht agenda for the future of the EC. Page 16

**British Telecom** reported a 36 per cent fall in full-year pre-tax profits to £1.96bn (£3.04bn) and a much worse than expected deficit on its pension fund. Page 17; Lex, Page 18; Further details, Page 21

**Gold price soars:** Frenzied buying reignited the fire in the market started by investors Sir James Galloway and George Soros. The price soared in London by nearly 3.5 per cent to \$369.15 a troy ounce, its highest level for 17 months. Gold started 1993 at a seven-year low of \$227 an ounce. Traders expected further turmoil today. Commodities, Page 36

**EC warns Croatia:** The EC has warned Croatia and the Bosnian Croats that they risk international reprisals if they do not stop attacking Muslims in central and south-western Bosnia, the Danish foreign ministry said. Page 3

**Spiderman to the rescue:** In America, Marvel Entertainment Group, king of the comic books, has enlisted Spiderman, the Fantastic Four and other superheroes as guides through its financial maze of financial data in a full colour, spider-packed, comic book annual report. Page 17

**Gunman holds toddlers hostage:** A gunman demanding a ransom of FF100m (£18m) was holding 12 toddlers and their teacher hostage at a nursery school in the wealthy Paris suburb of Neuilly. The hooded man said he had explosives strapped round his waist.

**Nissan, Japan's second largest carmaker,** agreed to buy parts from a supplier affiliated to Toyota, its arch rival and Japan's largest car manufacturer. Page 17; Nissan, Page 8

**German strike may grow:** IG Metall, Germany's powerful union, will expand its strike to the whole of eastern Germany next week unless talks in Dresden break the deadlock. Page 1

**Solidarity action threatened:** Poland's Solidarity trade union has threatened to call a general strike next week in an attempt to win higher wages for teachers, health service workers and other public sector employees. Page 2

**No deal in peace talks:** The ninth round of Middle East peace negotiations ended without progress after the first direct US attempt to bridge differences had been rebuffed by the Palestine Liberation Organisation. Page 6

**France in Gatt counterattack:** French prime minister Edouard Balladur, launching a diplomatic counter-offensive in the Gatt trade talks, said: "I want to put an end to this idea that several hundreds of thousands of French farmers are the one stumbling block to the regeneration of world trade that would follow from a Gatt accord." Page 7

**Romanian adoption bill:** The Romanian parliament's law commission is discussing a new bill which would expedite adoption procedures for more than 50,000 children abandoned in the country's orphanages.

**Metropolitan Life,** South Africa's seventh largest life insurer, is to invite the country's black community to take a stake in the company. Page 19

## Peseta devalued by 8% in ERM

By Peter Bruce in Madrid and Lionel Barber in Brussels

### Escudo follows suit as Spain prepares to cut interest rates

SPAIN WILL cut interest rates by 1½ percentage points today after devaluing the peseta 8 per cent in the fifth European currency realignment since last September's monetary crisis.

The peseta move, accompanied by a 6.5 per cent devaluation of the Portuguese escudo, took European currency markets by surprise, three weeks before the Spanish general election on June 6.

The main cause of yesterday's peseta devaluation was heavy peseta selling pressure, which has caused a sharp fall in the Bank of Spain's reserves. The Madrid government yesterday morning requested its EC partners to agree a devaluation.

Portugal reluctantly agreed to accompany the devaluation, seeking to remain competitive with Spain, its biggest trading partner. The devaluation, with the cut in the Bank of Spain's main money market intervention rate

to 11½ per cent from 13 per cent, will bring some relief to the hard-pressed economy.

The sudden collapse of the Spanish Socialist government's resolve to resist speculative pressure was fiercely criticised by Spanish employers.

The CEOE, the Spanish employers' organisation, which strongly supports the opposition conservative party, said the devaluation - the peseta's third downward move since September showed "the failure of economic policy".

Spanish economists believe Spain may have spent up to \$35bn since last November to support the peseta. Although the Bank of Spain officially says its reserves are about \$45bn, the bank has been intervening in support of the peseta by buying the currency forward. Analysts believe that may have cut reserves to less than \$30bn.

The foreign exchange markets have been buffeted by rumours of unusual Bank of Spain transactions in currency options, as part of measures to shore up the peseta. The Bank of Spain last night denied any such activities.

Mr Carlos Solchaga, the Spanish finance minister, said it had been impossible to fight against a market focusing not on economic fundamentals but on election uncertainty.

He underlined, however, the political difficulties caused by economic downturn. An official survey to be published today will

show that unemployment jumped 253,000 in first quarter, taking the Spanish unemployment rate to 21.7 per cent, Mr Solchaga said.

In London Mr John Major, the British prime minister, chose a day of new ERM instability to express his government's strong reluctance to bring the pound back into the ERM.

He told the Commons the government would not "even begin to consider" whether to rejoin the ERM until the requirements of German and UK monetary policy were "much more closely in line".

The move is likely to reinforce concern in Brussels about the effect of competitive devaluations on the prospects for European economic and monetary union (Emu), already damaged by doubts about the future of the Maastricht treaty.

The upheaval within the EMS comes just five days before the crucial second Danish referendum on the Maastricht treaty.

However, in a curt statement, officials described the devaluations as a routine matter reached through mutual agreement, implicitly confirming the recent conclusion of EC central bankers that the ERM does not need fundamental reform.

The ERM tensions were discussed in three separate telephone conferences yesterday among the 12 European Community governors. One central banker said: "Everyone was adamant that the peseta and the

escudo stay inside the system rather than float. What has happened shows the ERM is flexible."

EC finance ministers are to discuss a detailed report by the EC monetary committee on the ERM at an informal meeting in Kolding, Denmark, in 10 days.

James Blitz in London writes: The Danish krone weakened slightly inside the European exchange rate mechanism after yesterday's devaluations of the peseta and escudo.

Other currencies, including the French franc, remained unchanged in spite of the Bank of France's decision to cut its two main interest rates again.

The krone weakened to a low of DKR3.8675 against the D-Mark yesterday amid fears that the Danes may again vote No to the Maastricht treaty in their referendum on Tuesday. It had previously closed at about DKR3.8535 on Wednesday.

France yesterday cut both its intervention and 5-10-day lending rates by a ¼ percentage point.

### THE PESETA DEVALUATION

Exchange rate machismo ends .....Page 2  
González assesses pre-election pressure .....Page 2  
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Ex-Italian premier Giulio Andreotti (front row centre) votes with other Christian Democrat senators to lift his parliamentary immunity paving the way for a probe of his alleged Mafia links. Report, Page 16

## Daimler-Benz profits sharply down to DM20m

By David Waller in Frankfurt

DAIMLER-BENZ, Germany's largest industrial group, reported a dramatic decline in net profits yesterday to DM20m (\$12.4m) for the first quarter of 1993, down from DM480m in the same period last year.

Daimler described the result as "exceptionally unsatisfactory". It chiefly blamed weak demand in the German car and commercial vehicle market, which handicapped Mercedes-Benz, the car manufacturer that generates two-thirds of the group's sales.

Blighted by what Daimler called "extremely difficult conditions" in world markets, car production at Mercedes dropped by 39 per cent in the quarter to 94,500 units, down from 153,738 last year when conditions were still what Daimler called "highly favourable".

The number of commercial vehicles produced fell by 27 per cent to 55,900.

Last month Daimler indicated that profits would be "considerably down" in the first quarter, and the results were not noticeably different from analysts' expectations after an accelerated drop in profits over the last half of 1992. The share price closed 80 pence up at DM558.30.

## Danes hit at foreign meddlers in referendum

By Hugh Carnegie and Hilary Barnes in Copenhagen

THE intervention of British politicians and newspapers in Denmark's Maastricht referendum campaign is both unwelcome and unfair, according to Mr Niels Helveg Petersen, the Danish foreign minister.

"I simply believe we should be left to fight our own campaign," he said yesterday. "We do not interfere in the British campaign [on Maastricht]. Let the British fight their own battles in Britain and not here."

Mr Helveg Petersen was echoing a growing sense of irritation in Denmark about the role of outsiders in the referendum to be held next Tuesday.

Mr Uffe Ellemann-Jensen, Mr Helveg Petersen's predecessor, also expressed irritation over anti-Maastricht newspaper advertisements paid for by Sir James Goldsmith, the

Continued on Page 16

Denmark's Yes-men, Page 3

## US consumer price increase sparks fears over inflation

By Michael Prowse in Washington

REPORTS of a sharp increase in US consumer prices last month prompted heavy selling of shares and bonds yesterday on fears that US inflationary pressures are reviving.

The Labour Department said the consumer price index rose 0.4 per cent between March and April and at an annual rate of 3.7 per cent over the last quarter. On Wednesday it reported an 0.6 per cent rise in producer prices last month.

By midday, the benchmark long bond was down more than a full point to yield 6.94 per cent. The Dow Jones industrial average was down nearly 30 points at 3,453.25.

"There's no cause for long-term concern," President Bill Clinton told reporters, but "we have to watch it".

Separately, the Commerce Department reported a 1.3 per cent increase in retail sales last month, a stronger than expected rebound after bad weather hit sales in March. The recovery was led by car sales, which rose 3 per cent from March.

Mr Ron Brown, commerce secretary, warned that the sales rebound was modest and indicated an annual rate of sales growth of only 2.4 per cent, lower than the rate of inflation. A 12 per cent increase in car sales compared with April last year, however, was evidence that "the president's cut-the-deficit, lower interest rate strategy is setting the stage for growth".

Mr Wyss predicted a "soft" second quarter with economic growth at an annual rate of 2.5 per cent, up from 1.8 per cent in the first quarter. The recovery, however, would gather momentum in the second half of the year.

Mr John Lipsky, chief economist at Salomon Brothers in New York, said the figures seemed "a bit high given the modest pace of growth".

Separately, the Commerce Department reported a 1.3 per cent increase in retail sales last month, a stronger than expected rebound after bad weather hit sales in March. The recovery was led by car sales, which rose 3 per cent from March.

Consumer prices were boosted last month by an erratic rise in food prices. However, the "core" consumer price index - which excludes food and energy - rose 0.4 per cent and at an annual rate of 4.1 per cent over the past three months. Core producer prices have also risen rapidly in recent months.

"Inflation will stabilise at 3.0-3.5 per cent this year," said Mr David Wyss, chief economist at DRI-McGraw Hill, a forecasting group. "Hopes that it would fall to 2.5-3.0 per cent were always unrealistic."

The figures puzzled many analysts because consumer demand is seen as too weak to support a significant acceleration of inflation. Wage costs remain subdued.

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## NEWS: EUROPE

## Path of peseta pleases exporters

By Peter Bruce in Madrid

THE PROSPECT of a peseta devaluation has had Spain's business leaders, especially exporters, on the edge of their seats for weeks.

"I'm counting on it," said Mr Pedro Balive, chairman of the biggest processed meats group, Campofrío, a few days ago. "It's desperately necessary. We need an exchange rate that reflects the true wealth of our country."

In the Basque country, industrialists, most of whom export, had been lobbying for a devaluation for weeks. "A devaluation would have a minimal effect on inflation," said Mr Enrique Portacarrero, head of a regional employers' confederation. "The effect on import prices will be minimal because the recession has cut demand so much."

In all, the peseta has fallen about 20 per cent against the D-Mark since last autumn. The apparent inability to find a parity within the European Monetary System is an embarrassment to the government but it has been a boon to business as the country has slipped into recession.

Recent official figures show that Spanish exports, which grew more slowly than imports for most of the 1980s, have suddenly taken off since last autumn. In the first quarter of this year exports rose 13.7 per cent, while imports fell 6 per cent. In the six months to the end of March, exports grew 5.5 per cent while imports fell 6.5 per cent.

"The only good economic news we have had in the last year has been export growth," says Mr Balive. But while yesterday's devaluation may further quicken export growth, some economists worry that unless wages rise, the competitive effect may be lost. "It was probably not a good idea to devalue before this year's wage round has been completed," said one Madrid banker. "The settlements are coming in at above 6 per cent, which is too high."

The decision to devalue the peseta is a result of the country's inability to develop a competitive exporting industry and its traditional reliance on tourism to cover its large trade deficit. That pattern was broken by the economic boom after the country joined the European Community in 1986. It triggered a massive influx of imports, which last year resulted in a current account deficit worth 3.3 per cent of gross domestic product.

Savings in Spain are low and Madrid has to attract foreign funds to cover that deficit and analysts said yesterday the devaluation would help reassure foreign markets that the peseta would now stabilise.

## González eases pre-election pressure

By Peter Bruce

THE pressure on Spain's currency became too much yesterday. Devaluation may have been the only option, but it might yet be the best move for the embattled socialist government since the prime minister, Mr Felipe González, three weeks ago, called a snap general election for June 6.

At least some of the pressure is off. Political opponents will see the move as a defeat and a humiliation. The government has been insisting it would not devalue and that the peseta was correctly valued within the exchange rate mechanism of the European Monetary System.

Analysts in Madrid agreed yesterday that the Bank of Spain had little option but to ask the European Community's monetary committee for the realignment.

The Bank of Spain has been buying pesetas forward to see off speculators, and its reserves - which are believed to have fallen from more than \$60bn (\$28bn) last autumn to less than \$20bn now if its futures contracts are taken into account - are badly depleted. The central bank and the finance ministry decided to

seek a realignment the moment pressure began to build up yesterday. "There was just too much ammunition out there," said one senior Madrid banker.

"It was inevitable," said Mr Ignacio Gomez Montejó, chief economist at brokers FG. He believed the move would damage the government's election prospects, especially since Spain has devalued three times since last September. It would help bring down interest rates quite rapidly this year but, he added, "it's too late to help the government in the election. Three devaluations in nine months is a [political] disaster."

"It was unavoidable but it's not a disaster," said Mr Miguel del Valle, chief of research at Banco Central Hispano, who said he thought the peseta would not depreciate too far at its new parity and that it might even appreciate.

That view is supported by Mr Carlos Sebastian, chief economist at brokers Ibergentes. He said the peseta was, at worst, 5 per cent overvalued at around Ptas73.50 to the D-Mark, but that the markets had worried that the conservative opposition People's party win the election, it might take

the currency out of the system altogether. Being forced out of the ERM would be a political calamity from which the prime minister could not recover. As it is, the obstacles confronting him between now and June are daunting. Ironically, devaluation could help him to deal with them.

An official unemployment survey today is likely to show a large increase in the numbers out of work. The last survey showed a record 3.04m people unemployed, 20.6 per cent of the working population, at the end of last year.

The most serious worry now, at least at the Bank of Spain, is that employers may no longer feel pressured to deal firmly with high wage demands. The few agreements that have been signed in the spring wage round so far have been close to 7 per cent.

While the inflationary effects of the devaluation are unlikely to be severe given the recession and the slump in demand, April inflation figures published yesterday were disappointing for the government.

They showed a 0.4 per cent increase in consumer prices in April, bringing year on year inflation up from 4 per cent in March to 4.6 per cent last

month. Devaluation will also allow voters time to get used to the idea, before election day, that interest rates really are going to start falling.

The government will be able to argue that it has dealt with crippling interest rates and an overvalued currency.

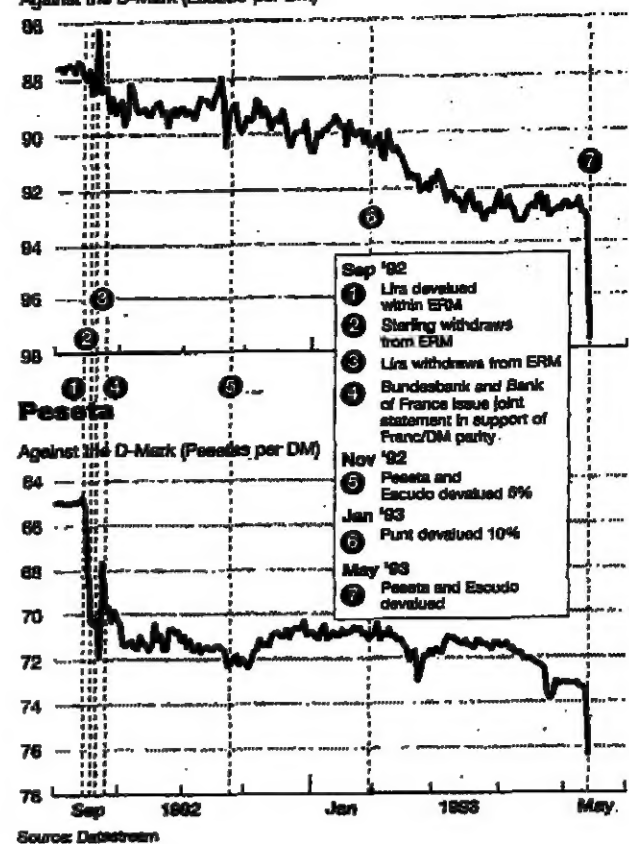
Pressure on the peseta has been caused by Spain's rapidly growing current account deficit - 3.3 per cent of GDP last year, it was in surplus until 1988 when a consumer boom began to suck in imports.

Already, Spain's exports have begun to pick up in the wake of the last two devaluations. Until yesterday, it seemed Mr González had overcome the political divisions in his party and that, despite a surge in support for the opposition, the socialists would win the most seats in what is likely to be a hung parliament. That would enable him to form the next government.

What is important now is time. Spain's socialists are not about to be blown away like their French counterparts. This will be the worst weekend of the campaign for the prime minister, but there are still 24 days to the election. He still has everything to play for.

## Escudo

Against the D-Mark (Escudo per DM)



Source: Datastream

Spanish devaluation underlines monetary split in the EC  
Exchange rate machismo ends

By Peter Marsh, David Marsh and Peter Norman

EXCHANGE RATE machismo finally went out of fashion yesterday when the Spanish and Portuguese governments requested a devaluation of their currencies within the European exchange rate mechanism.

The events underline the monetary split in the European Community between the "inner core" nations centred on Germany and other countries which are constrained by economic weakness in pegging their currencies to the D-Mark.

Yesterday's discussions in the EC's monetary committee illustrate the new sense of realism established in Europe over exchange rates in the aftermath of last year's ERM crisis.

Out has gone the idea that countries should cling on to their ERM parties regardless of the cost in terms of foreign-currency reserves, high interest rates and high exchange rates reducing export competitiveness. Instead has come a sense of submission to the forces of the \$1,000bn-a-day currency market.

The new mood has been struck most forcibly by the Bundesbank, which has been conveying ever more rigorous views that countries with currencies under persistent strain should seek timely devaluations.

Admittedly, in the case of Spain, the pressures of a gen-

eral election campaign played their part in forcing the peseta into its third devaluation since the onset of ERM turbulence last September.

Mr Felipe González, the Spanish prime minister, and Mr Carlos Solchaga, the finance minister, have become aware in recent weeks that

"We all knew the Spaniards were in for a rough ride in keeping to ERM limits. We were surprised they held out for so long"

their government's hold on power was being increasingly put at risk by the economic rigour needed to defend the peseta's D-Mark parity.

Even so, Mr Solchaga went out of his way less than two weeks ago to rule out a further peseta re-adjustment. "We are not going to devalue, not this weekend, nor the next weekend nor at any time on the horizon," he told reporters in Washington where he was attending meetings of the International Monetary Fund.

Yesterday's decision by Mr González and Mr Solchaga to renege on this commitment was sparked by the heavy selling of the peseta on exchange markets on Wednesday, which forced the Bank of Spain to dig even deeper into its already depleted reserves. The ministers' action virtually forced Portugal also to request a devaluation - the second

affecting the escudo since last autumn - by dint of the two countries' close trading links.

Mr Luis Angel Rojo, the Bank of Spain governor, who met other EC central bank governors at Basel for their regular monthly meeting at the beginning of this week, did not discuss the move with them.

Spanish officials said yesterday. However, the problems facing Spain were the subject of a special, secret discussion by the EC governors at their Basel meeting in March. "We all knew the Spaniards were in for a rough ride [in keeping the peseta within its ERM limit] and some of us were surprised they held out for so long," a central banker said yesterday.

Another banker suggested that the decision to seek a devaluation in trading hours smacked of panic. "The way the Spaniards have handled this was not very clever," said one official, who admitted that news from Madrid had taken him by surprise. However, another point of view was that Spain announced its move yesterday morning to prevent more damaging speculation against the peseta as the monetary committee meeting - a

regular event scheduled weeks ago - took place.

Yesterday's development was likely to reinforce already existing pressures for a two or multi-speed drive towards monetary integration in Europe.

Spain and Portugal are now clearly in the slow lane, along with Britain and Italy, which both left the ERM last year.

The devaluation of the Spanish and Portuguese currencies comes in spite of increasingly aggressive moves by the Bundesbank to cut interest rates in recent weeks - events which in theory should have reduced the pressures on some of the weaker ERM currencies.

Even so, in several statements during the past few weeks, the Bundesbank has made clear its extreme reluctance to take part in open-ended intervention operations to bail out currencies judged by the market to be fundamentally over-valued.

The prospect of a substantial peseta and escudo devaluation revived fears that the ERM could be undermined by competitive devaluations, a warning repeatedly expressed recently by Mr Jacques Delors, the EC Commission president.

Although the Spanish and Portuguese move underlines Mr Delors' persistence, the trend towards competitive devaluation is likely to persist as long as Europe remains stuck in a period of low or even negative growth.

## Escudo dragged into slipstream by 'integration'

By Peter Wise in Lisbon

THE Portuguese escudo has once again been sucked into the peseta's slipstream because of its links with the Spanish economy and Spanish markets.

When the escudo devalued 6 per cent along with the peseta last November, the finance ministry made clear it was reluctantly following suit because Spain had taken over from Germany as Portugal's main trading partner. There was no other strong reason for Portugal to devalue then, officials said at the time. Yesterday there was no sign that the move would be received any differently.

Economic analysts believe that the government was forced into yesterday's decision by the realisation that, faced with a devaluation of the peseta, it would find it too costly to keep the escudo within its fluctuation band without a realignment.

"With a peseta devaluation, the speculation around the escudo would be so strong that the Portuguese government would not be able to resist following suit," said Mr Rui Marinho, chief economist with Banco Português de Investimentos. "The market likes simple messages and it has taken on board the idea that the Spanish and Portu-

guese economies are so potentially integrated that the escudo has to follow any peseta devaluation."

Mr Nuno da Rocha Correia, an analyst with brokers Independente, said: "The Portuguese government won't welcome this devaluation as it runs contrary to its macro-economic policy of maintaining a strong escudo to hold down inflation and improve the competitiveness of exports through productivity gains rather than depreciation of the currency."

But he added, "The government may be relieved that some of the pressure of defending the escudo has been taken off. It will also be welcomed by what has become known as the 'real economy', exporters and small- and medium-sized businesses."

However, after the announcement in Brussels, the Mr Antonio Guterres, leader of the opposition Socialist party, said: "This represents a defeat for the policies of the government who have always defended a strong escudo. It is a pity Portugal is sacrificing its competitiveness with Spain."

The government has used its ample foreign currency reserves to defend the escudo and it has maintained high short-term domestic interest, which rose to a peak of 25 per cent in March.

## French interest rates reduced

By Alice Rawsthorn in Paris

THE Bank of France yesterday announced a reduction of 0.25 percentage points in its leading interest rates, the sixth fall in official rates since France's centre-right government took power six weeks ago.

The intervention rate was reduced to 7.75 per cent and the short-term 3-to-10 day facility to 8.75 per cent. The bank's announcement, which followed the news from Spain, took the markets by surprise. It came only a day after the main commercial banks had reduced base rates to 9 per cent and less than a week after the last cut in official rates.

Economists had anticipated further falls in French rates but had expected the French authorities to wait until after next Tuesday's Danish referendum on the Maastricht treaty. However, the French franc remained robust after the announcement. It ended the day at FF33.3715 against the D-Mark, compared with FF33.3726 on Wednesday.

The stock market's response was also positive. The CAC-40 Index, which has been sluggish in recent days, edged higher to close up 0.39 at 1,879.83.

Both Mr Edouard Balladur, the new French prime minister, and Mr Edmond Alphandery, his economy minister, have made it clear that they hope for further falls in interest rates to alleviate the pressure on the French economy.

Hopes of recovery were encouraged by yesterday's publication of provisional figures by the state statistics institute indicating that inflation rose by less than 0.2 per cent in April, bringing the annual rate to just over 2.1 per cent.

## Swedish central bank acts

SWEDEN'S central bank, the Riksbank, yesterday cut Sweden's key marginal lending rate by 0.25 per cent to 9.0 per cent, the third reduction in interest rates in a month, writes Christopher Brown-Humes in Stockholm.

The latest cut means the marginal rate is now 3.5 percentage points below its level last November when the krona was floated.

The Riksbank said the cut was justified by the downward trend in European interest rates and the reduced uncertainty over the outcome of Sweden's annual round of wage negotiations following a settlement agreed between employers and engineering unions on Monday.

## Solidarity on collision course with coalition

By Christopher Bobinski in Warsaw

POLAND'S Solidarity trade union has threatened to call a general strike next week in its bid to win higher wages for teachers, health service workers and other public sector employees.

The call would be accompanied by a no confidence motion in Ms Hanna Suchocka's coalition government by the Solidarity's group of deputies in parliament, according to Mr Marian Krzaklewski, the Solidarity leader.

The government is based on a six-party coalition which controls 177 votes in the 460 seat Sejm, the more important chamber in parliament. The Solidarity leadership has given the government until May 18 to come up with "satisfactory" answers to the movement's demands which the government says cannot be fulfilled, given present budget restrictions.

This year's budget deficit has been set in the agreement with the International Monetary Fund at \$2,000bn zloty (\$3.1bn) or 5 per cent of gross domestic product and any upward revision could lead to suspension of successive tranches of \$600m worth of standby credits due to run until the spring of 1994.

As it is, the government will in any case be hard pressed to meet the IMF target, thanks to a recent parliamentary vote increasing pensions and forgiving housing loans extended before 1990, which threaten to

put a further 20,000bn zloty onto the deficit.

The root of Solidarity's rift with the government lies in the fact that its role has been largely restricted to that of a trade union since the end of communist rule. Before that, it was an all-embracing opposition movement.

The cause of the dramatic public sector strikes... is the arrogance of the government and attacks on the union by representatives of the state administration," Solidarity's National Commission said in a toughly worded statement.

Some union leaders have increasingly sided with workers disillusioned with reforms which have increased inflation and unemployment but brought them few concrete rewards. Some union deputies have voted against the government in parliament.

Meanwhile, workers in the south western Walbrzych region who have been striking and blockading the local government headquarters to demand effective restructuring policies suspended their protest after a promise of talks with the government due to begin today.

Solidarity has fewer than 2m members but showed last December it is capable of mounting large-scale strikes when it led a three-week stoppage in coal mines.

Solidarity unionists are planning a half-hour token stoppage in the industrial region of Silesia today and railway workers are considering strikes early next week.



Pensioners demonstrating in front of the Greek parliament building in Athens yesterday. They joined thousands of workers in a one-day strike to put pressure on the government for wage increases. The General Confederation of Greek Labour is seeking rises of 15 per cent.

## Brussels hard line on Oslo

By Andrew Hill in Brussels

THE European Commission said yesterday it had no immediate intention to bow to Norwegian pressure and withdraw proposals aimed at increasing competition in North Sea oil and gas exploration.

A spokeswoman for Mr Abel Matutes, the EC energy commissioner, said the decision about whether or not to adopt the directive was up to the 12 existing members of the Community. "We can't take a decision on the basis of the hypo-

thetical situation that Norway has joined," she said.

Mrs Gro Harlem Brundtland, the Norwegian prime minister, warned this week that adoption of the measure could hinder attempts to convince the country's electorate about the benefits of EC membership.

The directive would outlaw preferential treatment of national oil and gas companies applying for drilling or exploration licences and has provoked strong opposition from Denmark, which holds the presidency of the EC, and from

Norway, both of which grant certain licence privileges to their state oil companies.

Last month, Denmark postponed a scheduled meeting of energy ministers, which was due to discuss the issue, partly to avoid having to take a sensitive decision on the directive ahead of next week's referendum on the Maastricht treaty.

The measure will next be discussed by ministers on June 25, and a decision could be delayed at least until the Belgian presidency of the EC in the second half of the year.

## Wages dispute in eastern Germany may spread

## IG Metall gives warning

By Judy Dempsey in Berlin

IG Metall, Germany's powerful union, will expand its strike to the whole of eastern Germany next week unless talks, which resumed yesterday in Dresden break the deadlock.

Mr Franz Steinkühler, president of IG Metall, said yesterday more engineering and steel plants will be targeted throughout eastern Germany's five states, perhaps paralysing what remains of the region's industrial sector.

"In my opinion, the strikes will last for quite some time," he protests. "Despite all the ostensible protests from the employers' federations of their readiness to compromise, IG Metall is nevertheless prepared that the conflict over eastern wage contracts will not be settled this week," he added.

Gesamtmittel, the engineering employers' association said the union's decision would lead to a long labour dispute in

eastern Germany. More than 40,000 eastern German workers from among 90 enterprises are now taking part in the action. Beginning next Monday, a further 15 plants in eastern Berlin, and nine enterprises from the engineering sectors in Thuringia will start indefinite strikes for the first time.

IG Metall is determined to keep up the pressure on the employers so that they will reinstate a contract, signed in March 1991 with the union, which would have equalised western and eastern German wages levels by next year. That would have entailed pay rises of more than 20 per cent for the steel, engineering sectors in eastern Germany, where wage levels are about 65 per cent of western German levels.

IG Metall insists it is prepared to compromise on a number of issues. These include putting back the timetable towards income parity, as well as compromising on extra Christmas pay, holidays, work-

ing hours, and other benefits. But a union official yesterday said that IG Metall would not compromise on the basic wage, the principle of the original contract.

"That is what is at stake," said Mr Michael Böhm, IG Metall's spokesman for Berlin-Brandenburg.

For their part, the employers, especially its members from the Mittelstand - the small and medium-sized enterprises - are determined not to reinstate the contract. This strong lobby in Gesamtmetall has more to lose in eastern Germany than the large western German companies who can afford to pay the increases.

THE FINANCIAL TIMES

Published by The Financial Times (Europe) GmbH, Nibelungenplatz 3, 6000 Frankfurt am Main 1, Germany. Telephone (0) 41 49 15 50. Fax (0) 41 49 15 48. Telex 416193. Represented by Edward Hugo, Managing Director, Printer DVM Druck-Vertrieb and Marketing GmbH, Adminal-Residenz, Strasse 3a, 6078 Neu-Isenburg 4 (owned by Hilti AG, Germany).

Responsible Editor: Richard Lambert, of The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Shareholder of The Financial Times (Europe) Ltd, London and F.T. (Germany) Advertising Ltd, London. Shareholder of the above mentioned two companies is: The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL. The Company is incorporated under the laws of England and Wales. Chairman: D.C.M. Bell.

FRANCE: Publishing Director: J. Rolley, 188 Rue de Rivoli, F-75004 Paris Cedex 01. Telephone (0) 43 97 06 21, Fax (0) 43 97 06 23. Printer: S.A. Nord Est, 1321 Rue de Caen, F-91000 Roissy Cedex 1, Editor: Richard Lambert. ISSN: ISSN 1148-2733. Commission Paritaire No 678080.

DENMARK: Financial Times (Scandinavia) Ltd, Vindmøllestræde 42A, DK-1161 Copenhagen K. Telephone 33 13 44 41, Fax 33 98 53 35.



# EC demands Croats stop attacks in Bosnia

By Robert Mauthner in London and Laura Silber in Belgrade

THE European Community has warned Croatia and the Bosnian Croats that they risk international reprisals if they do not stop attacking Muslims in central and south-western Bosnia, the Danish Foreign Minister announced yesterday.

It said that Mr. Niels Helveg Petersen, Denmark's foreign minister, in his capacity as current EC council president, had sent a sharply worded letter to President Franjo Tudjman of Croatia on Wednesday. The letter said the Croatian government and its Bosnian Croat allies must swiftly announce their clear intention to end the violence.

"If the Croatian attacks do not stop, the international community will consider stronger measures against Croatia and the Bosnian Croats, similar to the measures being imposed on the Serbs."

Russia yesterday said the states trying to end the conflict in Bosnia had made no firm proposals on what should be done if the Bosnian Serbs reject an international peace plan in a referendum to be held this weekend.

Mr. Andrei Kozyrev, Russian foreign minister said in a newspaper interview that no measures, "including severe ones," had been either agreed or ruled out in advance.

His statement echoed remarks by President Bill Clinton suggesting that Washington had become much less keen to go ahead with bombing raids or the selective lifting of the arms embargo to help the Bosnian Muslims, because of European opposition.

Mr. Kozyrev said talks on "political, possibly military, and possibly binding measures" should resume after the Bosnian Serb referendum, in the UN Security Council and within the framework of the EC-sponsored London Conference on the former Yugoslavia.

## French assurance on Nato

By David Buchan in Paris

FRANCE signalled yesterday it would not allow any disagreement with the US over the right tactics in Bosnia to check its slow move towards a closer relationship with Nato.

"Without returning to Nato's integrated military command, we want to demonstrate that there are more relaxed relations between France and the Atlantic alliance," the Foreign Ministry spokesman said. "We are very attached to the Atlantic alliance and particularly to the presence of American troops in Europe."

# Pro-Maastricht tide buoys Denmark's Yes-men

Hugh Carnegie and Hilary Barnes encounter quiet optimism that vote will be carried



MORALE was high at the Copenhagen offices of the pro-Maastricht European Movement, where young volunteers were busy stuffing envelopes and preparing for a final effort to ensure a Yes vote in next Tuesday's second Danish referendum on the treaty.

"We are better organised this time and we have better co-operation among the political parties," said Mr. Lars Boch Pedersen, an organiser of the movement's 150 volunteers campaigning in the capital. "We are more on the street this time, we have got closer to the public."

Those urging a Yes vote have drawn encouragement from opinion polls less than a week to before polling day showing a significant lead for their camp - greater than they enjoyed last June when the outcome was a 50.7-49.3 victory

OPINION POLLS							
BEFORE 18/5/93				BEFORE 2/6/92			
	Yes	No	Undecided	Yes	No	Undecided	Not Voting
Gallup 9/5/93	46%	34%	15%	5%	5%	41%	39%
Gallup 11/5/93	48%	33%	14%	5%	5%	43%	37%
Gallup 12/5/93	48%	32%	14%	5%	5%	43%	35%
Gallup 13/5/93	48%	33%	14%	4%	5%	44%	35%

of-centre voters supporting the treaty. Last June, more than 60 per cent of Social Democratic supporters voted No, in defiance of their leadership. This time, opinion polls suggest that a majority of them will vote Yes.

Mr. Uffe Ellemann-Jensen, Liberal Party leader and foreign minister for 10 years until the change of government, negotiated the Edinburgh opt-outs despite his personal belief that Denmark should accept Maastricht without them.

"I was the one who could persuade the other countries to give us the opt-out deal because they knew that when I said it was necessary, it was true. But, to be honest with you, it is the Social Democrats who can deliver a Yes on Tuesday."

The seven of parliament's eight parties who are campaigning for a Yes are all doing so individually, often citing very different reasons. Nevertheless, there is a common emphasis that Denmark should remain a core member of the European club, where it can retain an influence on Europe's future.

Ms. Margrethe Auker, a woman priest and member of the left-wing Socialist People's Party, who was trying to persuade her often doubting colleagues at the party's annual congress last weekend, put it this way: "If Maastricht falls because we vote No, at worst European co-operation will break up altogether, and at best, even if it doesn't, Denmark will be without any influence on Europe."

The young campaigners for the European Movement say that an objection they often meet on the street is that the political superstructure of Maastricht will submerge small countries like Denmark.

Said Mr. Boch Pedersen: "We say that if there is a No vote you would get a super union of Germany and France and perhaps the Benelux countries, which would not be good for Denmark. That would be precisely the strong Germany that Danes are afraid of."

Last year the Yes campaign made some wild warnings about the economic consequences of a No, which proved counter-productive, he said.

This year, the pro-Maastricht campaigners have played down the scare tactics, but, all the same, the economy is clearly an important issue. One opinion poll indicated that the decisive factor for most Yes voters is that it will lead to a better climate for the economy at a time when unemployment is running at 12 per cent.

"What it comes down to for most people is economic prosperity versus fears of a loss of independence for Denmark," said Mr. Pedersen's co-campaigner, Mr. Niels Kristensen.

Recognising the potency of the fears about independence, the prime minister, Mr. Poul Nyrup Rasmussen, has turned the argument on its head.

"As members of the European Union we shall be adding a dimension to our independence. We must not duck this challenge," he tells his audiences. "So if you are worried

about independence, vote Yes!" Supporters of the treaty have some confidence that the vote will go their way, but they are not taking anything for granted.

"My credibility as a forecaster was severely damaged last year," said Mr. Ellemann-Jensen. "I think it will be a Yes this time. But somebody could still goof, and we know, too, that many voters only make up their minds at the last minute."

## Helsinki defiant on pay bill

FINLAND'S government is to present a bill allowing employers to pay 30 per cent below minimum wage if they hire jobless youths, AP reports from Helsinki.

"We are not engaging in slave labour; we are simply giving work to the young," said Mr. Esko Aho, prime minister. Unions have threatened strikes if the bill goes ahead. Unemployment is at a post-war record rate of 17.8 per cent.



It's true of your company car. Now it can be true of your office printer.

## Russian cabinet fails to agree industrial policy

By Layla Boulton in Moscow

THE RUSSIAN government yesterday failed to agree a long-promised industrial policy because of divisions over how generous the cash-strapped state can be as it tries to tackle inflation.

Yesterday's cabinet meeting was remarkable for splitting along unexpected fault lines, with older conservatives disagreeing among each other rather than clashing with young monetarist-minded radicals.

The cabinet ordered the redrafting of a plan which was supposed to provide selective support for industry after Mr. Oleg Lobov - recently appointed first deputy prime minister in charge of the economy by President Boris Yeltsin - widened it to support virtually all economic sectors.

Chernomyrdin, prime minister, said the plan had to focus on priority sectors because the state had to avoid fuelling inflation by printing money.

Mr. Ivan Matarov, the deputy economic minister, who presented the plan to the cabinet, told a news conference its intention was to support areas which did not enjoy demand now but would do so once the economy pulled out of its "deep depression".

Although the government's priorities have already been defined as energy, food processing, conversion of defence plants to civilian output, transport and telecommunications, Mr. Matarov said "virtually all sectors, for instance television set production," were worthy of support.

President Yeltsin, has signed a decree providing specific measures to speed implementation of the government's mass privatisation, his office said yesterday.

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## NEWS: THE AMERICAS

British Chancellor threatens retaliation

## Lamont warns US on unitary tax

By Alison Smith and Andrew Jack

MR Norman Lamont, Britain's Chancellor of the Exchequer, confirmed yesterday that the government would retaliate against US companies unless the dispute over California's unitary system for taxing foreign companies was resolved by the end of this year.

Mr Lamont said that following his meeting last month with Mr Lloyd Bentsen, the US Treasury secretary, he had been assured that the US administration was very keen "to find a solution to the problem that is acceptable".

But to underline the seriousness with which the UK government was treating the issue, Mr Lamont said he had told the Inland Revenue to get information from California-based companies in the UK on the probable impact of cancelling the tax break given to US companies on the dividends they receive from their British subsidiaries.

Sir Michael Grylls, chairman of the Tory backbench trade and industry committee, welcomed Mr Lamont's decision

and emphasised the strong political support there was from MPs of all parties for retaliation if it was needed. "President Clinton has totally disregarded the US's international commitments and, unfortunately, US business will now have to pay a very real and high price," he said.

The US Supreme Court is expected to decide today whether to hear a case brought

Washington 'keen to find acceptable solution', says Bentsen

by Barclays Bank, the UK clearing bank, against the Californian system. In a break with the policy of previous US administrations, Mr Clinton this month decided not to file a brief on Barclays' side.

Under the unitary system California may assess taxes on companies not on the profits they actually make in the state, but on a proportion of their worldwide earnings. It will be very simple and

quick for the UK government to launch retaliatory action.

In direct response to the Barclays case, it inserted a clause in the 1986 Income and Corporation Taxes Act designed to remove tax credits from non-resident companies connected with states where the unitary system is employed.

Parliament would simply need to approve a statutory instrument to bring this into effect. Alternatively, more detailed measures could be introduced into the new Finance Bill following the next budget in November.

Mr Peter Parsons, a tax partner with accountants Touche Ross, said: "This is something that we've all been expecting and hoping for. It is entirely appropriate. The US is not going to listen unless some specific measures are taken. The numbers involved will impact quite significantly back at head office in California."

A US Treasury spokesman said that the administration would "work with California in trying to address the concerns the UK government has raised." In a squeeze over tax, Page 14

## Compromise reached on Clinton tax proposals

By George Graham in Washington

DEMOCRATS on the US Congress's main tax committee have agreed to make significant alterations to some of President Bill Clinton's tax proposals but to preserve the broad outlines of his plan.

The compromise bill agreed by the House of Representatives Ways and Means Committee still faces a rough passage in the full House and an even bumpier ride in the Senate. It will make a smaller increase in the corporate tax rate than Mr Clinton had proposed and allow substantial exemptions to the new energy tax that is to be assessed on the thermal content of fuels.

But Mr Clinton welcomed the new bill, brokered by Mr Dan Rostenkowski, the Illinois Democrat who chairs the Ways and Means committee. He said the changes did not "reduce the overall contribution from the business sector, they just shifted the way it comes."

As expected, Mr Rostenkowski's compromise would increase the corporate tax rate from 34 to 35 per cent, rather than 36 per cent as Mr Clinton sought, but would abandon the administration's proposal for an investment tax credit.

It will also drop the administration's plan for new regula-



Clinton at a fundraising dinner: welcomed new bill

tions to increase the tax rate on foreign royalty income.

After giving way to farmers and airlines over some elements of the energy tax, the administration will also have to give ground to the aluminium industry, a heavy user of electricity which has won an exemption from the tax.

Mr Rostenkowski will revive a measure to repeal the luxury tax on boats, aircraft, furs and

jewellery, which was passed by Congress last year but vetoed. The luxury tax has been criticised by senators from both parties for the damage it has done to the yacht building industry.

The bill preserves the largest component of Mr Clinton's plan, an increase in the income tax rates on the wealthiest 2 per cent of taxpayers.

## Brazil's finance minister stays

By Bill Hinchberger in São Paulo

MR Eliseu Resende, Brazil's finance minister, remained in office yesterday after being questioned in the Senate on Wednesday about alleged favours from the ministry to his former employer.

The consensus among legislators was that Mr Resende emerged strengthened from the session. Senators queried him over proposed loans for Peru and Ecuador which have been earmarked to finance construction work by Norberto Odebrecht, the construction company where Mr Resende worked from 1983 to 1990. Mr Resende maintained that the loan approval was routine.

Before the session ended, President Itamar Franco

released a message of confidence in Mr Resende through his press secretary.

However, a presidential press release that was expected after the senate session was not distributed, leading to speculation that Mr Resende's future may still be in doubt.

If he is replaced, his successor would be the country's fourth finance minister in less than eight months. These shuffles are believed to be stalling progress in talks with the International Monetary Fund.

A wider shake-up of Mr Franco's government may be forthcoming. Ms Yeda Crusius resigned as planning minister last week after expressing irritation over the limited role she was allowed in preparing the government's economic recovery programme.

## Monet sells in NY for \$9.7m

A LARGE marine painting by Claude Monet, completed in 1868 when the 29-year-old artist was living with his aunt on the

Normandy coast, sold for \$9.68m at Christie's in New York on Wednesday night. Antony Thornicroft writes.

"Jetty at Havre" was sent for sale by the Japanese inventor Motoaki Ishizuka and bought by a private European collector.

The price was near the high end of Christie's pre-sale estimate and set the seal on a very successful auction: 45 of the 60 lots of impressionist and modern art on offer found buyers,

for a total of \$48.5m and in terms of value the auction was almost 90 per cent sold.

Taken with Sotheby's success on Tuesday in selling a Cézanne for \$32.8m and a Matisse for \$14.3m it confirmed that buyers have returned at the top end of the international art market.

Two pastels of dancers by Degas also sold well. A late work, "Danseuses Russes", based on the visit of a troupe of Russian folk dancers to the Folies-Bergère in 1895, made \$6.27m, almost double its estimate, and "Deux danseuses au foyer", two gossiping girls, also beat its target at \$2.6m.

The tide started to turn for impressionist and modern paintings at the December auctions in New York.

## Argentina repeals controversial 'disobedience' law

By John Barham in Buenos Aires

ARGENTINA'S Congress has repealed a century-old "disobedience" law used by civilian and military governments - including the present government of President Carlos Menem - to muzzle press criticism and intimidate public opinion.

The Senate voted unanimously on Wednesday to scrap the law. Mr

Menem formally proposed repealing it last July in response to attacks on his use of the measure. The law's last victim was a woman arrested making an obscene gesture at Mr Menem.

President Juan Perón greatly strengthened 19th-century statutes that made insulting the dignity or decorum of an official a criminal offence. In 1960, Perón extended the scope of disobedience, or *desacato*, to

undermine congressional immunities, close newspapers, and jail political opponents.

Although Argentina returned to civilian rule in 1983, the disobedience law remained an obstacle to full press and political freedom.

Mr Menem's critics admit he never jailed an opponent or closed a newspaper, but say he has used the threat of legal action as a form of intimid-

ation. Mr Menem has replied to these complaints by doing away with the law. However, opponents are still not satisfied. They say Mr Menem and other politicians abuse slander, libel and defamation laws to silence criticism.

Mr Luis Moreno Ocampo, a former federal prosecutor, says Mr Menem is paradoxically introducing overdue reforms of the political and legal sys-

tem - such as repealing the disobedience law - while concentrating power in his hands and dismantling constitutional checks and balances on the government.

Mr Menem is to meet President Bill Clinton in Washington next month. Argentina's Foreign Ministry has announced. The two presidents are to meet on June 29 for talks on trade, security and bilateral issues.

## Mexicans relieved at choice of ambassador

By Damian Fraser in Mexico City

THE Mexican government has reacted with relief to reports that the new US ambassador to Mexico will be Mr James R. Jones, chairman of the American Stock Exchange and a former politician with good contacts in the US Congress.

The government and US officials believe Mr Jones has influence on Capitol Hill that should be helpful in the run-up to the vote on the North American Free Trade Agreement, expected this year. Mr Jones was a Democratic congressman for 14 years, chairman of the powerful budget committee for four years, and before that a top aide in the Johnson White House.

A senior Mexican official said: "He is a very adequate person for the circumstances. He has a long relation with Congress, is close to Clinton and knows about trade between Mexico and US. All the opinions have been very favourable."

A US official added that Mr Jones "would send a strong positive signal to Mexico about Nafta and bilateral relations if nominated and confirmed."

During his presidency of the American Stock Exchange, the US's third largest exchange, Mr Jones introduced a series of innovative trading instruments that helped to make up for a slowdown in traditional equity trading business. Foreign currency warrants were especially successful.

## Past crises haunt last lap of Salinas term

Mexico's president gambles on Nafta to beat current account deficit, writes Damian Fraser

THE prospect of a financial or political crisis haunts the last leg of Mexican President Carlos Salinas de Gortari's six-year term. After all, the last three presidential terms ended disastrously with steep devaluations, debt defaults or street protests against electoral fraud.

While an outright political or economic crisis such as those of previous years seems unlikely, many are already predicting an awkward and difficult time before elections in September next year.

Observers point to the instability associated with the transition from one all-powerful president to another. With the

president exercising such power, rumours and speculation over the succession can easily rattle financial markets and make powerful interest groups tremble at the prospect of policy shifts.

Perhaps above all, analysts worry about the huge gamble the president has taken in betting so much on the North American Free Trade Agreement. Were it to be rejected by the US Congress in the vote scheduled for later this year, investors might be unwilling to finance Mexico's huge current account deficit, possibly provoking a devaluation.

The pro-US, so-called technocrat wing of the ruling party would also suffer a setback, while the nationalist wing, and hitherto divided and weak opposition parties would receive a boost.

The government is arguing things are different this time. "The vicious circle of debt, budget deficits and inflation has been broken," says Guillermo Ortiz, under-secretary of finance. With debt down to a manageable 28 per cent of gross domestic product from 62 per cent in 1988, public finances in surplus, and inflation nearly at single digits, the economy is less vulnerable to sudden shocks, he argues.



Salinas: awkward time

Officials deny the rejection of Nafta would lead to any significant reversal in policy - although it might make the political situation more unstable. On the contrary, says one government minister, Nafta would put pressure on the government to push ahead with more economic reforms as a way of reassuring financial markets that the country's economic strategy had not changed.

Were Nafta delayed, or called off, the question of the succession would loom even larger than in the past, as Mexicans

and foreigners alike speculate over the likely reaction in Mexico to the US rejection of the treaty.

The concern is particularly acute because traditionally Mexican presidents lose some control over the political process as fighting over the succession rises, and attention begins to shift to the next presidential term. While far from his being a lame duck, there are nonetheless some signs that President Salinas is losing his once steady political touch.

In February the president was forced to back down on a scheme to solicit \$25m from the country's 30 wealthiest businessmen for the ruling PRI party in the face of intense domestic and international criticism of business's generous donations.

"Three years ago Mr Salinas would have got away with raising such large sums," says Mr Federico Estevez, a professor of political science at the Instituto de Tecnología Autónoma de México, "but now his control is slipping."

More recently the government has had to back down on a plan to postpone elections for governor in the opposition stronghold of Yucatán, after vehement local and national protests.

The government's vulnerability is heightened by the delicate state of the economy. It has been forced to let interest rates rise to 8 per cent in real terms and run a budget surplus to slow import growth and try to counter a current account deficit expected to be \$25bn this year. This is expected to cut economic growth to 2 per cent this year from 2.6 per cent last.

The Salinas administration is keen to encourage growth to accelerate by the time of the elections next year. It is thus banking heavily that Nafta will attract to Mexico more direct foreign investment, and thus allow lower interest rates and more government spending without endangering the exchange rate.

But while the anxiousness of the government is palpable, a serious crisis in the economy or sudden reversal in policy still seem improbable.

Mr Miguel Basanaz, head of the polling organisation Mori of Mexico, and often a critic of the government, puts the odds of a political or economic crisis at no more than 10 per cent.

"Things are still under control, the president is popular, and the economic team and policy is better than in the past," he says.

The Mexican government has fought hard for macro-economic stability, and the consensus is that President Salinas will not throw everything away in a fit of pique at the US.

Mr Pedro Aspe, Mexico's finance minister, says: "Fiscal and monetary policy has been exactly the same in 1989, '90, '91, '92, '93 and it will be exactly the same in 1994. We do not use stop-go [policies]."

The government also has more than \$20bn in foreign reserves as a cushion against sudden outflows of capital.

Similarly, the succession itself is not likely to throw up any surprises. All the favoured candidates from within the ruling party worked under Mr Salinas in the budget ministry in the mid-1980s, share broadly his economic vision and studied economics or public administration at US universities.

Even Mr Cuauhtémoc Cárdenas, the head of the leftist Party of Democratic Revolution who as an independent candidate came close to beating Mr Salinas in the disputed presidential election of 1988, says he would not take Mexico back to its protectionist, inward-looking past.

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# India seeks loan extension from IMF

By Stefan Wagstyl  
in New Delhi

INDIA, which is in the midst of wide-ranging economic reforms, plans to ask the International Monetary Fund to support its programme for a further three years.

India has been borrowing from the Fund to help finance its external account under a two-year stand-by arrangement which expires this

month. Indian officials plan to negotiate a three-year loan under the IMF's Extended Fund Facility - a medium-term programme designed to finance structural change.

Indian officials secured broad agreement from the IMF for the three-year scheme earlier this month, during the annual spring meeting of the IMF and the World Bank in Washington, where Mr Manmohan Singh, finance minis-

ter, met Mr Michel Camdessus, IMF managing director. However, detailed negotiations over the terms of the new loan will not begin until July or August this year. They could prove difficult since the IMF is likely to demand firm commitments to further economic reforms.

India has so far fulfilled most of the conditions imposed by the IMF on loans taken since the start of economic reform in mid-1991.

These included cuts in government borrowing, financial deregulation and reductions in import barriers. However, the IMF's economists believe more needs to be done - such as further reductions in government borrowing, changes in labour law and banking reform.

Reform-minded Indian officials accept that much more must be done to fully liberalise the Indian economy. But there is strong political opposition to some proposed reforms - such as curbing subsidised bank loans to state-owned industries and to farmers, and increasing employers' rights to sack workers.

Before the visit to Washington, Indian officials hinted that they may delay negotiating the new three-year programme because the country's foreign reserves are about \$1bn higher than expected at just under \$7bn.

This is principally because imports have grown less strongly than anticipated over the past year. Import growth has been held back by a prolonged slowdown in Indian industry.

A senior finance ministry official said this week India did not intend to postpone negotiations, which would be held in July or August.

# UN may take over global war on Aids

By Frances Williams  
in Geneva

THE World Health Organisation is to examine how the United Nations system can tackle Aids more effectively, a move likely to see other UN agencies taking a bigger role in fighting the worldwide epidemic.

WHO members are expected today to give the go-ahead for a study into the benefits of a joint UN programme on Aids. The resolution has been sponsored by 34 rich and poor countries, including the US, Britain and Japan.

Dr Michael Merson, head of the WHO's global Aids programme, said yesterday that the goal of the study would be to identify how to use existing financial and human resources most effectively, how to raise new resources and how best to apply "what we know".

This meant education for safer sex and the treatment of other sexually transmitted diseases which increased the risk of Aids. Dr Merson said about 15 experimental vaccines were undergoing safety trials but "I don't think we will have a vaccine for prevention of HIV (the virus that causes Aids) or Aids before the end of the decade".

The WHO says some 13m people in the world have been infected with the HIV virus and this could rise to 30m-40m by the year 2000. The resources needed to tackle the pandemic

effectively are huge. Dr Merson said the cost of preventive work in developing countries was an estimated \$2.9bn a year. The WHO global Aids programme has an annual budget of about \$85m.

The other agencies involved in the study, to be presented to the WHO's executive board next January, are the UN Development Programme, the UN Children's Fund (Unicef), the UN Population Fund, the UN Educational, Scientific and Cultural Organisation (Unesco) and the World Bank.

WHO officials say they back the study fully, and expect the agency to take a leading role in any joint UN Aids programme. But the loss or erosion of its flagship programme will be seen by some as a further blow to the organisation's prestige, following the row surrounding last week's re-election of WHO's Japanese director-general, Dr Hiroshi Nakajima.

The 68-58 vote by the World Health Assembly to confirm Dr Nakajima in office for a second five-year term showed a high degree of support for western criticism of his leadership and concern about an external audit revealing financial irregularities in contracts for executive board members.

US and EC diplomats say they will work behind the scenes to ensure that Dr Nakajima carries out the administrative and organisational reforms he has promised.

# Peace is imposed on a still troubled Punjab

With it comes the first stirrings of economic revival, writes Stefan Wagstyl

A YEAR ago Mr Madan Singh Bharara, the owner of a bicycle factory in India's troubled north-western state of Punjab, could run only one shift a day. His workers would travel to work only by daylight for fear of being attacked by the Sikh insurgents who had terrorised the Punjab for nearly a decade.

But last summer, Mr Bharara was able to start a second shift. And this winter a third. "People are not frightened any more. Even migrant workers are coming back from other states."

Peace is returning to the Punjab. In the first four and a half months of this year 38 died in terrorist attacks, compared with 1,518 last year and 2,591 in 1991. And with peace are coming the first stirrings of a economic revival.

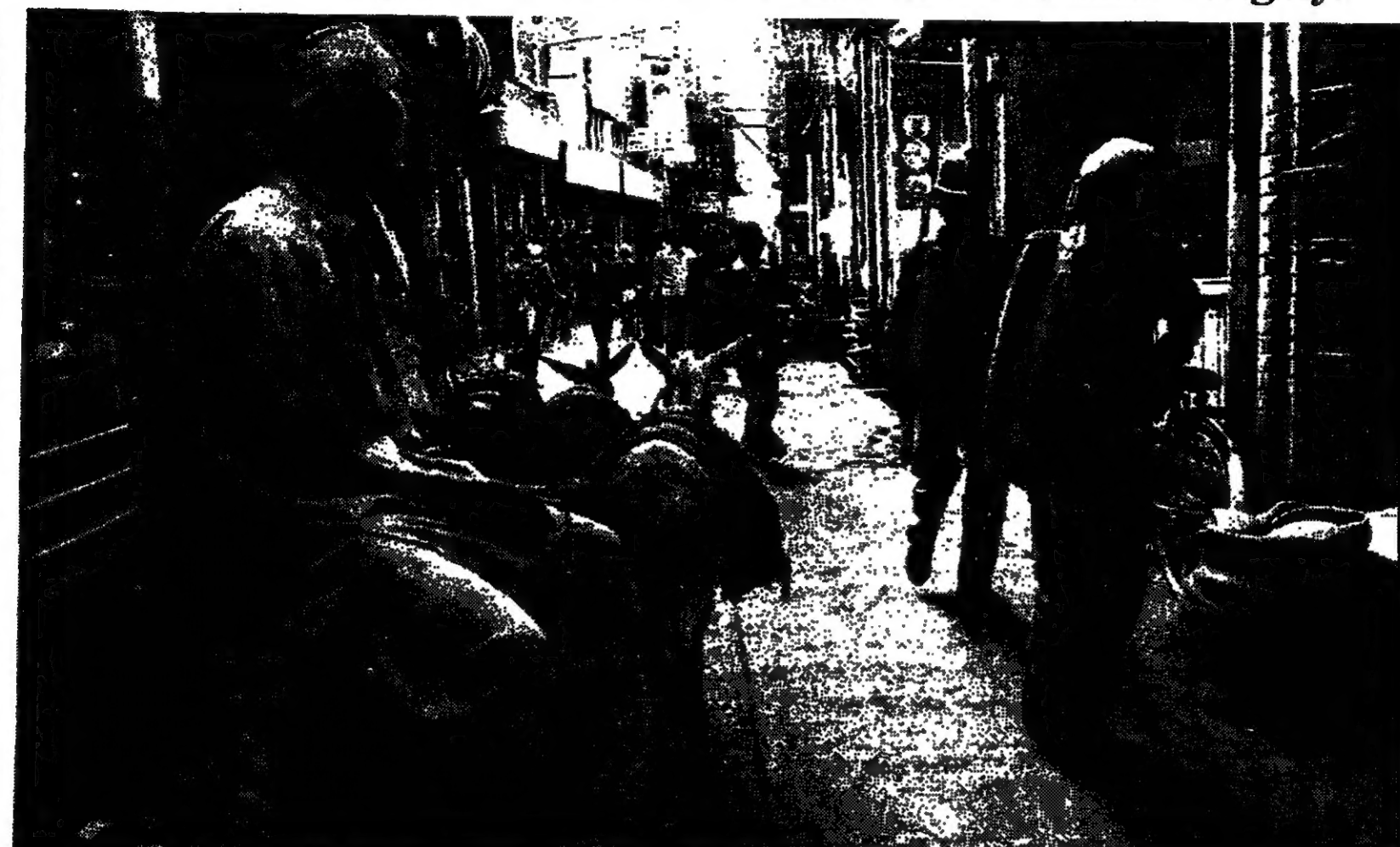
But many Punjabis are still wary because terrorism has been suppressed only by one of the toughest police campaigns seen in India. There are doubts whether such an enforced peace can last unless the central government also tries to settle the grievances which first drove the militants to arms. As a Sikh senior official of the Punjab state government says: "Sikh frustrations are still there."

Sikhs dominate the Punjab, a fertile and wealthy state where they account for 70 per cent of the population, but are a small minority in the country as a whole. Sikhs often do well, especially in the army and the civil service, but still believe their state gets less than its fair share of the national pie.

Sikh frustrations led to a growing separatist movement which Mrs Indira Gandhi's government attempted to suppress in 1984 with Operation Blue Star - the storming of the Golden Temple in Amritsar, the Sikhs' holiest shrine. Outraged Sikhs reacted by giving support to militant groups demanding an independent Sikh state of Khalistan.

As late as 1991, it seemed that there was little the central government could do to turn back the tide, especially as the militants were getting aid from inside Pakistan. While the security forces managed to keep a grip on the cities, terrorists had the run of large swathes of countryside.

But everything changed in late 1991 with the advent as police chief of Mr KPS Gill, himself a Sikh and one steeped in the Sikhs' traditional love of battle. He relished the opportu-



Security forces patrol the Sikh district of Amritsar as economic activity returns to near normal

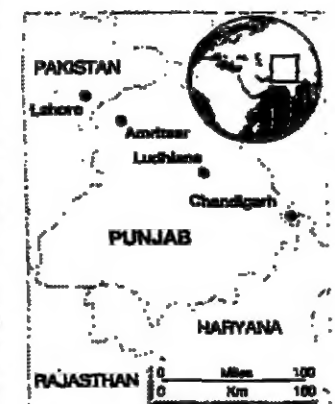
nity to fight for control of his home state, pitting, as he once said, one group of Sikh warriors (the police) against another (the militants).

Mr Gill turned conventional wisdom on its head by withdrawing the army from front-line positions and replacing it with the police. He also armed his men with semi-automatic weapons and trained them to shoot terrorists.

Mr Gill exploited a growing revulsion with the insurgents among ordinary Sikhs who grew weary of indiscriminate militants indulging in indiscriminate murder, rape and robbery.

Meanwhile, leaders of the Akali, the Sikh political organisation, badly misjudged their hand in February 1992 when they urged a boycott of state elections. They claimed success when only 20 per cent of voters turned out. But it was a pyrrhic victory since the new non-Akali government backed Mr Gill to the hilt.

Mr Gill, who has earned



Sikh political leaders say safety has come at a high price. 'If we have peace, it is the peace of the grave,' said one

of the armed groups. Mr Ajit Singh Bains, a former high court judge and chairman of a human rights watchdog committee, says: "Kidnapping by the police, rapes and extra-judicial executions are the order of the day. The Golden Temple is still surrounded by the security forces."

"Ah, the human rights question," he says disdainfully. He says that individual police officers have been punished and even prosecuted for using excessive force, but there is no question of any general breakdown in police discipline. "Order has been maintained."

Most Punjabis are less interested in Mr Gill's methods than in his results. In Chandigarh, in nearby villages and in Ludhiana, the state's industrial centre, the overwhelming feeling is of relief that terrorism seems beaten.

Mr Hakem Singh, an Akali member and a municipal councillor in Ludhiana, says: "People used to have sympathy for the militants and they were also afraid. Now they are glad the threat has almost gone."

A key issue is jobs in the Punjab, especially for educated youths who no longer want to stay on their parents' farms and who might be tempted to become militants.

Mr Gill raises his eyes at the mention of police excesses. Agricultural output in the Punjab kept growing steadily

throughout the 1980s. But industrial growth fell from 10 per cent a year in the late 1970s to below 5 per cent. Now Mr AS Chattha, the state's chief secretary, expects a strong recovery. He accepts that it will be time before industrialists make large investments in the Punjab, but there is great scope for smaller projects, including engineering workshops and foundries, hosiery mills and battery farms.

Even when terrorism was at its height, the above-average skills of Punjabi workers tempted Fujitsu, the Japanese electronics group, into establishing a modest joint venture factory to produce telecommunications equipment. Pepsico, the US food and drinks conglomerate, built a food processing plant.

In his bicycle factory, Mr Bharara says that until three months ago, his foreign customers refused to see him in the Punjab; meetings were held in Bombay. Now they have started visiting Ludhiana.

# Plea to reduce debt burden

NON-ALIGNED ministers yesterday ended a three-day meeting abandoning the polemics of the past and declaring war on the developing world's "crippling crisis of indebtedness", Kenter reports from Nusa Dua.

The Non-Aligned Movement (NAM), seeking to end its traditional hectoring of western nations, issued a final press communiqué full of calls for greater self-help and a two-way partnership between rich and poor nations.

Mr Ali Alatas, Indonesian foreign minister and chairman of the gathering, acknowledged the movement's past faults and offered a vision focused on improving the lot of its members.

"We have indeed learned the precious lessons of our past experiences in economic and social fields. Accordingly we have reassessed and determined our strategy in a vastly changed international situation... In order to solve the global economic problems of our time," he said.

Ministers from Africa, Asia, the Americas and Europe, ending their gathering on the island resort of Bali, presented an agenda based on modest but specific measures.

Delegates said attempts by Pakistan, North Korea and Palestine to insert their own unilateral issues into a final document were swept aside.

Instead the meeting, attended by 74 countries, discussed ways of starting a dialogue with the rich North and of promoting ties among its own members.

Ministers backed an initiative by current NAM chairman Indonesia to have President Suharto address a summit of the Group of Seven leading industrial countries in Tokyo in July on behalf of the movement. The G7 has so far been lukewarm about the proposal. The communiqué called for at least three panels of experts to be set up to collate data on debt, development and food but stopped short of recommending an economic summit as suggested by some delegates.

Of particular concern are the massive debts - which last year touched \$1,400bn - hanging over members.

Ministers also called for a boosting of growth in the South, which would in turn foster a net transfer of financial resources to debtor countries to prevent poorer nations falling back into a vicious cycle of debt.

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\*The Company Secretary's Review Survey of Company Car Schemes 1992-3, Talley Publishing. (Quoted in FT February 22nd 1993)

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## NEWS: INTERNATIONAL

# Talks end as PLO rebuffs US proposal

By Roger Matthews  
in Washington

THE NINTH round of Middle East peace negotiations ended without any sign of progress yesterday after the first direct US attempt to bridge differences had been rebuffed by the Palestine Liberation Organisation.

Mr Yasser Abed Rabbo, a member of the PLO executive committee, said a US document, submitted late on Wednesday, openly sided with Israel and was "a dangerous step" in the peace process.

The Palestinian negotiators in Washington refused to attend the meeting with US and Israeli officials at which Washington's compromise formula was presented. Mr Abed Rabbo claimed that the US document had been agreed in advance with the Israelis. "It was an Israeli document to which the Americans had given another name," he said.

The US proposals, which seek to find common ground on a statement of general principles covering interim self-government for the Palestinians in the occupied territories, were later delivered to the Palestinians.

A senior member of the Palestinian delegation said, however, that the document had

not been rejected out of hand.

State Department officials stressed that the proposals were further evidence of the US commitment to become a "full partner" in the peace process, as promised by President Bill Clinton. It is the first time since the Madrid conference 18 months ago that the US had presented proposals on substantive issues.

The ninth round of negotiations, which opened more than two weeks ago after a gap of four months, had already become bogged down over Palestinian accusations that Israel and the US had reneged on promises made to bring them back to the negotiating table. At the weekend the Palestinians reduced their negotiating team from 14 to three and halted work on three sub-committees.

They cited the continued killings of Palestinians by Israeli troops, and the worsening economic conditions in the West Bank and Gaza caused by the sealing off of the territories, as evidence of Israeli bad faith.

Those members of the Palestinian delegation most concerned about the erosion of their support at home are openly sceptical about the value of continuing the negotiations.

# Yemeni poll success ignites Saudi worries

By Eric Watkins in Sana'a

THE ARRIVAL in Sana'a this week of senior envoys from the US and Saudi Arabia has underscored the growing international significance attached to the successful outcome of Yemen's April 27 elections.

As the first multi-party poll ever held in the Arabian peninsula, the Yemeni elections have been viewed as a potential harbinger of democratic change in the Arab world. But the US and Saudi envoys, while granting qualified praise to the Yemeni achievement, have nonetheless sought to limit it in the interests of regional stability.

Mr David Mack, the US deputy secretary of state for Middle Eastern affairs, affirmed US support for Yemen's transition to democracy, but Mr Mack warned Yemenis against thinking they could impose their political "blueprint" on neighbouring countries. "It is important to remember that no country has a blueprint for democracy in another country... So I don't think you should look on what you do here as a model for anyone else to follow," he told Yemeni journalists.

Mr Mack denied that Saudi Arabia or any other country in the region had expressed concern over the Yemeni elections and said that governments in the area were not "surprised" at US support for democracy in Yemen. That view was apparently confirmed by a visit on Tuesday by Dr Abdulaziz al-Khwaytir, Saudi Arabia's education minister.

But diplomats in Sana'a suggest that Dr al-Khwaytir's visit is an outward show of support which masks deeper Saudi worries. "The last thing Saudi royalty wants on its doorstep is a successful little democracy in Yemen," one western diplomat said.

A Gulf diplomat suggests that the Saudis may also be concerned about a potential Yemeni threat to their hegemony in the region. "The Saudis are taking a longer view of political development in the area and recognise that in 10-15 years Yemen could be an important political rival in the Arabian peninsula. Already other Gulf countries are looking upon Yemen with interest. So it is better for the Saudis to appear friendly at this point than to appear unfriendly and run into trouble down the road," he said.

Yemen's leaders, aware of the Saudi unease, have already stated their disinclination to impose their new political model elsewhere. "We are not in the business of exporting democracy," Vice President Ali Salem al-Baidh told the Financial Times before the elections.

Yemen's voting resulted in no clear-cut majority for any party, but between them the current ruling coalition of the General People's Congress and the Yemeni Socialist Party won enough of the 391 seats in parliament to form a government. In power since the unification of North and South Yemen nearly three years ago, the GPC and YSP on Monday signed a political charter renewing their alliance.

# New town ignites Singapore 'China fever'

By Kieran Cooke

THE HEADLONG rush by Singapore companies to invest in China has entered a new phase with the signing of an agreement between the Singapore authorities and the Chinese to develop an industrial township in Suzhou, near Shanghai.

The agreement proposes developing a 70 sq km new town - already called "Singapore II" by the Singapore press - using Singapore's integrated planning approach as a model. The hope is to attract US\$20bn (£12.9bn) of investment in the new town, which will eventually have a population of more than 600,000.

Mr Lee Kuan Yew, Singapore's senior minister, who was present at a signing ceremony in Suzhou, said Singapore would transfer its planning expertise and knowhow to the Chinese. In the process Singapore could make the connections vital to winning contracts.

"If we transfer this asset over seven to 10 years, it will be useful to them and in the process we will get to know them well at different levels... that's the trade-off," he said.

Under the terms of the preliminary agreement the Singapore Labour Foundation, a quasi-state body, and the Suzhou municipal government will put together a consortium of companies to work on the new town. "It is a microcosm of what we've been doing in Singapore," said Mr Lee.

The Sembawang group of Singapore has meanwhile signed a deal with the Suzhou authorities to build power plants capable of producing 2,400 megawatts of electricity. Suzhou is part of Jiangsu province, China's

fastest growing economic region.

A Singapore-based analyst said the Suzhou town project could mean multi-million dollar contracts for Singapore companies. "But things are never simple in China. In the past agreements have been signed but nothing has come of them - it's going to be a time before we know just how much the deal is worth," Mr Lee said.

"China fever" has been rampant in Singapore since Mr Lee made a highly publicised trip to China last year. He returned to chastise Singaporeans for their lack of entrepreneurial zeal and

urge the island republic's companies to follow the example of their counterparts in Hong Kong and Taiwan and invest more in China.

Mrs Wu Yi, China's minister for foreign trade and economic co-operation, held a trade seminar this week in Singapore that in 1992 Singapore companies became involved in more than 700 projects in China with a total investment value of \$977m. This compared to total Singapore investments in China of \$897m over the entire 1979-91 period.

See Editorial Comment



Zhu Rongji, Chinese vice premier: "We have adopted rather prudent fiscal and monetary policies"

# China puts the brake on rapid economic growth

By Alexander Nicoll,  
Asia Editor

CHINA yesterday gave the clearest indication yet of its worries about too-rapid growth and indicated the steps it is taking to slow down the economy.

Mr Zhu Rongji, the vice premier who has additional duties during the absence due to ill health of premier Li Peng, told foreign ex-heads of government meeting in Shanghai that worry about overheating was "understandable, and it is also a major concern to myself."

"Over the past six months, industrial growth has been too fast, investment has heated up, inflationary pressures gradu-

ally accumulated, financial and monetary markets grown tight, and disparity between regions in terms of economic development widened," Mr Zhu said.

"Indeed, there is a danger of macro-economic imbalance. Although these phenomena are not yet uncontrollable or unbearable, the Chinese government must pay great attention to them."

"Since the beginning of this year, we have adopted rather prudent fiscal and monetary policies. Meanwhile, we will adjust the intensity in the implementation of our macro-economic policies whenever required by the economic situation."

Mr Zhu said growth would

be at least 10 per cent this year, compared with 12.8 per cent in 1992.

Foreign economists said there was evidence that a squeeze on credit was already having an effect. Mr Hugh Pym, regional strategist for Asian Capital Partners in Singapore, said foreign companies are being asked for capital by their Chinese joint venture partners.

He forecast that growth would drop to a 5.5 per cent annual rate by the second quarter of 1994 - though it would quickly rebound - and that inflation would rise to 13 per cent in the third quarter of this year compared with 3.6 per cent in the first quarter.

# Taipei to constrain mainland investment

By Simon Davies in Taipei

THE TAIWANESE government is seeking to slow the island's rapid corporate expansion into the Communist mainland by placing restrictions on listed companies' activities in China.

This is Taipei's first move to constrain investment flows across the Taiwan straits since it lifted travel restrictions in 1989.

Under current regulations, Taiwanese companies are permitted to invest in a large number of mainstream business activities in China, but only via a third country.

However, the Securities and Exchange Committee (SEC), which regulates the Taipei stock market, yesterday announced it will prohibit companies from raising capital on the stock market to fund China projects. Listed companies will also be required to gain shareholders' approval for any investments in the mainland.

The SEC said the decision was in line with current government policy. However, brokers said it would have a very limited effect on listed companies, which can easily restructure financing for China projects. It is estimated that close to 20 per cent of the Taipei stock market's 280 companies have already announced investments in China.

The government estimates that around 4,000 of the island's companies have invested US\$3.5bn in China, while unofficial estimates suggest the figure is more than US\$7bn.

Given the strengthened economic links between the two enemies, there has been increasing pressure from Taiwan's business community to lift prohibitions on direct transport, investment and postal links across the Taiwan straits. Last month, China raised the issue of the "three links", when the two sides met for the first time since 1949 at the Koo-Wang talks in Singapore. But Taiwan remains anxious to retain what a government spokesman admitted was a "political pawn".

# Vietnam seeks investment from S Korea

By John Burton in Seoul

MR VO Van Kiet, the Vietnamese prime minister, arrived in Seoul yesterday on a four-day visit to seek Korean investment. He is the most senior Vietnamese official to visit South Korea since the two countries established relations last December.

Korea is already the sixth largest foreign investor in Vietnam, with \$343m.

Besides signing agreements on trade and investment guarantees, Mr Vo Van Kiet will tour the industrial facilities of Korea's biggest conglomerates.

Korean investment in Vietnam is expected to increase once the US lifts economic sanctions against Hanoi, which will permit international financial institutions such as the World Bank to provide credit for infrastructure projects.

Korea's big construction companies, including Hyundai, are seeking contracts to build or repair roads and port facilities. Natural resources are also attracting the attention of Korea's leading conglomerates, which are seeking oil exploration rights in offshore fields.

Meanwhile, joint ventures are being established. Pohang Iron and Steel (Posco) is building two steel facilities in Vietnam and it announced yesterday

it would build an agrochemical plant in co-operation with Daewoo, another Korean conglomerate. Samsung, which has operated in Vietnam for the last decade primarily as a general trading house, wants to set up fertiliser and container factories.

Daewoo has signed contracts for a \$60m hotel, a truck assembly plant and TV picture tube plant, and Lucky-Goldstar is installing digital switching systems for Vietnam's telecommunications network.

Mr Qian Qichen, the Chinese foreign minister, will hold discussions in Seoul next week on resolving the North Korea nuclear problem.

South Korea is relying on China to help persuade Pyongyang to reverse its decision on withdrawing from the nuclear non-proliferation treaty (NPT), which takes effect on June 12. China, North Korea's most important ally, abstained on Tuesday on a United Nations resolution urging Pyongyang to return to the NPT. It is still uncertain whether China will support economic sanctions against Pyongyang if it leaves the NPT.

Beijing has argued that no international pressure should be placed on North Korea and the nuclear issue should be solved through negotiations.

## NEWS IN BRIEF

# US changes tack on African debt

THE CLINTON administration has pledged to write off a small portion of African debt, in a departure from the hostility to debt forgiveness of preceding Republican administrations, writes Leslie Crawford.

Up to now, the US was the only leading industrial country to refuse to cancel official debt when African countries came to the Paris Club of creditor nations for debt reschedulings.

Mr Lawrence Summers, US under-secretary for international affairs, told an African Development Bank meeting in Abidjan the new policy was "a valuable first step".

He earlier told a US congressional committee that with an investment of only \$14m (\$3m) over the next two fiscal years, the US could erase \$238m in debt for as many as 18 of the poorest countries, most of them located in sub-Saharan Africa. Although the initiative is expected to win congressional approval, it will only make a small dent in the \$265bn Africa owes its donors.

# S African economy grows

The South African economy has grown for the first time in 18 months and economists said they were cautiously optimistic that the country's longest recession might be coming to an end, Reuter reports from Johannesburg.

The Central Statistical Service released figures yesterday showing that gross domestic product, seasonally adjusted, had risen at the equivalent of 0.8 per cent a year in the first quarter of 1993. It was the first growth since the third quarter of 1991, when the economy grew 0.7 per cent.

# UN to withdraw forces

The United Nations is to withdraw its 235 "blue helmets" from northern Iraq because it has no funds to keep them there, Reuter reports from Geneva.

Officials said yesterday the first 50 guards would be pulled out today and the remainder by mid-June unless western governments responded before then to urgent UN appeals for funds. The first batch of the guards were sent to Iraq after the 1991 Gulf War to help protect Iraqi Kurds in the north of the country who had rebelled against President Saddam Hussein.

Mr Tam Dalyell and Mr George Galloway, two UK Labour party MPs, have arrived in Iraq to explore the effect of sanctions and tour the southern marshes. They are the first British MPs to travel to Baghdad since the Gulf War.

# Three challenge Rafsanjani

Iran's President Ali Akbar Hashemi Rafsanjani will face three challengers in elections next month he is widely expected to win, Reuter reports from Nicosia. The other candidates are Mr Ahmad Tavakkoli, former labour minister and editor of the pro-private sector newspaper Resalat; Mr Abdollah Jashi, chancellor of the Islamic Open University and a Rafsanjani protégé; and Mr Rajabali Taheri, a former member of parliament.

# Bangkok fire offer

Kader Industrial, the Hong Kong company with a 40 per cent stake in the Thai toy factory where at least 209 workers died in a fire this week, said yesterday the plant would compensate victims' families, Reuter reports from Hong Kong. It will pay about six months' wages to relatives of the deceased and two months' to the injured. Workers at the toy factory said they made between \$120 and \$160 a month.

# Daiwa ex-employees held

Two former employees of Daiwa Securities, Japan's second-largest brokerage, were arrested yesterday on suspicion of defrauding two companies of ¥2bn (£11.7m), AP reports from Tokyo. They told the unidentified companies they were conducting a campaign to expand Daiwa's business of storing stocks and bonds, police said. The companies handed these over and the two then allegedly diverted them for their own use.

# China lays on an Olympian reception

Tony Walker loses count of the accolades heaped on visiting IOC president

"SAMA-WHIRLWIND sweeps Shanghai" said the headline in the Chinese newspaper. This was not a reference to a freak storm but to the presence of a man who has been elevated by China's official press to the status of a demigod.

Juan Antonio Samaranch, President of International Olympic Committee for the past 13 years, has been buried under gifts and honours as Chinese leaders fell over each other to pay their respects.

To the Chinese, desperate to secure the nomination for the 2000 Olympics as an affirmation of their growing world importance, Mr Samaranch's presence has afforded an opportunity to influence the man whom they believe holds the key to hearts and minds of the 90 IOC delegates who will vote on the nomination.

China's Samaranch-fever, in all its astonishing manifestations, is the most visible aspect of an intensifying diplomatic and public relations blitz as

Beijing and Sydney clear front-runners to stage the 2000 Olympics settle down for a contest that will come to an end on September 23 when the winner is announced in Monte Carlo.

While both Australian and Chinese officials insist in public that they are intent pursuing the contest in true Olympic spirit, there is no doubt that at another level they are engaged in "no holds barred" competition.

On hand in China this week to witness the dedication of Mr Samaranch were Australians Mr Kevan Gosper, an IOC vice-president, Mr John Coates, President of the Australian Olympic Committee, and Mr Phil Coles, an IOC delegate. Among their tasks was to sign a "truce" to smooth any bumps in relations between the two Olympic Committees as the bidding war intensifies.

But scarcely was ink dry on the agreement that provides for enhanced co-operation and

sporting exchanges than representatives of both sides were seeking to undermine each other's claims. Australian officials mumbled about Beijing's pollution, China's indifferent human rights record, traffic snarls in the capital, and the poor maintenance of some of China's sporting facilities.

The Chinese, for their part, stepped up their diplomatic blitz with their fawning reception of Mr Samaranch and their heavy emphasis on China's size and weight. The implication here is that the IOC can hardly deny the wishes of one-fifth of mankind to host the world's premier sporting event.

On the record, representatives of the two sides are being determinedly sporting. Mr Coates said the Australian Olympic Committee hoped that the competition could be conducted in a "friendly" atmosphere.

The opening of the inaugural East Asian games in Shanghai

involved thousands of performers in a mass synchronised display that went off like clockwork, a spectacular fireworks show designed by a French specialist and a crowd of 30,000 who accorded Mr Samaranch a standing ovation when he appeared in the stadium.

Mr Samaranch could be forgiven for experiencing something of an anti-climax when he travels to Australia later this week after being feted in Shanghai and latterly in Beijing.

Sydney's press is unlikely to clear its front pages to detail Mr Samaranch's every move in contrast to his treatment one day this week by the Beijing Daily which carried almost nothing but "Sama-stories" on its front and back pages.

China's official "Outlook magazine" almost certainly outdid its competitors in its praise for Mr Samaranch. "His achievements," the magazine told its readers, "are simply too many to count."



IOC chief Juan Antonio Samaranch cycles in Beijing yesterday



French farmers 'not the one stumbling block' to trade deal

## Paris on attack over Gatt

By David Buchan in Paris and Andrew Hill in Brussels

FRANCE yesterday launched its diplomatic counter-offensive in the Gatt trade talks to remind its European Community partners of an array of common European demands in the negotiations, outside of agriculture where Paris is most isolated.

In a statement to fellow EC leaders on Wednesday Prime Minister Edouard Balladur has brought France out of its defensive agricultural trench and engaged its negotiating opponents - first inside the EC, then among the other Gatt participants - on a wide front.

The European Commission issued a cautious initial reaction to the memorandum yesterday, describing it as a "carefully worded" and "useful" contribution to the EC's reflections on the Gatt talks.

Mr. Balladur said: "I want to put an end to this idea that several hundreds of thousands of French farmers are the one stumbling block to the regeneration of world trade that would follow from a Gatt accord."



Balladur: engaged opponents

French ministers at meetings in Paris on Monday.

Mr. Balladur said: "I want to put an end to this idea that several hundreds of thousands of French farmers are the one stumbling block to the regeneration of world trade that would follow from a Gatt accord."

Many other issues in the 14 non-agricultural sectors of the Gatt negotiations needed to be settled, he added. If they were, he hinted he might be ready to face his farmers down on certain of their demands. There is a strong impression that Paris is preparing to join other EC countries soon in endorsing the draft oilseeds accord with the US, an issue technically outside the Uruguay Round, provided it gets a few more modifications.

"Nothing is worse [in a negotiation] than to get stuck in generalities," said Mr. Balladur, hailing his government's five-page position paper as a "concrete and complete" review of everything from tariffs, copyright to world labour standards. But it is largely a re-packaging of existing French and EC positions to revive public interest in them.

France is also calling for the EC to defend itself commercially against unfair trade, not

only with its anti-dumping/subsidy rules but also with its so-called New Commercial Instrument. Approved in 1984, this was designed as Europe's answer to unilateral retaliation provided for in Section 301 of successive US Trade Acts. The EC Twelve have hardly ever been able to agree on its use.

However, France does endorse the EC's long-held view that the Uruguay Round should end by replacing Gatt with a stronger World Trade Organisation, which would outlaw unilateral trade retaliation. So, talk of the Community reviving the New Commercial Instrument is largely a negotiating chip with Washington.

Mr. Gérard Longuet, the trade and industry minister, admitted there was "a hierarchy" among French demands, conceding effectively that some were just bargaining counters.

The clear impression is that France is at last open for business on Gatt - but that negotiating will be tough.

## Accountants argue for wider access to global business

An accord is being sought as part of a broader services deal under Uruguay Round, writes Frances Williams

OFFICIALS representing more than a million accountants in 80 countries were in Geneva last week to persuade trade negotiators to make it easier for accountants to practise abroad.

Big accountancy firms such as Arthur Andersen or Coopers & Lybrand operate on a worldwide basis, earn gross fees of billions of dollars a year and employ tens of thousands of staff. Yet they still face significant barriers in overseas operations.

The officials representing the profession argue that an accord, which would form part of a broader services agreement in the Uruguay Round of trade liberalising talks, is needed to enable accountancy to catch up with the globalisation of business.

Barriers to foreign accountants include bans on the use of foreign professional titles and on forming partnerships with local firms, limitations on the number of partners in a firm, "scope of practice" limitations, difficulty in obtaining "audit firm" status, bans on the use of international firm names and other marketing restrictions, and the refusal to grant foreign accountants local professional certification.

National differences in accounting standards and practices also impair free movement of capital and make the job of accountants - and national regulators supervising multinational companies - more difficult and costly.

A draft framework General Agreement on Trade in Services (Gats) encourages the mutual recognition of professional qualifications and the adoption of harmonised standards for all types of services.

But the accountancy organisations, which include the Fédération des Experts Comptables Européens, the American Institute of Certified Public Accountants, the International Accounting Standards Committee and the International Federation of Accountants, want to give the general rules more bite by committing governments to apply them in the accountancy field.

They are pressing for an agreement on accountancy which would aim to promote the mutual recognition and harmonisation of professional qualifications across borders, stimulate development and use of international accounting standards, and require governments to begin opening their accountancy sectors to foreign competition.

"We believe the services agreement can go beyond its present limited objectives to achieve a real breakthrough in our profession - one that will have widespread benefits well beyond accountancy," says Mr John Hegarty, secretary general of the Brussels-based FEE, the umbrella body for European accountants. The FEE and others argue

that widespread use of international accounting standards would make it easier for regulators and accountants to follow complicated financial statements and transactions by international businesses.

Their draft accord would commit all countries to include accounting and related services in their liberalisation schedules for services, and to remove restrictions that insist on citizenship or continuous prior residence, limit a firm's name, or require certified professionals to study at specified institutions.

The proposed agreement would also lay down specific procedures for granting non-nationals certification to practise, based on mutual recognition of professional qualifications and competence supplemented by tailored examinations to plug the gaps. This is the system already adopted by the EC for free movement of accountants within the single market.

Last, the draft accord would commit governments to review formally and consider the adoption of international accounting standards as the basis of their financial disclosure and reporting requirements, though it would leave the final decision to national authorities.

"We recognise that international accounting standards are not yet at a stage where wholesale adoption by governments is feasible," says Mr David Cairns, secretary general of the London-based IASC. "But the services agreement could stimulate greater international co-operation ... by recognising the role of the IASC and encouraging regulators to work with us."

Its proponents argue that a sectoral agreement would speed worldwide liberalisation of the accountancy profession without the need for time-consuming bilateral negotiations, and would offer a model for other professions and services.

## Dunkel warns on Uruguay Round

By Frances Williams in Geneva

MR. Arthur Dunkel, director general of the General Agreement on Tariffs and Trade, yesterday warned that escalation of trade frictions could poison the Uruguay Round negotiations due to conclude this year.

In a report to Gatt's 110 members on developments in the trading system, he said bringing the round to a successful conclusion in 1993 was the only way to end the uncertainty surrounding trade relations since the failure to con-

clude the negotiations on schedule in December 1990.

Mr. Dunkel's report highlights a growing number of bilateral disagreements including disputes involving anti-dumping and anti-subsidy action which is increasingly seen as protectionist in both intent and effect.

Gatt's main worries relate to non-implementation of dispute panel reports and unilateral measures by those involved in disputes, notably the US. These put the multilateral trading system at risk and damage its

credibility, the report says.

Other disturbing policy developments include a sharp increase in anti-dumping actions, especially by developing countries, and the continued maintenance of quantitative restrictions outside Gatt rules. In addition to 127 restraints affecting trade in textiles and clothing, Gatt lists 79 "voluntary export restraints" and other bilaterally agreed or unilaterally imposed measures.

On the positive side, 18 countries have joined Gatt since the

Uruguay Round began in 1986, with more in the queue, while 72 countries have announced unilateral trade liberalisation measures over the period.

Mr. Balakrishnan Zutshi, chairman of Gatt's members, said yesterday he hoped for a decision on the successor to Mr. Dunkel, who retires at the end of June, "as soon as possible or at least by the end of the month". Officials say Mr Peter Sutherland, former EC competition commissioner nominated by Dublin with EC support, remains the front-runner.

## EC will back Russia's Gatt application

THE European Community will back Russia's planned application to join the General Agreement on Tariffs and Trade, which could be lodged as early as next month, a senior EC official said yesterday, Frances Williams writes.

The official said he did not expect the application to run into opposition from Gatt members, though he foresees hard bargaining on Russia's terms of entry.

Russian membership remains some way off. Even in straightforward cases, negotiations rarely take less than a year.

"They clearly are trying to move towards a market economy system and an appropriate trade regime, but equally clearly they have not by any means got there yet," he said. Gatt members would have to judge whether Russia could be accommodated as an ordinary market economy or whether, "in a transitional phase", it would have to have a specially tailored protocol of accession.

The US said in April it would back Russian membership of Gatt. Russia has had observer status since May 1990 and has subsequently become an observer on five of Gatt's voluntary codes of fair trade practice, including those on standards and anti-dumping. Thirteen other former Soviet republics are also Gatt observers, traditionally a first step to membership.

The EC official said he expected Russia's Gatt application to give a boost to bilateral negotiations between Brussels and Moscow on a so-called "partnership" accord.

## Japan facing pressure over market access

JAPAN'S trade minister, Mr. Yoshirō Mori, will come under pressure from his US and EC counterparts today to breathe new life into the stalled Uruguay Round by accepting a package of tariff cuts and other "market access" measures, write Bernard Simon in Toronto and Nancy Dunne in Washington.

The three trade officials and Canada's Mr. Michael Wilson will hold an all-day meeting in Toronto described by a Canadian official as an "intensive working session".

Both Mr. Mickey Kantor, the US trade representative, and EC Trade Commissioner Sir Leon Brittan are said to be confident they are close to an agreement on market access within the framework of the Uruguay Round.

US officials say they have made significant progress in negotiations on tariff reductions with the EC, and it is now time to "begin to engage" Japan and Canada.

Japan, with its \$136bn (£88.3bn) worldwide trade surplus, has "a disproportionate responsibility" to contribute to the process of trade liberalisation, a senior US official said. "I want to stress the importance we see in Japan taking an active interest in a major package."

Tariff reductions - in most cases to zero - are being sought by the private sector on paper, wood, non-ferrous metals, beer and other products where tariff peaks are still significant. Japan will be leaned on to "cough up" market openings in financial services, the US official said.

## Tupolev airliner deal for Hunting

By Paul Betts, Aerospace Correspondent

HUNTING Aircraft, the UK aircraft support company, has been chosen by the Russian Aviatars aircraft manufacturing group to design and build the interiors for the new Tupolev TU-204 twin jet airliner.

The UK group is also investing in a new Russian aircraft interiors company called Avinco, to be based at Aviatars's manufacturing complex in Ulyanovsk. The new Russian company will be owned by Aviatars, Hunting Aircraft and a subsidiary of Fleming Russia Investment Corporation.

Modern interiors are regarded as essential to

Aviatars's efforts to sell the TU-204 in the west. A westernised version of the aircraft is being equipped with Rolls-Royce engines and western avionics to compete against Boeing 737.

The new company would improve the TU-204's marketability and also produce and sell western certified interior products to the international market along with Russian certified products for the former Soviet market, said Mr Victor Mikhailov, Aviatars's director general.

Singapore Airlines yesterday introduced a facsimile machine on its Singapore-London Boeing 747-400 flights. All SIA long-haul routes will be equipped with fax machines and sky telephones by the end of 1994.

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## The Daily Telegraph

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## Tory tumult prompts populist programme

By Ralph Atkins and Alison Smith

THE government attempted yesterday to respond to tumult in Tory ranks with a programme for the year ahead that stresses what Cabinet ministers see as populist measures to tackle crime and cut regulations.

The politically controversial plan to raise the state retirement age for women from 60 to 65 has been dropped from next year's legislative programme. But Cabinet gave the go ahead to three Home Office bills - on Sunday trading, penalties for criminals, and restructuring the police service.

Mr John Major will today try to restore an impression of stable government after the serious buffeting of the last week following disastrous by-election and local election results.

In spite of government "u-turns" earlier this week on schools testing and yesterday on the unit fines system, the prime minister will seek to assure party activists at the Scottish Tory party conference that he is determined to carry through the policies to which Tories are pledged.

Mr Major will claim that a commitment to combat crime is an enduring strength of the Conservative party and will promise all policies will be geared towards a sustainable

economic recovery.

The prime minister's office rebuffed suggestions that the government had slimmed down its legislative plans in the face of growing dissent within Tory ranks. It promised, "lots of red meat".

Adding to government's difficulties was the death yesterday of Tory MP Mr Robert Adley, cutting the party's majority to 18. The swing Liberal Democrats need to over turn his 23,000 majority is less than the party achieved in last week's Newbury by-election.

Between 15 to 20 bills are expected for the Parliamentary session beginning in November. Besides the bill on equalising male and female state retirement ages, other casualties include Post Office privatisation and the bill on banking supervision promised after the collapse of the Bank of Credit and Commerce International.

Mr Peter Lilley, social security secretary, is not now expected to publish a pensions policy document until the autumn. Changes would not take effect anyway until well into the next century.

Other measures agreed for next year include a de-regulation bill, drawn up by the Department of Trade and Industry but including the de-regulation of London buses and other transport measures.

The Foreign Office has won

space for a bill to put the overseas security service M16 on a statutory basis. But the government has yet to decide on whether to increase the accountability of M16 and its domestic counterpart M15 to Parliament.

A decision is also still due on the contents of a bill expected imposed restrictions on the media's use of bugging and telephoto lenses.

Certain to be included, however, are legislation restricting the availability of invalidity benefit, restructuring of Scottish and Welsh local councils, privatising British Coal, setting up an environment protection agency, reforming teacher training and ending the monopoly of the National Union of Students.

Technical bills from the department of employment and on European Community financing are also included.

Mr Kenneth Clarke, home secretary, yesterday ridiculed Labour calls for an investigation into allegations that the security services had saved-dropped on members of the royal family. He said there was not a "shred" of evidence to support them.

Mr Clarke responded witheringly to demands from Mr Tony Blair for an "urgent investigation", accusing his Labour opposite number of being a "tabloid politician".

## Executive denies tax fraud began in Tokyo

By John Mason, Law Courts Correspondent

ALLEGATIONS that Nissan Motor Corporation, the Japanese car-maker, was behind a multi-million pound tax fraud were denied yesterday at the Old Bailey by a senior executive from the company.

The claim was made by Mr Michael Sherrard QC, counsel for Mr Michael Hunt, a director with Nissan UK, the former British car importer, who denies conspiring to defraud the Inland Revenue of \$97m in corporation tax.

Mr Sherrard suggested that the fraud may have worked by Nissan Motor Corporation Carriers (NMCC), the transport subsidiary of the Japanese car-maker, keeping its freight charges artificially low. Meanwhile agents employed to ship the cars charged Nissan UK significantly higher prices.

The "lion's share" of the difference was then creamed off into other accounts, including one opened in Switzerland by Mr Friedrich Pannosch, an Austrian transport consultant, into which huge sums were passed. This was carried out with the full knowledge of its parent company (NMC), he said.

"Whoever was meant to benefit, it was at the Japanese end," Mr Sherrard said.

The accusation was denied by Mr Eisuke Kukita, an NMCC manager who ran the company's European operations in the late 1980's. "I cannot believe that," he replied.

He denied that his company's freight charges were significantly lower than normal market prices or that they had been artificially reduced.

Mr Kukita agreed that in March 1990 in Oslo, he met Mr Tore Thorsen, a Norwegian shipping agent, who is also accused by the Inland Revenue of taking part in the conspiracy.

Mr Kukita, however, denied that at that meeting he was shown a financial breakdown of the alleged fraud, including details of payments to Mr Pannosch.

Mr Kukita agreed that after an introduction from Mr Thorsen, he and two other senior Nissan executives met Mr Pannosch in Vienna in April 1990.

He denied the purpose of the meeting was to "check out" Mr Pannosch because NMC was soon to end its long-standing franchise deal with Nissan UK. Mr Pannosch had taken them on a simple weekend sightseeing trip around the city, Mr Kukita told the court. They had discussed business, he agreed. "It happens to be part of the Japanese make-up, but we find it difficult to talk about anything other than business," he said. The trial continues today.



NISSAN, the Japanese carmaker, is being forced to cut output of one of the two car ranges it produces at its £900m plant at Sunderland in north east England (above) in response to falling European sales, Kevin Done writes.

It has also stopped overtime work at the plant.

The line speed of the assembly track for the Nissan Primera large family car will be slowed next Monday to reduce output for 1993 by 15.4 per cent to 110,000 from the 130,000 previously planned.

Primera output totalled 141,800 last year, and under Nissan's revised plan production of this

range will drop this year by more than a fifth.

The reduction will be the first production cut faced by Nissan in the UK since it began manufacturing cars at Sunderland in 1986. Output of the Primera began there in May, 1990.

Nissan was the first of the Japanese car-makers to establish a car assembly base in Europe, and it is the first to be ensnared in the recession that has hit all established car producers in Europe. New car sales in west Europe in the first four months this year have dropped by around 17.6 per cent to 4.15m, according to industry estimates, although Nissan has outperformed the market.

## Chambers plan task force on exports

BRITAIN'S chambers of commerce yesterday announced plans to establish an export task force to give exporters a greater say in influencing government policy, Charles Batchelor writes.

As a first step the task force, which will begin work within the next six weeks, will review the effectiveness of government and private sector support.

It will then examine the feasibility

of creating a national export council as a permanent representative of large and small exporters and export trade organisations.

The initiative was announced at the Association of British Chambers of Commerce annual conference in Leeds.

Mr John Parsons, an association board member, said: "We lack a coherent voice for the exporter in this country. The

council would provide a focus for a lobby of government in the UK and the European Community."

The chambers also announced plans to take a closer interest in export help for the smaller business.

They will set up a working party to influence the way the government's new business advice centres - "one-stop shops" - help exporters and to co-ordinate the assistance pro-

vided by Training and Enterprise Councils, chambers and local authorities around the country.

The chambers also unveiled plans to improve the quality of training for export staff. The Institute of Export helps people working for its professional qualifications but there was less training for people changing careers and for exporters at junior executive level, Mr Parsons said.

## Polly Peck administrators criticised

By John Murray Brown in Kyrenia

MR MENTES Aziz, the lawyer for the Polly Peck companies in northern Cyprus, yesterday rejected charges that he had obstructed the administrators and criticised them for issuing writs against Mr Asil Nadir and himself.

He claimed considerable progress had been made until writs were taken out by Mr Christopher Morris of accountants Touche Ross, who is one of the administrators to Polly Peck in October 1991.

"We never contested that the companies belonged to the shareholders," he said. "But the administrators' mandate depended on a court order. Had they been the appointed board of PPI London there would have been no problem."

His accusations were strongly denied by Touche Ross in London. "Our writs were only issued one year after fruitless negotiations had commenced," a spokesman for the firm said.

He stressed the writs only covered the individuals and did not disrupt the businesses in northern Cyprus, and added: "They did business in the UK and should know the require-

### Lawyer accuses UK accountants over writs issued against Asil Nadir

ments and consequences of becoming insolvent."

There is believed to have been some disagreement between the administrators over the strategy of issuing writs, although the decision to proceed was taken with the approval of the Polly Peck creditors' committee.

Mr Aziz is alleged to have frustrated administrators' attempt to gain access to the local companies. He launched 28 suits in the local courts to prevent access to the PPI companies on the island.

The north Cypriot authorities blocked attempts by the administrators to create two new companies in May 1991 to take control of the Polly Peck assets, with Mr Richard Stone, a joint administrator, and Mr Nadir, as directors.

The Polly Peck assets - four hotels and Sunzest, the fruit export business, were to be vested in Voyager Leisure - and Unipac Packaging Industries, the packaging plant, renamed Unipac Holdings. Both were to be 99 per cent owned by PPI (Holdings) BV.

Mr Aziz, together with Mr Fahri Tunali, another local director of PPI, had control over the Cyprus assets as director of Voyager, an intermediary company in the Isle of Man through which the local and Turkish assets are owned.

As a result of the administrators' writs, Mr Aziz says a Mareva injunction was placed on his bank account at the Credit Bank of Cyprus in Green Lane, where he said he had deposits of £28. Accounts connected to Mr Nadir held by Citibank in Geneva have also been frozen.

Meanwhile, Mr Asil Nadir, the former chairman of Polly Peck International, yesterday moved back into the company headquarters in Nicosia for the first time since he jumped bail in the UK last week.

It also emerged yesterday that five leading financial institutions in the UK and USA hired Kroll Associates, the international private investigators, to examine Mr Nadir and his business empire over a three year period beginning in May 1988.

Mr Jules Kroll, the chair-

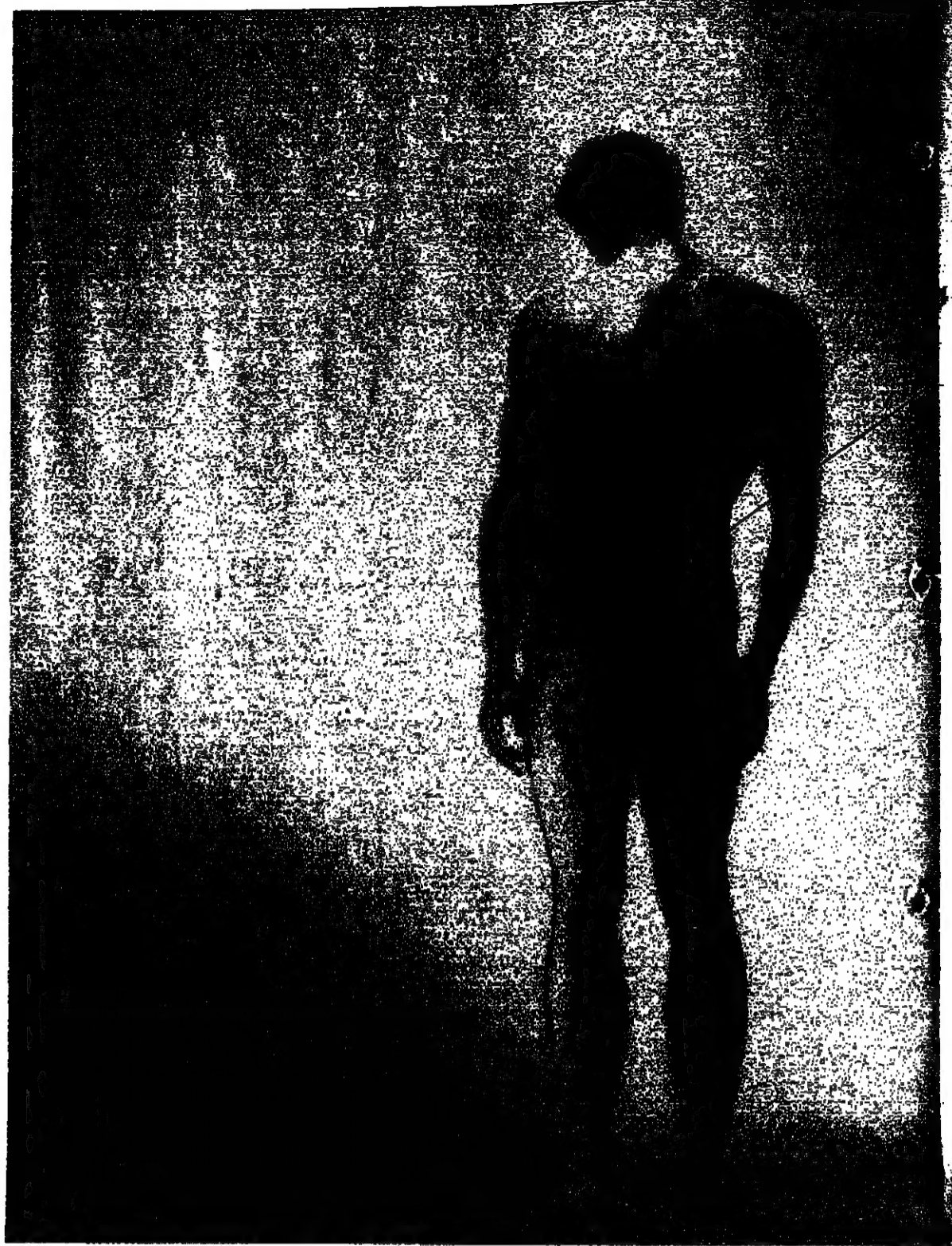
man, said yesterday he had advised his clients that Polly Peck was a "high risk" venture. One of the financial institutions is understood to have broken off its relations with Mr Nadir, three others cut back their exposure, while a fourth continued its involvement.

Mr Kroll said his company had raised concerns about the high level of profits being made by some of Mr Nadir's fruit packaging operations which it could not adequately explain.

It is understood that Citibank was one of the banks that asked Kroll to investigate Mr Nadir, although Mr Kroll refused to comment on this yesterday other than to confirm that the bank was a client of his. The possibility that the high profits might have been linked to arms and drugs dealing was investigated but no evidence to support this was found by Kroll.

Mr Kroll said at the end of 1990 he was personally telephoned by Mr Nadir and accused of conducting his investigation as part of a smear campaign orchestrated by Greek Cypriot interests, a charge he strongly denied. Additional reporting by Jimmy Burns and Andrew Jack

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And because when they're as

you as possible, down from the

The improved

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Last northeast shipbuilder, once a world leader, faces bleak future

## Receivers called to Swans

By Chris Tighe and David White,

RECEIVERS were called in yesterday to Swan Hunter, the Tyneside warship builder, after its loss of a vital order for a Royal Navy helicopter carrier.

The company is the last shipbuilder in north east England, once the world's biggest shipbuilding centre.

Price Waterhouse, appointed as receivers for the group's UK companies, said lay-offs in Swan Hunter's 2,200-strong workforce "may be unavoidable."

About 4,000 more jobs in the north east are estimated to depend indirectly on Swan Hunter's survival. Many are in areas such as South Tyneside, where male joblessness, according to official figures, is already 28 per cent.

Mr Robin Cook, the opposition Labour Party's trade and industry spokesman, described the move as "a grave blow to Tyneside", adding "I am afraid it is an historic day for the nation, and a very bad one."

Directors of Swan Hunter, privatised in a management buyout in 1986, said the loss of the order to a consortium of VSEL and the Kvaerner Govan merchant ship yard was only one of several factors behind the decision to call in the receivers.

They asked Lloyds Bank to call in receivers after negotiations with "a substantial third party" for acquisition of the company were terminated.

It is understood takeover talks with GEC were broken off when Swan Hunter failed to win the carrier order.

The directors also blamed the non-payment by the Ministry of Defence of more than £20m additional costs the company says it incurred in building an auxiliary oil and supply ship, Fort George.

The MoD had failed to pay the claim despite assurances before Christmas that it would be handled expeditiously, they said. "This has created a significant cash deficit and inability to pay our creditors."



Swan Hunter workers leave the yard with their toolboxes

Against this background, the Swan Hunter Group was unable to secure any further working capital facilities, they said yesterday.

The directors called for an independent investigation into the contract award, saying they did not accept the "credibility" of the MoD's claim that there was a £50m difference in the bids.

The four directors, Mr Ken Chapman, Mr Alex Marsh and brothers Mr Peter and Mr

Roger Vaughan, refused to be interviewed about the end of their tenacious fight to keep afloat the business they returned to private ownership from nationalisation.

The company is understood to have been unable to pay its creditors for the last two months. Its annual turnover is about £145m. In 1991, the last year for which it has filed accounts, it made a loss of £17.25m. Losses continued in 1992. The company is owned by

THE FIRST sign that May 13, 1993 might go down in the history books as the day north east England's last shipyard went under came soon after 7am, writes Chris Tighe.

Subcontractors arriving at Swan Hunter's main Wallsend entrance to continue fitting out the last ships on the order book found the main gate shutters locked.

By 9am union leaders were on standby for a meeting with Swan's four directors, who led the management buyout in 1986. By 11am the media were clustered outside the entrance; technical staff, whose offices are above the gateway, stopped work and were starting out of the window. Someone suggested the last frigate should be called HMS Hardship. Nobody laughed.

At 11.50 the union leaders were called in. By 11.55 shouts became audible behind the entrance shutter. When it rose at noon it was a shock: instead of running up the bank as usual, the workers trudged out in the rain; most laden with toolboxes. Word had gone round the receivers were coming in; they were to keep their own tools.

At 12.10 a spokesman for the company emerged to read the statement. Men returning to the yard, having discovered the canteen was closed, paused to listen. At 2pm, the workforce assembled, in driving rain, beside a massive fabrication shed. One union leader said: "I think we've reached the bottom today."

36 directors. The receivers are to begin negotiations with the MoD today on the three Type 23 frigates currently being fitted out at the yard. One, HMS Westminster, was to have undergone its first sea trials today.

Keeping the fitting-out work on the Tyne is a prime objective of unions, who have pledged the workforce's full co-operation with the receivers.

## Fresh probe into Maxwell pension fund accounting

By Andrew Jack

COOPERS & LYBRAND, the accountancy firm, is to be scrutinised as part of a wide-ranging investigation into the Maxwell affair by the accountancy profession's highest disciplinary scheme.

The Joint Disciplinary Scheme is to investigate the circumstances surrounding pensions transactions within the business empire of the late Robert Maxwell.

The scheme only rarely launches investigations and only holds them for serious issues that command a high level of public interest. Just two are currently underway: into Barlow Clowes and the Bank of Credit and Commerce International.

The scheme is operated jointly by the chartered accountancy bodies for England, Wales and Scotland, and the Chartered Association of Certified Accountants. It has the power to examine and discipline member firms and any individual members.

An announcement of an investigation is likely within two months. Meanwhile the newly-appointed "executive counsel" will examine the background to the case and prepare evidence before submitting it to the committee.

The Maxwell investigation has been triggered by a referral from the Securities and Investments Board last summer to the Institute of Chartered Accountants in England and Wales, which has in turn passed it on to the scheme.

It will examine pensions transactions relating to Bishopsgate Investment Management, London and Bishopsgate Investment Management and another ten or more companies in the group. More than £440m was stolen from the pensions funds.

Details of the Maxwell inquiry emerged in the latest annual report from the scheme, which was circulated yesterday. "A matter concerning certain Maxwell companies and pension funds has been referred to the executive committee," it says.

The JDS accounts for the year to December 31 1992 show expenditure of £1m, which is exactly offset by income including £142,000 recoverable from fines and costs awarded. There have been 33 referrals to the committee, 31 completed investigations and 15 appeals since the scheme was founded in 1979.

## Job costs among EC lowest

By Norma Cohen, Investments Correspondent

BRITAIN'S employment costs are among the lowest in Western Europe, according to a study on average pay and benefits.

The study, conducted by actuarial consultants Noble Lowndes, found that Britain's employment costs - pay, social security contributions, income tax paid by employees, and voluntary and mandatory supplementary benefits - are only marginally higher than those in Spain.

The comparison of likely living standards upon retirement shows that state social security plus private pension provision will earn the average Briton 77 per cent of net earnings upon retirement. This compares with 83 per cent for Dutch pensioners, 91 per cent for Italian pensioners and 75 per cent for German pensioners.

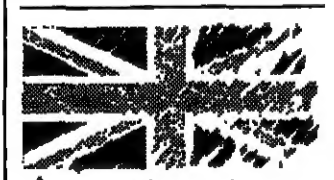
The calculations in the study take account of local purchasing power and currency differences.

Also, in Britain, the costs of social security are more evenly spread between employer and

employee than in some other EC states. UK employers pay 40 per cent of social costs while in Italy they pay 70 per cent. However, in the Netherlands, employers pay only 25 per cent of social costs of employment.

Sweden and Switzerland are, respectively, the most expensive countries when pay and social costs are considered against purchasing power. In Sweden for each 100 Skr of take-home pay, an employer must allocate a further Skr 105 to cover social costs. In the UK the figures are £97 for every £100.

## Britain in brief



### Agents at Lloyd's face legal action

Lloyd's Names can take legal action against their agents even if they have not paid their insurance losses, a high court judge ruled yesterday.

Mr Justice Saville was ruling on a preliminary issue in proceedings brought by several thousand Names against their managing and members' agents at Lloyd's.

The agents had contested that "pay now sue later" clauses in the agreements signed with them by Names - the individuals whose assets support underwriting at Lloyd's - precluded those Names unable to meet losses from pursuing legal action.

### Teachers to boycott tests

The National Union of Teachers, Britain's largest teaching union, extinguished any lingering chance that meaningful national curriculum tests will take place this year, by voting overwhelmingly for a boycott.

The NUT is the third union to boycott this summer's tests, and voted to do so by the largest majority, with 96 per cent of those who voted in favour. Turnout was 69.9 per cent, meaning that 67.3 per cent of eligible NUT members voted for a boycott. Previously the NASUWT teachers' union voted by 88 per cent to boycott on a turn-out of 57 per cent. The ATL teachers' union had a vote of 82.7 per cent in favour on turn-out of 56.3 per cent.

### Firemen vote for strike

The Fire Brigades Union voted unanimously to authorise two separate strike ballots among its 49,000 members. The first concerns alleged government threats to scrap the 14 year old guaranteed pay formula that ensures fire fighters' pay remains in the upper quarter of male manual earnings. The second is over the threat of compulsory redundancies in the fire service.

### Increase in N-waste stored

The amount of high level nuclear waste stored in the UK by 2030 will be at least 8 per cent higher than previous government estimates, according to a government report.

The total amount could be more than 20 per cent higher than previous estimates - a total of 3,830 cubic metres - if British Nuclear Fuels' controversial Thorp plant for reprocessing gets the go-ahead and wins new customer orders, according to the 1991 Radioactive Waste Inventory.

### C.Itoh manager denies fraud

An executive with C.Itoh, the Japanese engineering company, corruptly paid middlemen to acquire confidential information to win lucrative North Sea oil contracts from British Petroleum, Southwark Crown Court has been told.

Mr Shigeki Furutate, probably with the connivance of his company, tried to cheat BP's tendering system by offering money for information obtained from staff at BP's procurement division, said Mr Stephen Batten QC, prosecuting for the Serious Fraud Office. Mr Furutate denies three

charges of conspiracy to defraud BP. His trial is expected to last four weeks.

### Travel groups seek ruling

Six travel companies have applied for an injunction requiring the Association of British Travel Agents (Abta) to withdraw a threat to limit repayments to customers of failed school trip operators.

The application follows a letter Abta sent to education authorities last month saying the association had decided to limit the losses it suffered when school tour operators, particularly those offering ski holidays, failed.

### EC rules may hit premiums

New EC rules restricting the use of independently-produced car components could lead to rises in motor insurance premiums, according to the Association of British Insurers.

If introduced as currently drafted the EC's Design Protection Directive would ban the use of independently produced parts, like bonnets, wings and bumpers, which are usually cheaper than those produced by motor manufacturers.

The cost of components used in insurance repairs currently account for about half the £4bn paid each year in claims.

### Scottish port gets £3m boost

Brescot, the Scottish subsidiary of Europêche, the French-owned trawling company, is to invest almost £3m to redevelop facilities at Lochinver harbour on the north west coast of Scotland. The investment will be backed by a European Community grant of almost £777,000.

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yourself if your body  
keeps complaining?



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Ergonomically designed  
already in 65% of  
counting.  
adjustable lumbar  
lower backs (the  
lnerable to aches  
ifferent positions.  
feet are happiest  
from the rest of  
ew footrest drops  
at in front.  
head rest has even  
bigger ears for you to lean against.  
So when you're gently dropping off,  
your head won't be.  
Now your mind can be perfectly  
free to volunteer thoughts, insights  
and ideas. Without the unwelcome  
contributions from your body.



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## THE PROPERTY MARKET

## Treading troubled waters

Mr John Redwood, the UK inner cities minister, would make an unlikely estate agent. But he is talking up the property market with an enthusiasm that would put many agents in the shade.

"Since I entered business in the early 1970s I have never seen better conditions for investing money in land and buildings," he said in a speech to the building industry yesterday.

These sentiments echo a House of Commons speech the minister made a month ago when he said that the private sector needed "more courage and confidence and a willingness to respond to the new climate".

The commercial property industry has responded warmly to these exhortations. Its reaction was summed up in the *Estate Times*, a property magazine, with the headline: "Tosh, Mr Redwood." It accused the minister of naivety in underestimating the problems facing recession-hit banks and property companies.

Some critics go further, arguing that the government is harming any chances of renewed development by its failure to act over the uncertainty surrounding commercial lease structures and contaminated land legislation, and by delays in agreeing infrastructure projects.

Mr Redwood is undaunted by the derision that greeted his comments. He, in turn, is scathing about the advice given by industry experts in recent years.

Industry criticism of his Commons speech has reinforced Mr Redwood's viewpoint. He turns the argument that there is a shortage of

finance for property investment on its head: the tightness of credit, which is now easing, is precisely the reason why he thinks the bottom of the cycle has been reached.

Mr Redwood is on less secure ground in his belief that when the pick-up occurs, investors will focus on new developments in the inner cities. After the huge losses of the past few years, there is little enthusiasm among developers and banks for such ventures.

Mr Redwood thinks sceptics are committing the "metropolitan fallacy" of assuming that the problems of the London office market are replicated round the country. "Those in the north, on Tyneside, Teesside or in Manchester have a less jaundiced perspective as regeneration has received less of a jolt from the recession," he says.

He acknowledges that London is a special problem. But he is still convinced that recovery will extend to even the blighted parts of Docklands. Canary Wharf will be "a flourishing and successful development" in 5-10 years, he says.

What about the Royal Docks, a vast area to the east of the Isle of Dogs which has spent heavily on infrastructure without, so far, having attracted any private sector development? Even Mr Redwood recognises that the oversupply of offices elsewhere in Docklands makes large-scale office development at the Royal Docks unviable.

But he is anxious to see action. "I am impatient about the Royal

## John Redwood outlines government policy for regenerating Britain's inner cities to Vanessa Houlder

Docks," he says. Mr Redwood has already given approval to an urban village housing scheme on the south side of the docks. And he believes there is scope for leisure and retail uses; he says he would even contemplate approving plans for warehouses.

Mr Redwood has given the London Docklands Development Corporation, the quango overseeing the regeneration of the area, until the summer to come up with plans to

## Redwood rejects criticism of UDCs, insisting that their record was one of 'achievement'

develop the Royal Docks. If the LDDC fails, Mr Redwood says he would hold a competition in the hope that the private sector will come up with a viable idea.

But even if the private sector is brought on board again, doubts remain about the broad thrust of government policy on reviving inner cities through physical regeneration.

Mr Christopher Jonas, president of the Royal Institution of Chartered Surveyors, recently described

government investment in inner city regeneration as "little more than a complete failure".

He added: "Despite some notable successes, cities such as Glasgow, Manchester, Liverpool, Sheffield and Bradford have a startling array of failures which collectively represent hundreds of millions of pounds of taxpayers' money which could, perhaps, have been more usefully directed elsewhere."

Government strategy is also criticised as being too preoccupied with physical regeneration and insufficiently concerned with the effect this has on local communities. A report this week by the University of Durham said that government-created urban development corporations - which are empowered to clean up land, assemble development sites and provide grants to kick-start development - were expensive, concentrated excessively on physical regeneration and had little positive impact on inner city communities, such as in job creation.

Mr Redwood rejects criticism of the UDCs, insisting that their record was one of "considerable achievement".

UDCs remain a central aspect of the government's strategy for urban renewal. Mr Redwood recently announced the setting up of a new

UDC for Plymouth, while the new Urban Regeneration Agency - responsible for regenerating broader urban areas and described by Mr Redwood as a "moving UDC" - comes into force later this year.

In some respects government policy towards UDCs has evolved. While the policy of attracting private sector funds to augment public investment remains fixed, there has been a shift in the government's attitude to the role of local councils. The combative exchanges between local authorities and UDCs in the early 1980s have given way to a more harmonious relationship. "It is more possible now for UDCs and local government to work together," says Mr Redwood.

Mr Redwood is also proud of the City Challenge programme, a partnership between councils, the private sector and voluntary bodies to give local communities a greater involvement in urban regeneration. A decision on the next round of City Challenge has been postponed because of lack of money, but Mr Redwood remains enthusiastic about its future. "As soon as I get additional money it will go into City Challenge. I like the concept."

The most recent shift in government policy on inner cities came in the Autumn Statement, when the Treasury was given powers to relax rules on private sector investment in public projects.

This blurring of the edges between public and private finance could allow the government to shoulder some of the risk involved



in development. "To get it [development] going we should be prepared to take on some of the risk," says Mr Redwood.

The mechanism by which the government would shoulder the risk would, in commercial property, be by considering granting developers rental guarantees for up to three years, and for private sector hous-

ing, by taking a share of the profit in return for providing the land. But these measures aside, Mr Redwood's claims that the risks of development are being exaggerated by the private sector are unlikely to spur developers. Confidence is at such a low ebb that his exhortations will continue to fall on deaf ears for some time yet.

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## LEGAL NOTICES

**IN THE MATTER OF THE REHABILITATION OF MUTUAL BENEFIT LIFE INSURANCE COMPANY, A MUTUAL INSURANCE COMPANY OF NEW JERSEY**

THIS MATTER having come before the Court upon the application of Samuel F. Fortunato, New Jersey Commissioner of Insurance, Rehabilitator of Mutual Benefit Life Insurance Company (hereinafter "Rehabilitator"), through his attorneys Robert J. Del Tello, Attorney General of New Jersey (by Jack M. Sabatino, Executive Assistant Attorney General) and Special Counsel to the Rehabilitator, Cole, Schott, Bernsman, Meisel & Forman, P.A., and Cadwalader, Wickersham & Taft for entry of an Order to Show Cause Why An Order Should Not Be Entered Authorizing and Approving The Asset Purchase and Joint Venture Agreement and the following exhibits (a) Agreement of Assumption; (b) Consent of the New Jersey Attorney General; and (c) Trust Agreement for the Contribution of the New Jersey Attorney General; and the Court having read and considered the aforesaid Affidavits of Peter A. Martorelli, Jr., and Jack L. application; and the Court finding that entry of the Order to Show Cause is warranted, and for good cause shown:

IT IS on this 10th day of May, 1993, ORDERED AS FOLLOWS:

1. All parties on the annexed Schedule A, policyholders, creditors, subsidiaries and any other parties in interest wherever located shall show cause before the Honorable Paul G. Levy, P.J.C., Superior Court of New Jersey, Chancery Division - Mercer County, 210 South Broad Street, 5th Floor, Trenton, New Jersey 08625 on June 11, 1993 at 9:00 a.m. or as soon thereafter as counsel may be heard by:

(a) An Order should not be entered approving the terms and conditions of the Asset Purchase and Joint Venture Agreement and the related agreements annexed thereto as fair and arms length transactions for fair value in the best interests of the estate in re Mutual Benefit Life Insurance Company; (b) that the Rehabilitator is authorized to do all things necessary or appropriate to the consummation of the Asset Purchase and Joint Venture Agreement and the agreements annexed thereto; (c) that the Rehabilitator is authorized to liquidate the estate in re Mutual Benefit Life Insurance Company; and (d) that the Rehabilitator is authorized to do all things necessary or appropriate to the consummation of the Asset Purchase and Joint Venture Agreement and the agreements annexed thereto; and (e) that the Rehabilitator is authorized to do all things necessary or appropriate to the consummation of the Asset Purchase and Joint Venture Agreement and the agreements annexed thereto; and (f) that the Rehabilitator is authorized to do all things necessary or appropriate to the consummation of the Asset Purchase and Joint Venture Agreement and the agreements annexed thereto; 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They were nicknamed "the perversities" conventions. They were wild, lewd business parties thrown in Florida in the 1980s by employees of Nynex, the "Baby Bell" company serving the northeastern US, and they led to a serious crisis inside the group and a wholesale review of its business ethics.

Nynex's painful experience, spelt out by William Ferguson, the chairman, at a recent New York conference on business ethics, gives an insight into the three questions at the centre of the current debate over business conduct on both sides of the Atlantic.

Why are so many companies focusing on the issue now? Is this just a fad, best ignored in the win-by-all-means pursuit of profits? And if not, how can businesses best avoid ethical lapses?

There is no question that ethics has been receiving more executive attention in the last few months. An international survey published last year by the Conference Board, the business issues group which organised the New York conference, found that corporate ethics codes, "once regarded as a reactive phenomenon to deflect cyclical outbursts of public distrust of business institutions... now enjoy a broad base of support within individual companies".

In the UK, ethics has been much debated in the wake of British Airways' "dirty tricks" campaign against rival Virgin Atlantic.

And in Italy, the giant Fiat group this week spelt out new guidelines for employees who have to deal with government officials, political parties and civil servants. The move is widely expected to be followed by

**There is a large difference between "compliance" with ethics codes and a commitment to them**

other big Italian companies, notably the Eni energy and chemicals concern which has been implicated in allegations of corruption and kickbacks on public-sector contracts.

In the US, ethics is one of the most popular courses at the Harvard Business School, while New York's Columbia University Business School has made the issue one of four core principles meant to permeate all its courses.

The trend owes something to the backlash against the "greed is good" morality which characterised the takeover boom of the 1980s. However, more practical business considerations also come into play.

● The increased attention given to business news in the US media. Big

In the week that Fiat adopted its new ethics code, Martin Dickson explains why business morality is a big issue on both sides of the Atlantic

## Baby Bell's bad behaviour

stories often appear on the front page of US general interest papers, rather than hidden away in a financial section. That means much greater potential for bad publicity, with the attendant loss of business and staff morale.

Nynex's experience demonstrates the power of the general press and the damage it can inflict. When in 1988 the company discovered that a handful of executives were inviting businessmen who supplied goods to the company to sleazy Florida parties, it quietly sacked or disciplined the perpetrators, hoping this would end what it believed was an "isolated incident".

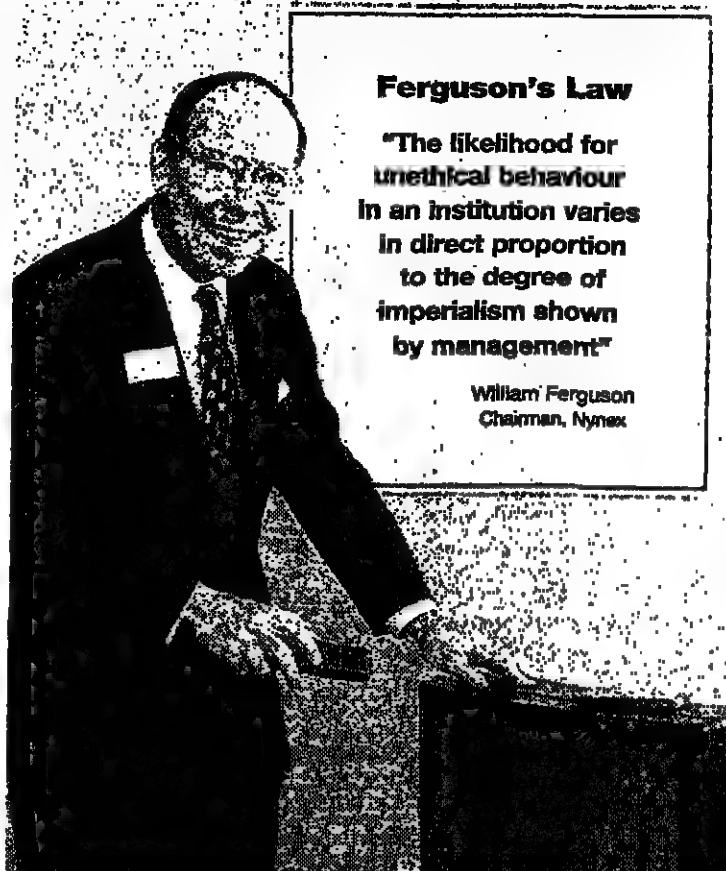
However, says Ferguson, the New York press pounced on the story. Nynex employees who read about the parties found themselves facing a crisis of confidence and trust in one another. Even senior managers sitting across a conference table started to wonder if it was happening in the other person's shop.

● The increasingly global nature of industry. This means that many US companies are expanding or selling abroad for the first time, forcing them to focus on business practices in other countries which would not be acceptable at home.

● Legal changes in the US. The US Sentencing Commission - a body established by Congress in 1984 to tackle criticism of light sentences for white-collar crime - established tough new guidelines in November 1987 for corporate offences such as fraud and bribery.

The guidelines allow an extremely wide range of sentences for the same crime, depending on the degree of culpability the courts assign to the corporation. A company's fine will be greatly reduced if it can show it has "an effective programme to prevent and detect violations of the law" - in other words, a strong ethics framework.

● The effect on profits. Perhaps the strongest argument in favour of a well-implemented code is that it may boost the bottom line - particularly in the rapidly changing



Ferguson's Law

"The likelihood for unethical behaviour in an institution varies in direct proportion to the degree of imperialism shown by management"

William Ferguson  
Chairman, Nynex

working environment of the 1990s - though this assertion is impossible to prove statistically.

Companies are placing a growing emphasis on the quality of their goods and services, by focusing on customer satisfaction and closer relations with suppliers. These trends carry with them implied ethical contracts between the parties involved.

Simultaneously, the flattening of corporate organisations and the devolution of responsibility down the line to workers in an attempt to

speed decision-making also involves ethical considerations. Newly "empowered" workers need to have a proper sense of right and wrong if they are to make quick, correct judgments.

Says Nynex's Ferguson: "We are not interested in ethics because we are trying to create an 'ethics society' or sub-culture at Nynex. Instead, we are trying to make ethical behaviour an everyday norm... because, basically, we believe ethics makes good business sense."

How did Nynex recover from its ethics crisis? It first appointed outside experts to see where it needed improvement, and then established a new framework for business conduct. It created an office of ethics at its headquarters, run by a senior executive with direct access to the chairman and responsible to the board's audit committee.

Similar offices were established in each of its leading business units, with "hotlines" for people to report misconduct. About 90 per cent of calls, however, have been requests for information, clarification or assistance with human resource matters; only 10 per cent have been about alleged violations.

Nynex also drew up a single code of business conduct to replace the differing codes in force in separate units.

It then began company-wide training in business ethics, which initially met with a sceptical response. "Many executives started out feeling too much was being made out of an isolated incident which didn't involve them," says Ferguson. "Most managers saw 'bottom-line, hard business issues' as priorities - and ethics didn't make that shortlist."

However, as training progressed the participants began to discover there were many grey areas in their work that needed clarification. "For example, what if an employee finds a competitor's proposal, left behind on the seat of the commuter train?" Ferguson says that "once you start working on so-called 'soft' issues like ethics, you find out that they are a lot harder than you thought."

But he adds that "unless you can change the 'soft' things about your business, you're not going to be terribly successful in getting at the 'hard' things you face. In fact, these two areas are intimately related to each other. The problem is that most people don't think they are."

Besides his own law (see illustration), Ferguson offers four main lessons from Nynex's experience. First, there is a large difference between "compliance" with ethics codes and a genuine commitment to them.

Second, face-to-face communication is helpful in getting people to accept ethics codes. "Counter the doubters and sceptics - and that's most people - by forcing them to engage in a sustained dialogue about how ethics affects their conduct."

Third, make sure ethics is part of a continuing commitment, not just "programme of the month".

Finally, leadership on ethics begins at the top. "The role model that managers set for their employees, knowingly or otherwise, is the most important weapon in the ethics arsenal."

## Job title inflation hits the roof

Adrian Furnham on a trend spreading out of control

There are probably more admirals than ships in the British navy today. Soon, given the exodus of Anglo Catholics from the Church of England, there might be more bishops than congregations. And in the jargon of politically incorrect speech, most

organisations appear to have more chiefs than Indians. Monetary inflation may be under control in Britain, but the same cannot be said for job titles. Nearly all Americans over the age of 23 seem to have the title "executive vice-president" embossed on their business cards - and the trend is spreading.

New-fangled job titles have elaborate suffixes, usually manager, director or engineer if British, and president or officer if American. Prefixes such as senior, executive or corporate are also common. One can mix and match any set of these to come up with a grand, but meaningless, title.

As a result, employees are often more concerned about their official titles than their responsibilities. Some ask in interviews "what will I be called?" more often than "what will I be doing?"

Traditionally "flat" organisations - those with relatively few levels or grades such as universities - are under pressure to invent new titles to keep their ambitious staff happy. Traditionally "tall" organisations - the army or the civil service - go on inventing new job titles by rendering generalists into specialists, however minor the task.

Why does this happen? At first glance it seems to many managers a relatively cheap way to reward productivity or service. Many people, eager to satisfy their unquenchable self-esteem thirst, are happy to accept an improved job title in lieu of a sizeable salary increase. And, it follows, the more problems people have with self-confidence and respect, the more they like to compensate with fancy titles.

The inflationary force of the job title is particularly rife in the service sector where people

are driven more by carrot than by stick. A few examples include:

- An airline that has 54 levels, including four ranks of tea-lady.
- A bank that has more than 30 tiers with nearly a dozen known as "manager".
- A hotel chain with more than 40 job titles.

Some sectors inflate title grandiosities, but do not increase the number of ranks. This happens in the publishing world where to compensate for relatively low pay everyone is a "director".

But, as with all inflation, there are dangers. There is a limit to the number of grand titles that exist: the more they are used, the more worthless they become.

Far from being a cheap ego trip for staff, job title inflation often raises expectations that cannot be fulfilled. Traditionally, job titles prescribed what one did and did not do. Secretaries type for managers, who may have keys to the executive wash-room, an additional telephone or a company car. A title comes with a package of perks, which can be very costly.

Some companies, in a spirit of crypto-egalitarianism, have chosen to withdraw in-house signs of rank and privilege - the managerial dining room, car park, executive lavatories - while at the same time doubling the number of people with manager, director or some such term in the organisation.

Others are just bizarre. Not long ago a British quango had employees with the title of "general worker". Although this term seems more often used in an aut colony it endured for many years until job title inflation required it to be changed into "chemical facilitator" or "technical steward".

There are better ways of motivating staff than tripling the number of levels in an organisation. Those business gurus who suggest that the flatter the organisation the fatter the profits probably have a point.

The author is head of the business psychology unit at University College London.

### LEGAL NOTICES

IN THE HIGH COURT OF JUSTICE  
CHANCERY DIVISION  
COMPANIES COURT  
Mr. Justice Bristow  
No. 00741 of 1993

IN THE MATTER OF  
MAXWELL COMMUNICATION CORPORATION PLC  
(IN ADMINISTRATION)  
and  
IN THE MATTER OF THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that by an Order dated 7th May 1993 made in the above matter, the Court has directed a Meeting to be convened of the Scheme Creditors (as defined in the Scheme of Arrangement heretofore submitted) of the above-named Company (hereinafter called "the Company") for the purpose of considering and if thought fit approving (with or without modifications) a Scheme of Arrangement proposed to be made between the Company and its Scheme Creditors and that such meeting will be held at The Cafe Royal, 66 Regent Street, London W1, England at 2.30 p.m. (London time) on 11th July 1993, at which place and time all such Scheme Creditors are requested to attend.

Any person entitled to attend the said meeting can obtain copies of the said Scheme of Arrangement, forms of proxy, copies of the explanatory statement required to be furnished pursuant to section 435 of the above-mentioned Act and other related documents ("the Documents") at Price Waterhouse (Ref: JGP), No. 1 London Bridge, London SE1 9QL, England, during small business hours on any day (other than a Saturday, Sunday or Bank Holiday) prior to the day appointed for the said meeting. Creditors who are owners of ECU 84/85 bearer bonds (1988/89) (the "ECU Bonds"), Deutsche Mark 6% bearer bonds (1988/89) (the "DM Bonds") or Swiss Franc 5% bearer bonds (1988/89) (the "Swiss Franc 5% Bonds") issued by the Company (the "Relevant Bonds") can also obtain copies of the Documents by contacting the agent bank for the Relevant Bonds, namely Barmatbank AG at Kurmain-Postfach 14, 80331 München, Federal Republic of Germany in respect of the ECU Bonds and DM Bonds, or Swiss Volksbank at Bahnhofstrasse 55, 8001 Zürich, Switzerland, in respect of the Swiss Franc 5% Bonds.

The said Scheme Creditors may vote in person at such meeting or they may appoint another person, whether a Scheme Creditor or not, as their proxy to attend and vote in their place. To be valid, forms of proxy must be lodged with the Administrators at Price Waterhouse (Ref: JGP), No. 1 London Bridge, London, SE1 9QL, England, no later than 2.30 p.m. (London time) on 1st July 1993, but if not so lodged, they may be submitted at the said meeting. Special voting arrangements have been made for bondholders' deaths of which are set out in the Documents. By the said Order, the Court has appointed Andrew Mark Homan or, failing him, Alan Rae Dabed as Liquidator of the Company, and has directed the Liquidator to report the result thereof to the Court.

The said Scheme of Arrangement will be subject to the subsequent approval of the Court.

Dated this 14th day of May 1993

NORTON ROSE  
Kingsway House  
Camden Road  
London EC1A 1AN

Solicitors to the Administrators of the Company

INSOLVENCY ACT 1986

NOTICE IS HEREBY GIVEN pursuant to Section 98 of the Insolvency Act 1986 that a meeting of creditors of the above named company will be held at Ernst & Young, Roffe House, 7 Roffe Buildings, Foster Lane, London ECA 1AH on the 19th day of May 1993 at 2.30 p.m. for the purposes of, if thought fit, of appointing a Liquidator and of appointing a Liquidation Committee. Any proxy to be used at the meeting must be lodged at the offices of Ernst & Young, Roffe House, 7 Roffe Buildings, Foster Lane, London ECA 1AH, not later than 12 noon on the business day prior to the meeting.

NOTICE is also given that, for the purpose of voting, secured creditors must (unless they surrender their security) lodge a statement giving particulars of their security, the date when it was granted and the value in which they estimate it.

C J W Hill of Ernst & Young, Roffe House, 7 Roffe Buildings, Foster Lane, London ECA 1AH, is authorised to act as the company's secretary in relation to the above named company and will furnish creditors, free of charge, with such information concerning the affairs of the company as they may reasonably require.

Dated this 26th day of April 1993

P W White  
Company Secretary

CITY SITE ESTATES PUBLIC LIMITED COMPANY

A PETITION has been presented to the Court of Session, Scotland, by City Site Estates public limited company, whose Registered Office is at 116 Blythwood Street, Glasgow, for confirmation of reduction of share capital by the cancellation of the whole amount of its share premium account. In the Petition, the Court has pronounced the following interlocutors:

Edinburgh 12 May 1993

The Lord, having heard Counsel for the Petitioner, appoint the Petitioner to be intimated on the walls and to be advertised once in each of the Edinburgh Gazette, Financial Times and the Herald newspapers, appoint all parties claiming an interest to lodge answers thereto, if so advised, within twenty-one days after such intimation and advertisement.

Signed  
J. A. D. Hope I. P. D.

McGrigor Donald  
Barrister-at-Law  
66-72 Queen Street  
EDINBURGH

Of all which intimation is hereby given.

14th May  
Solicitors for the Company

### HOTELS & LICENSED PREMISES

#### FREEHOLD INVESTMENT HOTEL (South London)

FOR SALE

149 co-suit bedrooms, 9 en-suites, 6 bars. Roof top restaurant, parking 150 cars and external pub. Leaseback Sale (lease negotiable), 10% yield

FREEHOLD £4M

Principals only  
081 571 0876 (any time)

Offers in by  
12 noon, 25th May 1993

### LEONARD CURTIS

BY ORDER OF THE JOINT ADMINISTRATIVE RECEIVERS  
J J SCHAPIRA ACA, G W RHODES FCA & C C S MACMILLAN FCA  
IN THE MATTER OF  
**TENCO INDUSTRIES GROUP**

Offers are invited for the business and assets of the above companies. Its main activities are that of bodyshop point and consumable distributors.

- Historic Turnover £12m.
- Number of freehold and leasehold properties under closure.
- Centralised distribution centre in Manchester.
- Broad established customer base.
- Extensive stock and product range.

Enquiries should be addressed to Paul Kealey at:  
Leonard Curtis & Partners, Chartered Accountants  
Peter House, Oxford Street, Manchester, M1 5AB  
Tel: 061 236 1955 Fax: 061 228 1929

### FASTENER STOCKIST/MACHINE SHOP

Fastener Stockist with small machine shop facility used for the manufacture of "spectacle" for sale due to owners wish to retire. Approximately 12,000 Sq. Ft. Location - Midlands.

Write to Box B1046, Financial Times, One Southwark Bridge, London SE1 9HL.

### FOR SALE

Long established business in the building materials manufacture industry, situated in South Humberside. Sale due to retirement, includes extensive land holdings.

Principals only to reply to:  
Box No. B1112, Financial Times, One Southwark Bridge, London SE1 9HL.

WELL ESTABLISHED BUSINESS FOR SALE  
Fan impeller manufacturers - regular repeat orders - very profitable. Ideally suit larger group work group either within the air movement trade or looking to diversify into a different market.

Please reply to Box No. B1104, Financial Times, One Southwark Bridge, London SE1 9HL.

### Designer Menswear Retailer

World of Suits  
(In Receivership)  
Northern England

The Suit Gallery Limited (In Receivership) trading as World of Suits was established in 1988 to retail designer label menswear.

- Annual turnover circa £1.25 million
- 5 Leasehold sites, 3000/4000 sq. ft.
- Dedicated workforce
- Quality foreign designer label clothing lines
- Customer database
- Locations: Leeds, Wakefield, Rotherham, Doncaster, Newcastle

For further details contact the Joint Administrative Receiver:  
Geoffrey Gee, Grant Thornton, St Johns Centre, 110 Albion Street, Leeds LS2 8LA.  
Tel: 0532 455514.  
Fax: 0532 460828.

Grant Thornton

The U.K. member firm of Grant Thornton International. Authorized by the Institute of Chartered Accountants in England and Wales to carry on investment business.

### TRAVEL AGENCY

Well established travel agency in Harrow area with £1-m/£m for sale due to retirement. Prime position in busy high street. Suit travel group, owner-manager or company interested in the benefits of its own in-house travel agency.

Write to Box B1114, Financial Times, One Southwark Bridge, London SE1 9HL.

### Touche Ross

### Engineering Company For Sale

L. H. Gatoff and I. Brown, the Joint Administrative Receivers of a holding company which has been in receivership for several months, offer for sale a 100% shareholding in one of its subsidiaries which is not in administrative receivership.

The company for sale is involved in sub contract work with particular reference to work involving:

- Precision machining.
- Welding.
- Metal fabrication.
- Component assembly.

The company has a strong order book, a well qualified workforce and quality control approvals including AQAP4 and BS5750.

The company trades from freehold premises in the North East.

For further information please contact either L. J. Brown or P. Kaiser at the address below.

93A Grey Street, Newcastle upon Tyne NE1 6EA.

Tel: 091 261 4111. Fax: 091 232 7665.

Authorized by the Institute of Chartered Accountants in England and Wales to carry on investment business.

### AIR MOVEMENT CONTROL EQUIPMENT COMPANY

Owner wishes to retire. Well established for 16 years. Small company with consistent profits, supplying specialist equipment in the clean room and smoke control market. Could interest company with sheet metal manufacturing facility and technical ability. Reply box B1011, Financial Times, One Southwark Bridge, London SE1 9HL.

### TEST EQUIPMENT BUSINESS FOR SALE

Manufacturer of proven wire assembly test products using state of art technology for sale by parent company wishing to concentrate on core activities. Will accept consideration based on royalty payment.

Write to Box B1107, Financial Times, One Southwark Bridge, London SE1 9HL.

### BUSINESS FOR SALE

1. Chain of retail and wholesale mode shops in Czech Republic.
2. Department Stores in Czech Republic.
3. Gift and Crystal Shops in Holland.
4. Other Retail Estate.

Contact: AHP Trading  
Delnalykes 12, Prague 7  
Czech Republic  
Fax 42-2-802355

### For sale by receiver. Fully equipped factory in Gibraltar

- Designed for production of hollow core concrete slabs, facades, wall panels and sundry components required for housing or commercial projects
- Situated on a parcel of land 15,700m<sup>2</sup> and consisting of 2 factory buildings, an office building and open storage area
- Plant for batching, mixing and transport of concrete operates using up-to-date computerised technology
- Factory capacity 32000 tons
- All equipment necessary to transact the business including gantry cranes, overhead cranes, laboratory, lorries and trailers included
- For further enquiries please contact: KA Robinson FCA, Ernst & Young, Chartered Accountants, Suite 5 International House, Bell Lane, Gibraltar. Tel: (350) 79792 Fax: (350) 7541 or 70885.

### ERNST & YOUNG

Accountants • Advisers • Tax Consultants

### VIDEO TAPE WINDING BUSINESS

FOR SALE. Well established with latest equipment. Favorable lease. For further details write to Box No. B1054, Financial Times, One Southwark Bridge, London SE1 9HL.

### MAGAZINE ADVERTISING ASSETS

of insolvent companies and businesses. Tel: 071-382 1164 Fax: 071 706 3464.



## TECHNOLOGY

## Time to recycle plastic

A breakthrough has been achieved in recycling the plastic commonly used in food and beverage containers, polyethylene terephthalate (PET).

Food authorities in the US and Australia have approved a method of sandwiching recycled PET between virgin layers of the plastic, allowing material collected from consumers to be used again by the food industry.

The technique - called the Multilayer Repetitive System - has been developed by two packaging subsidiaries of the UK industrial conglomerate BTR, Continental PET Technologies of the US and ACI Petalite of Australia, in conjunction with an equipment designer, Husky Injection Mouldings of Canada.

It permits the co-injection moulding of two materials into a three-layer structure in which the recycled PET is laminated between an inner and outer layer of virgin PET to form the wall of a container.

To win regulatory consent, the middle layer of recycled PET was intentionally tainted with abnormally high levels of contaminants. Tests showed that the surrounding layer of virgin material effectively prevented the migration of contaminants which might survive the washing and moulding processes.

The "letter of no objection" issued by the US Food and Drug Administration was conditional on the recycled PET being separated from food by a virgin layer of PET at least 1/1,000in thick. By the end of this month, equipment to mould simultaneously up to 48 types of container will be in production.

Alan Jackson, BTR's chief executive, said: "The Multilayer Repetitive System provides the potential to increase significantly plastics recycling and we are continuing to develop the technology to broaden its range of packaging applications."

In Australia, ACI pioneered the development of PET recycling via kerbside collections throughout Australia. Its PET recycling plant at Wondonga in Victoria - the largest in the southern hemisphere - recycled more than 100m bottles in 1992.

Andrew Bolger

This is the nightmare that could face European motorists in the last years of the 20th century.

All over the continent, countries are looking at ways of tackling congestion and raising revenues through the introduction of electronic road tolls. But unless they reach agreement on a common technology, the consequences for motorists could prove not only costly, but chaotic.

Drivers could, for example, find themselves having to fit their vehicles with a different type of electronic debiting device for every town or city they regularly visited. On top of that, they could need a separate system for paying electronic tolls on motorways. Different systems again could be required for competing private-sector toll roads. As for motorists driving regularly between different countries, they could find themselves laden with so many electronic devices that their vehicles would be left with little room for anything else.

This is one of the difficult issues confronting John MacGregor, Britain's transport secretary, as he contemplates the introduction of road user charges in the UK. Soon, he is expected to bring out a green paper proposing the introduction of tolls on the country's trunk roads and motorways.

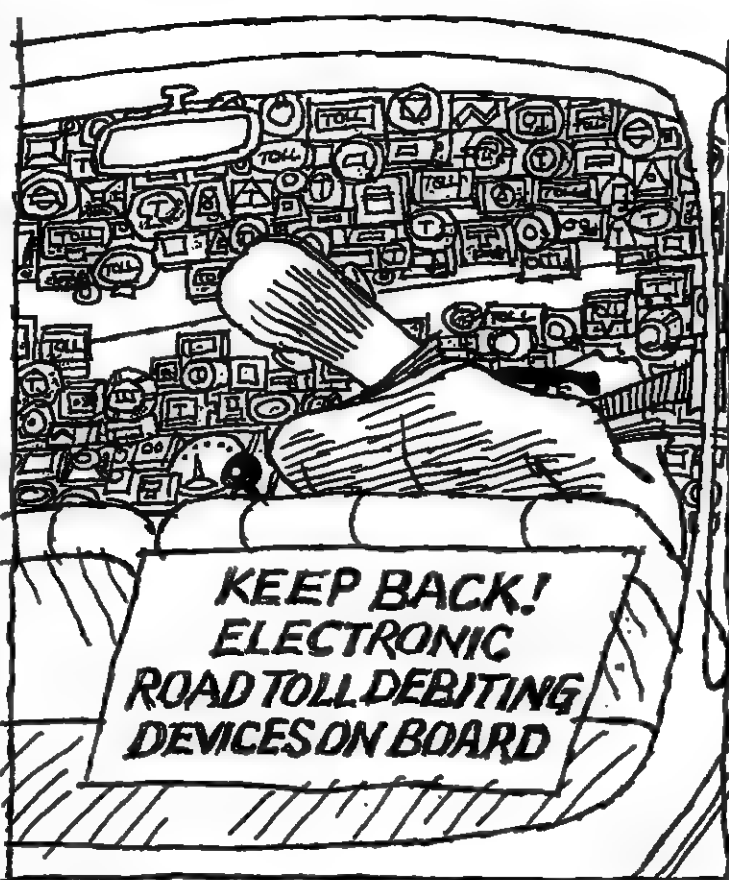
In the run-up to this event, he has this week been looking at electronic tolling systems in Oslo, Norway, and Gothenburg, south-west Sweden, to see what lessons they can pass on.

What he found in Oslo was a curious hybrid between an urban road pricing system and motorway tolls. Since 1990, motorists passing any of 19 entry points to the city have had to hand over Nkr11 (£1.05). (There are discounts for season tickets; lorries pay double.) But the aim is not to ease congestion by discouraging drivers from entering the city. Rather, as with MacGregor's planned motorway tolls, it is to raise money for building roads - in this case, the construction of roads in tunnels under the city to cope with projected traffic growth.

At most of the 19 entry points, motorists have three ways of paying the entry fee. Two are manual: typically, one lane allows drivers to hand over money and receive change and another two allow them to throw the exact payment into a basket before driving through. But a third, quicker method, allows drivers to open accounts with the toll-collecting authority and have their vehicles fitted with simple electronic tags, each reflecting a unique radar profile. This means they can pass the toll points without stopping; their tags are

Without a European-wide policy on electronic road pricing, chaos could ensue, says Richard Tomkins

## Heavy toll to bear



read by roadside beacons and their accounts are debited automatically by computer at the toll-collecting authority's headquarters.

As with most toll systems, there are no physical barriers at the toll booths; vehicles have their number plates photographed if their drivers fail to pay. In the electronic lanes, every approaching vehicle has its tag number compared with a list on the toll station's computer and if the corresponding account is not in credit, a photograph of the vehicle's number plate is recorded on disc.

Once a day, the central computer at headquarters transmits an up-dated list of valid and invalid tags to

every toll station computer, and once a day, each tolling station sends back to headquarters the computer data containing the photographic records of apparent offenders.

It sounds straightforward enough, but there are drawbacks with Oslo's electronic system. It is not linked to similar systems operating in two other Norwegian cities, Bergen and Trondheim, so motorists moving frequently between the three need to open separate accounts in each city. Also, the verification system is relatively cumbersome and results in a lot of wasted effort on enforcement. Even in this relatively

small city, with its population of around 500,000, the system is clocking up 6,000 violations a day. It turns out that most result from the delay in keeping toll stations up to date with information about motorists' payments into their accounts.

In Sweden, the system on trial in Gothenburg - yet to be brought into operation - differs radically from Oslo's in transferring the performance of the financial transaction from a central computer to the vehicle. Here, the driver charges up an electronic smart-card with money (probably at a petrol station) and plugs it into an in-car device that debits payments from the card when triggered by microwave signals from roadside transmitters.

There is no transaction with any centralised computer; indeed, the system does not need to know anything about the vehicles that pass as long as the in-car device is working. It only becomes involved if the beacon fails to receive a positive response from an in-car device, at which point the vehicle's number plate is photographed for follow-up action.

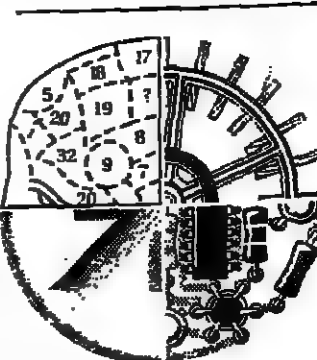
Some Norwegians are scathing about the Swedish experiment. They believe it is vital to keep road pricing technology as simple as possible at the point of use. Transferring the intelligence from a central computer to the vehicle means transferring not only the cost of the technology to the vehicle owner, they say, but also the risk of electronic or mechanical failure, or tampering.

But the Swedes have a persuasive response. The Norwegian system, they point out, requires a constant verification process between toll station computers and a central computer holding details of subscribers' accounts. While this may be feasible on a small scale in a city such as Oslo, the sheer scale of the data transactions involved would make the system hopelessly unwieldy in cities with higher traffic densities and even more so if extended across entire countries.

The existence of central computer records of vehicle accounts also raises issues of privacy. Encouragingly, the Swedes recognise the importance of developing a European-wide road-pricing technology and are working with an EC road informatics programme called Drive to evolve common standards.

One thing that looks certain is that it is not going to get any cheaper to drive from one end of Europe to the other. But at least it may be possible to do so with just one device inside your vehicle, one smart-card to insert into it, and without anyone knowing where you have gone.

## Worth Watching · Della Bradshaw



## Knowing where you stand with buses

Bus passengers in the West Midlands will be the first in the UK to benefit from an information system which uses satellite technology to inform travellers when the next bus will arrive.

Centro, the West Midlands Passenger Transport Executive, has placed a £1.2m contract with a consortium led by ICI Enterprises to develop a pilot system to operate on two bus routes from the summer of 1994.

The buses will carry equipment to enable them to calculate their position within 30 yards, using the global positioning system navigational satellites. The bus then sends this information back to base by radio.

By sampling the position of the bus every 30 seconds and combining this with knowledge of the route held on the central computer, software algorithms can calculate when the bus will arrive at each stop. This information will be displayed on electronic screens at the bus stops. Centro: UK, 021 200 2787.

## Helicopters fly with fuzzy logic

Because helicopters are difficult to operate, many companies have a hard time recruiting pilots for dangerous activities such as mountain surveys or photography of dangerous sites.

The Tokyo Institute of Technology and the Omron Corporation believe they could have solved the problem with an electronic control system for unmanned industrial helicopters.

The control system uses "fuzzy" logic, a computer technique designed to handle unpredictable sequences of events such as the flying movements of a helicopter. The Tokyo Institute developed the control programs and Omron

the chips and other hardware for the project. For the field test the organisations used a Yamaha craft with a 20kg payload. Omron: Japan: 813 3436 7139.

## Outsourcing on the increase

The UK market for information technology outsourcing is likely to double in value to between £500m and £1bn by 1995-96, according to a Mori survey.

The survey of 50 senior directors in large companies was sponsored by IBM Information Solutions and the results published by the Institute of Directors.

According to the report - The Director's Guide to Outsourcing IT - 22 per cent of the companies questioned said they were likely to outsource their internal IT department within the next two years. IOD: UK, 071 730 6060.

## Voiceovers for the visually impaired

Visually impaired television viewers could soon be given "voiceover" commentaries during breaks in the dialogue to help them follow events on the screen.

The Independent Television Commission of Winchester, has contracted Portset Systems to develop a way of compressing and coding this commentary into a digital signal to be broadcast alongside the programme. The signal is decoded into speech by a box which sits on the TV set. The Audetel (audio description of television) equipment should be ready in about a year. ITC: UK, 0962 848647.

## DCC players ready for launch

Japan's Matsushita Electric and Philips Electronics of the Netherlands plan to break into the market for personal cassette players with the first portable players for digital compact cassette, the new music format.

An estimated 75 per cent of the 200m analogue cassette players sold today are portable.

Matsushita will sell the unit in Japan from June at ¥80,000 (£350) each, followed by a US launch. Philips plans a similar launch date. Matsushita: Japan, 06 908 1121. Philips: Netherlands, 40 736 106.

## PEOPLE

## Invesco goes for safety

Invesco MIM is expected shortly to appoint Bill Stuttford, currently chairman of Brown Shipley Investment Management, as non-executive chairman of its European regional business.

Invesco, which expects the nearly two year long investigation by regulators into to be concluded within the next thirty days, is engaged in a drive to break away from its over-exciting past, restore its battered reputation and replace a number of high-profile departures.

Stuttford, 64, is a well known City figure in broking and fund management circles. Chairman of the Unit Trust Association between 1987-1990, his heyday was building up fund manager Framlington; the latter was taken over by Throgmorton in an acrimonious bid battle, and Stuttford



left a year later for Brown Shipley. Brown Shipley Holdings in turn has just been purchased by Sir Ron Brierley's Guinness Peat.

Stuttford, while generally well-liked, has little track record in turnaround situations - and it is medical not company doctoring that his brother Thomas, medical columnist on The Times, knows about.

While Charles Brady is executive chairman of the main board, the group is devolving regional control to three subsidiary boards splitting up the US, Europe and the Far East. Norman Riddell is the recently arrived chief executive of the European operation.

Many of the links with Invesco MIM's past and the days of ex-chairman Lord Stevens and Britannia Arrow are being severed.

Kevin Ney and Lord Rippon, who have both been on the board since 1977, are stepping down at the June agm as is Sir David Nicholson.

## Non-executives

Brent Walker, the pubs and betting shops group which last year completed a £1.5bn refocusing, has strengthened its board with a second recruit from the property world. Stuart McDonald, a long time associate of the Beckwith brothers, the property developers, has joined the board as a non-executive director.

McDonald, who resigned from London & Edinburgh Trust last September, along with the Beckwith brothers, has a strong financial background. He spent his early career on the corporate finance side of N M Rothschild before becoming joint chief executive of LET where his duties included group finance together with control of group banking and institutional relationships. McDonald is the second non-executive to be recruited by Brent Walker's new chairman, Sir Keith Bright. Sir Brian Goswell, senior partner of Healey Baker, joined the board in March.

■ The Hon James Suenson-Taylor, a grandson of founder Sir John Moore, at THE LITTLEWOODS ORGANISATION.

■ Alastair Deakin, finance director of Herdman Stuart, at CLYDE BLOWERS.

■ Martin Rafferty, chairman of the Industrial Development Authority and the Ulster Investment Bank, at JEFFERSON SMURFIT; Billy MacDonald has resigned.

## Smooth run at St Ives

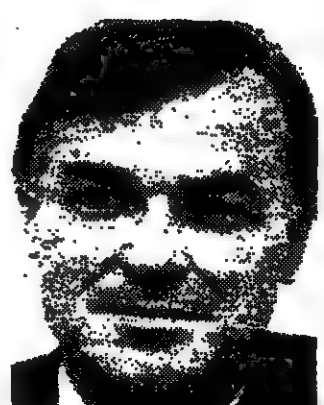
There will be plenty of corporate financiers in the City who will cast an envious glance at the ease with which 43-year-old Miles Emley has switched careers and landed the chairmanship of St Ives, one of the biggest and most successful companies in the international printing industry.

It is less than a year since Emley, then head of corporate finance at UBS Phillips & Drew, was offered the job as deputy chairman of St Ives by the firm's founder, Bob Gavron. Emley didn't start until October, but yesterday he was promoted to chairman with immediate effect.

Emley has spent most of his career as a merchant banker with N M Rothschild and it was whilst he was there that he helped bring St Ives to the stock market in 1986. Gavron says that Emley has been closely associated with the company ever since and has been consulted on all strategic decisions. Gavron says that he saw no reason to delay the handover once Emley had proved that he could fit in.

Although Gavron insists that "there is only room for one leader" at the top of St Ives, the new executive chairman will not be short of experienced boardroom colleagues to bounce ideas off.

Gavron will remain on the board until he reaches normal retirement age in September



1995 and Brian Edwards, the group's 43-year-old managing director, has been with the group since 1978.

Gavron admits that "it will be very difficult to let go" of a company that he founded nearly 30 years ago, but is looking forward to spending more time on some of his other interests. He owns The Folio Society and Carcanet Press and is chairman of the Open College of the Arts.

He has marked his decision to step down as chairman by cutting his family's stake in the business by nearly half. However, after the sale of 6.7m shares, the Gavron interests will retain 8.4m shares, representing 8.5 per cent of the company. Gavron himself will remain the biggest shareholder and intends to hold his remaining 7m shares as a long term investment.

## Pit closure winner

It was Peter Loughhead, a high-flying civil servant, the government turned to last year when it realised it had made a mess of plans to close 81 pits. He readily fulfilled his ministers' wishes.

The white paper which subsequently emerged from the coal review he headed was widely viewed as a masterpiece of presentation.

Without changing significantly the market for coal, it provided a reprieve for 12 pits and was embraced by potentially dissident MPs.

The government has now rewarded Loughhead by appointing him head of the department of trade and industry's coal privatisation unit. He will lead a team of 15.

The job is a civil service grade three post, the level to which Loughhead rose when he was hastily recruited from the Treasury in November.

Salaries for grade three appointees, formerly called under-secretaries, range from £51,272 to £59,280.

Loughhead, 42, educated at Liverpool Institute High School and Lincoln College, Oxford, started his civil service career 18 years ago in the department of prices and consumer protection as an administrative trainee.

He moved to the DTT's European policy division in 1985 as a grade five worker. Five years later he joined the financial services division which transferred to the Treasury in June 1992.

Coal privatisation is expected in the next parliamentary session. With coal markets shrinking in the face of increased competition from gas, few people expect the queue of potential buyers to be long.

Among the decisions facing Loughhead's team will be whether to break British Coal into small units or sell it as one or two large chunks.

■ Lord Mark Fitzalan Howard, a director of Robert Fleming Holdings, has been appointed a director of the UNIVERSITIES SUPERANNUATION SCHEME and the chairman of its investment sub-committee.

■ David Ashton, dean of Lancaster University Management School, has been appointed joint chairman of the ASSOCIATION OF BUSINESS SCHOOLS.

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One of the good things to come out of Tony Banks's stint as cultural supremo of the old Greater London Council, in the period of its last controversial fling before abolition, was the liberating of the Royal Festival Hall. It has proved a lasting legacy. From being an echoing desert, its vast foyer was transformed at once into an agreeable and useful public space, a lively yet easy social rendezvous, with its shops and bars and cafes, its free concerts and exhibitions.

Not that the actual demonstration always lived up to the principle. The eager populism of its instigators tended too much at first towards an hectic and undifferentiated hubbub of competing activities. The visual arts suffered particularly by it, regularly demeaned, as I remember, by unconsidered hangs on temporary and inappropriate screens.

But the policy at large was rightly persevered with, and ten years on is now a matter for true celebration. The practical lessons were quickly learned, the polemic quietly dropped, and the exhibitions, some 20 of them every year, soon put on with an admirable and effective professionalism.

The current celebration falls into two complementary parts, the one rather longer term than the other. Hence as it now is of the old exhibitions department of the Arts Council, the Festival Hall is also home to the Arts Council's by now huge collection of modern British art, that fuels its loan and touring exhibitions. It amounts to some 7000 drawings, paintings and sculpture, prints and photographs. The Festival Hall is itself a handsome building, well worth celebrating, and what could be better than to put on a few choice items of the collection to occupy those long clean walls and wide lobbies, landings and terraces.

The latest rehanging does just that, spreading nearly 50 assorted works around the place, on every level from 6 and dating from 1951 and the opening of the Hall itself, up to the day before yesterday. The point is less to present a coherent if scattered exhibition than to offer the works for themselves on their own terms, to be come upon in the course of the building's natural public use, just as they might be, *mutatis mutandis*, in any other



'The Island' by Elinor Bellingham-Smith, 1951

## Welcome showcase for British art

William Packer on the Arts Council's rehanging at the Festival Hall

miscellaneous collection, public or private. On the Green Side are the quieter and more contemplative pieces, on the Red the more challenging and confrontational. And from Reg Butler, Prunella Clough, Victor Willing and Richard Long down to Paula Rego, Peter de Francia and Elinor Bellingham-Smith at the very top, it is a point well made.

The more temporary and particular exhibition in the main Foyer itself, of *Recent British Painting* and as well set up as ever, is somewhat more questionable. *Maigre* the more strident of my critical colleagues to the left of me, the more theoretical and doctrinaire of my curatorial friends to my right, I can tell you now that painting is not dead, nor even moribund. It never was. The only question is: what sort of painting do we mean.

Here, of the currency of recent years, is what has lately caught the Arts Council's collective eye, and it includes, I

must admit work by artists, such as Edwina Leapman, Peter Joseph, Yuko Shirashi and Mike Cuddihy, whom I respect. The elegant minimalism of Joseph and Miss Leapman, oddly rich and expressive and nervously intuitive respectively, particularly intrigues me. I have never disavowed abstraction as such, nor do I intend to do so now; but here, in what is almost uniformly an abstract show, even the work I admire most seems now diminished. If only by a little, by an evident orthodoxy.

The fault lies not with the artists themselves, who are ever free to work in whatever way they feel most appropriate to what they wish to achieve. Abstraction, after all, along with expressionism and surrealism, conceptualism and all the rest of it, is the legitimate gift of modernism, and it is not going to go away. But when we begin to feel that the artist must now work only in a certain way in order to be noticed,

let alone taken seriously, then a certain resigned despair does set in.

Here we have, for the most part, conventionally large canvases, on which a colour or tonal field is activated by a graphic or gestural incident of some kind. It may be delicately done, even with an exquisite aestheticism - but how soon such stuff sinks back into the formulaic and the merely decorative. What little figurative reference there is tends to be perfunctory and symbolic - symbolic, that is to say, in the sense that the mere proposal of the image is enough, and the realisation may be taken as read. Has Peter Doherty, with his "Red Deer", ever sat out in the forest, and drawn the trees and the deer, indeed ever looked at more than a photograph of his animal friends? I think not.

And are those who collect thus on our behalf really saying that nothing else of interest has been done these past 10 years or more? Is it now truly

passé, irrelevant, a waste of time, to set up a still-life for proper scrutiny, to work from the head or the figure, to sit out in the field and paint the landscape? Is that the kind of painting that has died? They would indeed seem to say so, by so narrow a choice as this.

If there is a proper subject of current debate in the visual arts, it is not at all to do with the variety or even the perversity of particular interest or activity, but only this: it is simply the fashionable, narrow, unthinking exclusivity of our cultural officers. In the interests they pursue and decisions they take on our behalf, a narrowness never excused, never defended, never explained. We are all ears.

Moving into View: Recent British Painting, New Acquisitions & Works from the Arts Council Collection. Royal Festival Hall, South Bank SE1, until May 23

## Opera/Andrew Clements

## New Visions, New Voices

May has become London's month for bold new opera ventures, as both the Royal Opera and English National strive to prove that they have the future health of the genre at heart. Another round of the Royal Opera's Garden Venture is due in two weeks; ENO promises a package of its ten-minute "Sound-bites" next Monday and Tuesday at the Donmar Warehouse, while "New Visions, New Voices" has been organised under the auspices of the Baylis Programme this week in the Royal College of Music's Britten Theatre.

Such a flurry of earnest activity continues to paper over the real problem - the absence of a regular London outlet for small-scale new opera by established composers. It's all very well for the Garden Venture to put itself on the back for providing young composers with an opportunity to attempt a theatre piece, but it blithely ignores the reality that the gap between such gimcrack pieces and a fully fledged score for the opera house remains unbridgeably vast. Far better for Covent Garden to devote those same resources to a regular season of works that would be inappropriate in the ROH itself, yet would properly complement the programme in the main house.

At least ENO now appears to have in place a career structure of sorts for its composers; the collaboration with the Almeida Theatre for a summer festival (with new works by Julian Grant and Kevin Volans this July) should offer the serious chamber dimension. "Soundbites" occupies the experimental niche, while "New Visions, New Voices" is aimed at the real beginners: the four works mounted at the RCM were selected from the hundred-plus submitted in response to a public appeal for new talent last year.

Once again, however, sincere intentions seem to be blurred by the clear focus of the final product. The range of ability and ambition in the works chosen for "New Visions, New Voices" seemed impossibly wide. At one end of the spectrum was *Meissa's Maelstrom* by the 16-year-old twins Dina and Rosabella Gregory, showing a promising ear for word setting (in a style that rather alarmingly combined

elements of Michael Nyman and Lloyd Webber); at the other was the slick *The King Comm* by Fabienne Audoud, who has already presented her own multi-media shows across Europe and has clearly acquired a full complement of post-modern pretensions to go with them. Somewhere between came Richard Chew's *Still*, to a text by James Yarker, which was both confused in its period-hopping dramaturgy and uncertain in its musical stance, and Tom Green and Todd McNeal's *Inspector Otto and the Long-haired Bicycle Maniac*, an eco-parable which at least managed not to take itself too seriously.

They all made, though, for an over-extended and depressingly routine evening. Each work was at least 15 minutes too long, and the self-congratulatory air of the whole enterprise seemed to have prohibited any suggestion of self-criticism. The productions (two by David Sulkin, one each by Stephen Langridge and Rebecca Mettles) were solid enough, and the casts of student singers from the RCM included some sterling performances, especially from the mezzo Lilli Paasikivi and the tenor Michael Hart-Davis. For those at least, one could be grateful.

The National Theatre's "Springboards" season, its showcase of studio work in the Cottesloe, also finds room for a new chamber opera, presented

in collaboration with the Leicester Haymarket. Andrew Poppy's *Baby Doll* transforms Tennessee Williams's screen play into a continuous 90-minute piece; Fiona O'Neill takes the title role, Simon Masterston-Smith and John Upperton play the husband Archie Lee and the seducer Silva respectively.

Poppy is a graduate, if that's the right word, of the very first Garden Venture in 1989, which included his *The Cranium Sinners* *Radio Orchestra Play* *Scenes from Solome's Revenge*. What he has carried over from that experience, apart perhaps from a need for shorter titles, is hard to discern; certainly not a greater flexibility or purpose in his vocal writing, which flattens every hint of humour or irony from Williams's lines, or a lighter touch with his instrumentation, which clumps along in a fractured minimalist way. *Baby Doll* the opera seems a thoroughly pointless and exercise, which really made one wonder whether all these new outlets for that national reservoir of untapped operatic potential are fostering any worthwhile talents whatsoever.

"New Visions, New Voices", sponsored by British Gas, at the Britten Theatre, Royal College of Music; further performance tonight.

*Baby Doll* at the Cottesloe Theatre; further performances tomorrow and at the Leicester Haymarket from May 18



Fiona O'Neill in 'Baby Doll' Andrew Poppy's operatic adaptation of Tennessee Williams

Nobody should think that "fortepiano" is a specific term; it used to mean the same thing as "pianoforte", and nowadays suggests only that the instrument in question is fairly antique. The Wigmore Hall's May brochure billed Cyril Huvé as playing an 1828 Pleyel piano last week (reviewed here by Max Loppert), and Alexei Lubimov a "fortepiano" - but on Tuesday the latter proved to be a sumptuous 1868 Broadwood.

Lubimov is an ancient-and-modern specialist from Moscow, allowed to make Western appearances only since 1987. That has been our loss: his programme was a joy to hear. It was hardly possible to distinguish the special period charms of the instrument from the genial musicianship of the pianist, though Glinka's variations on a Beethoven tune (from *I Capricci et I Mon*) were surely enhanced by the twinkling sound.

In familiar Liszt and Chopin, Lubimov offered more imaginative faithfulness than I have heard in some time, different in innumerable details from the "standard" readings. But every time one thought, "Now, there's something you couldn't do on a modern grand!" it was also something that perhaps only Lubimov would have thought of doing anyway. The sound never seemed miniaturised: the third and fourth Chopin

## Recitals at the Wigmore Hall

### Alexei Lubimov and Nathalie Stutzmann

Ballades rose to glorious climaxes, and the three members of the audience who left before the encores missed a magnificent Barcarolle.

Perhaps Liszt's "La Leggerezza" had a magical whisper that could never be drawn from the Wigmore's new Bösendorfer, but even there Lubimov was achieving pedal-effects of a rare, inspired order. (This Broadwood must have been reckoned a miraculous instrument in its day.) What characterises antique piano-sound is the relative audibility of the hammers against the strings; with a musician like Lubimov, one was the more struck by his singing legato, expressive down to the least breath.

It was somewhat shocking to realise that most so-called "Chopin specialists" in fact have to a tried-and-true party line. Were there more pianists with Lubimov's artful delicacy, sweetness and interpretative breadth, the party line might writ away altogether.

This is a very special voice: low-lying, dark-toned, dense-textured, rich but not heavy, round but not loose or slack-muscled. Even if the species female contralto were not almost extinct - as now seems to be the case internationally - its owner, a young Parisian still only in her 20s, would probably have speeded her way through the ranks all the same. The reason is her captivatingly individual quality of tone and timbre, and the capacity she has shown for delivering fast-moving, highly ornate 18th-century vocal writing with exciting virtuosity and ease.

Several recent Handel recordings, notably Erato's wonderful *Amadigi* and an RCA set of Handel arias, have already cast Nathalie Stutzmann as their *prima donna*, to their greater glory; her first London recital, on Wednesday, was an opportunity to savour this voice in different musical conditions, and in the uniquely sympathetic acoustics and environment of the Wigmore Hall. The voice survived the test handsomely - it

is a remarkable instrument - but the artistry was shown in a slightly less encouraging light.

It was a "straight" song recital, not a "live" display of the Baroque vocal skills already demonstrated on record: Schubert and Schumann in the first half, Fauré and Debussy in the second. That was plainly an error of judgement, for on this evidence Miss Stutzmann's singing of *Lieder* and *melodies* is tethered at the advanced-student level - cautious, apt to favour slow tempos and solemn moods (and to make a meal of them), concerned to produce nice sounds rather than to frame alert verbal statements.

Consonants were swallowed in almost every sentence - surprisingly, this proved no less true in her native tongue than in German - and rhythms allowed to go slack; impeccable legato was not a cherished aim. (The erratic pianist, Catherine Collard, provided little counterbalance.) Individual phrases may have made a pleasing impression, but the sum total was of well-intended, unclarity and immaturity. Miss Stutzmann should be encouraged to return here soon - with a more suitable programme and a sharper artistic focus underlying it.

David Murray

Max Loppert

## Pop/Antony Thorncroft

## Elton John: back on song

Elton John is still standing. He is also still straddling the keyboards; boogieing; camping it up; and, a first for him, spitting. After battles with drugs, sexual orientation, hair lines and, judging by a lack lustre performance at Wembley last summer, his talent, he has won through. At the Earl's Court on Wednesday he was decidedly on top.

Of course it is all much duller these days. After the years of entertainment from Elton's fantasies we now get the man plain, as unadorned and artless as an accounts clerk. He is dressed soberly by Versace rather than outrageous by Walt Disney and the frissons of the past which made his performance poignant, like watching a man on

the edge of a precipice, are missing. He does not live out the songs so emotionally, and the songs tend to be up-beat and noisy. But who can begrudge Elton his new found enthusiasm.

The set, too, is functional, a lighting designers playground, and apart from some dancing lasers, the only surprise is when the keyboard unit transforms into a space pod and lifts Elton into the air and revolves him round the stage. You are left with the music, belted out by the inevitably professional and discreet band, spearheaded as ever by Davey Johnstone on guitar.

Since the John-Taupin songbook is arguably the finest in pop there are bound to be blissful moments, especially a plaintive and simple "Sorry

seems to be the hardest word", and "Empty Garden", his homage to John Lennon. But in the main he was sweeping away the cobwebs by blasting out the beaters, like "Benny and the Jets" and "The Bitch is Back".

Sometimes there were signs that a man could get bored after 20 years of global touring. His extended keyboard lurches threatened to out-last the melody, and "Sad Songs" received such a protracted build up that you were bored before he hit the theme. But as he climaxed this AIDS benefit concert with Freddy Mercury's "The Show Must Go On" you felt that Elton was more at home communicating with ten thousand strangers than confined to his own company.

## INTERNATIONAL ARTS GUIDE

After a closure of more than four years, the Freer Gallery in Washington has reopened with vastly expanded storage, conservation and exhibition space. The gallery originally opened in 1923, the gift of a Detroit railroad-car manufacturer who left to the American nation his collection of Asian and 19th and early 20th American art. The expansion, catering for the dramatic increase in the size of the collection, came about as a result of a decision by Congress to fund an underground passage between the Freer and the nearby Arthur Sackler Gallery, which also holds Asian art and shares staff. With above-ground expansion restricted on Washington's National Mall, excavation of the passage became the spur for a 13,000 sq ft expansion beneath the Freer's central courtyard. The end result was a US\$2.5m (£1.6m) programme enabling the creation

of a subterranean exhibition hall, complete refurbishment of the original museum and landscaping of the surrounding grounds. Charles Lang Freer assembled a superb collection of Chinese, Japanese, Korean and South Asian paintings, screens, ceramics, sculpture and decorative arts. He also owned the world's largest collection of works by Whistler, including a 20R by 32R compartment, the Peacock Room, the centrepiece of which is Whistler's painting *The Princess from the Land of Porcelain* (1863-4). The room's decorative scheme has now been cleaned and conserved, with the addition of appropriate porcelains.

### EXHIBITIONS GUIDE

**AMSTERDAM**  
Van Gogh Museum Walter Sickert retrospective. Ends May 31. Also Courtesans in Japanese Prints. Ends Aug 29. Daily.  
Rijksmuseum The Jacobus Klover Collection: 100 Dutch 17th and early 18th century drawings. Ends July 25. Closed Mon.  
Stedelijk Museum David Robillard (1952-88), British painter-poet. Ends June 1. Daily.  
**ANTWERP**  
Musée Royal des Beaux-Arts Jacob Jordaens: large-scale retrospective of the baroque painter born 400 years ago in Antwerp. Ends June 27. Closed Mon.  
Rubenshuis Rubens Centoor: 80 drawings from the Danish royal

collection of designs and study materials from the 17th century Flemish master's office. Ends June 27. Closed Mon and May 20.  
**BALTIMORE**  
Walters Art Gallery Siseley: 65 works by the master impressionist. Ends June 13. Closed Mon.  
Museum of Art Three Master Printmakers from the 19th Century: 75 rare prints by Delacroix, Manet and Cassatt. Ends May 30. Also Chinese Children's Hats. Ends June 26. Closed Mon and Tues.  
**BARCELONA**  
Fundacio Joan Miro Joan Miro: large-scale century exhibition. Ends Aug 30. Closed Mon.  
Museu Picasso Kasimir Malevich (1878-1935): 42 oil paintings on loan from St Petersburg. Ends June 6. Closed Mon (Carrer Montcada 15-19).  
**BASLE**  
Kunstmuseum Hermitage in art from 15th to 20th century. Ends May 23. Daily.  
Museum für Gegenwartskunst Brice Marden (1938): drawings, watercolours and oils 1978-92. Ends Aug 1. Closed Tues.  
**BERLIN**  
Martin-Gropius-Bau American Art in the 20th Century: a monumental survey containing 200 works by 60 prominent artists. Ends July 25. Closed Mon (This exhibition will be shown in London in the autumn).  
Altes Museum The Etruscans and Europe. Ends May 31. Closed Mon.  
**CHICAGO**  
Art Institute Magritte. Ends May 30. The Moscow Avant-Garde 1895-91. Ends Aug 15. Daily.  
**LONDON**

National Gallery 18th and 19th century paintings and drawings from Lilla. Ends July 11. Also Paintings from the Bowes Museum. Ends June 20. Daily.  
Tate Gallery Georges Braque: prints from private French collections. Ends June 27. Visualising Masculinities. Ends June 6. Daily.  
Royal Academy of Arts Georges Rouault: 1903-20. Ends June 6. Daily.  
Hayward Gallery Georgia O'Keeffe. Ends June 27. Also James Turrell installations. Ends June 27. Daily.  
Accademia Raffaele Italian Art Treasures, including works by Guercino, Domenichino and Caracci. Ends July 25. Daily.  
Marborough Graphics Graham Sutherland as Printmaker 1950-80. Ends June 12. Closed Sun.  
**MADRID**  
Fundacion La Caixa The Influence of Miro on Spanish Art: 10 paintings and four drawings by Miro himself, plus 50 others by masters of different generations and styles, including Picasso, Tapes and Arroyo. Ends June 6.  
Fundacion Juan March Picasso and the Three-Cornered Hat. Ends July 4. Daily.  
**MUNICH**  
Alte Pinakothek The Fame of the Horn: 17th and 18th century historical and genre paintings from the French, Flemish and Dutch schools. Ends July 11. Closed Mon.  
Villa Stuck Avant-Garde and Ukraine 1910-36. Ends July 11. Also Sol LeWitt (1929). Ends July 18. Closed Mon.  
Kunsthalle der

Hypo-Kulturstiftung Picasso: After Guernica. Ends June 6. Daily.  
**NEW YORK**  
Metropolitan Museum of Art Abstract Expressionism: works on paper from the period 1938-67 by 19 American artists. Ends Sep 12. The Havemeyer Collection: 450 works ranging from French Impressionists and old masters to Asian art and Islamic pottery. Ends June 20. Closed Mon.  
Museum of Modern Art John Heartfield: powerful political images by the German inventor of photomontage. Ends July 6. Closed Wed.  
Whitney Museum of American Art 1993 Biennial. Ends June 13. Closed Mon.  
**PARIS**  
Centre Georges Pompidou Matisse 1904-17. Ends June 21. Closed Tues.  
Grand Palais The Century of Titian. Ends June 14. Also Aménophis III. Ends May 31. Closed Tues, late opening Wed (ave du General Eisenhower).  
Musée d'Orsay 1893: The Europe of Painters. Ends May 23. Closed Mon, late opening Thurs (quai Anatole France).  
Musée Picasso Picasso and the Bulls. Ends June 28. Closed Tues.  
Musée du Luxembourg Roman Wall Paintings around Narbonne. Ends July 4. Closed Mon (19 rue de Valenciennes).  
Le Louvre des Antiquaires The Shrine of Pector: 300 jugs, plates and dishes recreating 16th-18th century table settings. Ends July 17. Closed Mon (2 place Palais Royal).  
Petit Palais The Splendour of

Russia: a thousand years of goldsmiths' work. Ends July 18. Closed Mon.  
**PRAGUE**  
Convent of St George Bohemian Heaven: the Topography of Pilgrimage Sites and Iconography of Patron Saints in the Bohemian Baroque. Ends June 13. Closed Mon (Prague Castle).  
Zbraslav Chateau Vaclav Cigler (1929): drawings, sculptures and landscape installations. Ends June 27. Closed Mon (Zbraslav nad Vltavou, Prague 5).  
Wallenstein Riding School Bohumil Kubišta (1884-1918): 160 works by one of the strongest personalities at the dawn of Czech modern art. Ends May 30. Closed Mon.  
Kinsky Palace French and Czech Graphic Art 1897-1947. Ends June 29. Closed Mon.  
**REMES**  
Musée des Beaux-Arts French 17th Century Paintings: 130 works, divided into five sections, offering a panorama of the styles at work in a lively period in French art. Ends June 20. Closed Tues.  
**ROME**  
S Michele a Ripa Borghese Collection: works by Titian, Caravaggio, Rubens, Raphael and others, on show in this deconsecrated church while the villa in the Borghese gardens is being restored. Ends Dec 31.  
Palazzo Venezia Rome under Sixtus V. Ends May 30. Closed Mon.  
**SPEYER**  
Historisches Museum der Pfalz Three Millennia of Egyptian Culture: masterworks of Egyptian-oriental

art from the Vienna Kunsthistorisches Museum. Ends Aug 1. Daily.  
**STUTTGART**  
Galerie der Stadt Munch and his Models. Ends Aug 1. Also Pompeii Rediscovered. Ends July 11. Closed Mon.  
**VIENNA**  
Albertina Dutch and German Drawings from Mannerism and the Baroque: works by Gozzius, Rubens, van Dyck and others. Ends July 11. Daily.  
Kunsthistorisches Museum From Bruegel to Rubens: paintings and drawings from the golden century of Flemish art. Ends June 20. Closed Mon.  
Kunstmuseum Vienna Biedermeyer. Ends June 27. Daily.  
Historisches Museum Ferdinand Georg Waldmüller: 40 oil paintings by leading exponent of early 19th century Viennese Biedermeier. Ends May 30. Closed Mon.  
Kunsthaus The World of the Maya. Ends June 27. Daily.  
Kunsthaus Andy Warhol. Ends May 31. Daily.  
**WASHINGTON**  
National Gallery of Art The Great Age of British Watercolours 1750-1880. Ends July 25. Also Great French Paintings from the Barnes Foundation. Ends Aug 15. Daily.  
National Portrait Gallery American Art at the 1893 World Fair. Ends Aug 14. Daily.  
National Museum of American Art Masterworks from American Art Forum Collections 1875-1935. Ends July 5. Daily.



# In a squeeze over tax

George Graham on the impact of a transatlantic dispute



Foreign governments, businesses and tax lawyers are waiting anxiously for a decision from the US Supreme Court that could have far-reaching consequences for the way in which multinational companies are taxed. It could possibly trigger a transatlantic tax war.

The court is expected to announce on Monday whether it will hear the case of Barclays Bank International versus the Franchise Tax Board of California, an appeal against the state's system for assessing tax on companies that do business within its borders.

Yesterday, however, the UK raised the stakes with the preemptive announcement of retaliation if the issue is not resolved by the end of this year. The proposed action, announced yesterday in the Commons by the chancellor, would eliminate the partial refund of corporation tax that US companies now receive from the Inland Revenue on dividends paid by UK subsidiaries to the US parent. This would, in effect, increase their tax rate from 28 to 33 per cent and could cost US businesses, such as banks, oil companies and chemicals concerns, an estimated £20m a year.

Barclays' 10-year suit involves both a great deal of money - as much as \$4m for the virtually bankrupt state of California - and a substantial point of principle: a potential challenge to the web of bilateral agreements which allows companies to conduct their business in different countries without suffering beggar-thy-neighbour taxation on each side of the border.

One foundation of most of these agreements is the arm's length principle. In determining how much of a multinational company's profits should be assessed in each country, tax inspectors require the group to record the prices at which goods and services are transferred between subsidiaries in different countries as though they were being sold to independent customers.

These transfer pricing calculations are easy enough for basic commodities such as oil, or even for more complex components for which a market price can be established. They can be much harder in other cases, such as for the calculation of royalties on a unique soft contact lens technology, to cite a case the US Internal Revenue Service lost to the Bausch and Lomb optical group.

Many US politicians and tax collectors believe there are

wholesale abuses of the system by foreign companies which manipulate their transfer prices to shift taxable income out of the US and overseas, either to their home country or to some fiscal haven with a lower corporate tax rate.

As a result, some US tax authorities favour a simpler formula for estimating how much of a group's profit should be taxed in each state or country. They take the company's overall profits and divide them by the percentage of its payroll, sales and property in their state.

The problem arises when California seeks to apply this approach not just to the profits of a single company legally incorporated in the state, but also to the profits of other companies in the same group which the state views as a single business unit.

California occasionally used this unitary taxation method between the 1920s and the 1970s. It provoked no complaints. From 1970 onwards, however, the state began to apply the unitary method "whenever related entities exhibited a unitary business relationship", according to Mr

Benjamin Miller of the Franchise Tax Board, extending it to the worldwide operations of multinationals.

The Supreme Court has seen no intrinsic problem in unitary taxation, validating the method in its 1983 decision in a case brought by Container Corporation against the Franchise Tax Board. But it has expressly reserved judgment on its application to foreign-based businesses, where the method faces a very specific challenge: Barclays argues that California's approach is illegal because it interferes with the federal government's sole right under the US constitution to regulate foreign commerce.

Past US administrations have agreed, filing briefs with the Supreme Court in support of Barclays. The Clinton administration, however, has reversed this position and filed no brief on Barclays' latest bid to have the case heard.

The White House's principal concern appears to have been the perilous condition of California's finances. The state last year had to pay its workers in IOUs after failing to agree a budget. This year, with the region still in recession, it

faces another \$3.6bn shortfall, which must be met by higher taxes or lower spending.

The Barclays case alone could cost California about \$520m in tax and interest to the British bank and to other companies in a similar position, and \$350m of taxes assessed but not yet collected. Potentially far more serious is a closely related case brought by Colgate-Palmolive, the US household and hygiene group, challenging the inclusion of foreign subsidiaries in a unitary assessment. This involves about \$1.2bn in possible refunds and the loss of some \$1.9bn which the state still hopes to collect.

Ironically, most of the facets of unitary taxation that foreign companies and governments find objectionable have been eliminated, following pressure from the Reagan administration in the 1980s.

Since 1988, companies operating in California can now elect to be taxed on a "water's edge" basis, which includes only their activities within the US in the unitary assessment. However, they still complain about the cost of preparing different accounts for California and about the fee they have to pay for the "water's edge" choice, which brings the state \$30m a year. Other states - except Alaska, which applies unitary taxation to oil companies - have also abandoned the method.

The risk that some foreign governments see, however, is that they might rush to reintroduce the system if the Supreme Court rules against Barclays.

"We are worried about opening the door," said Mrs Christine Scrivener, the EC Commissioner for tax affairs, who was in Washington this week to lobby against the unitary taxation method.

This concern may not be misplaced. Mr Miller of the California Franchise Tax Board says he would still like to return to worldwide unitary assessments, although he would settle for mandatory "water's edge" reporting.

Some tax experts even worry that the Clinton administration's decision not to back Barclays might be seen as a nod in the direction of abandoning the traditional arm's length principle in favour of a formula approach.

Such a move still appears a distant prospect, but with the UK now embarked on retaliation, a tax war that could unravel the complex network of international tax treaties no longer seems impossible.

# Yes or no, it's still war



Joe Rogaly

Whichever way it goes, the Danish referendum next Tuesday will leave Britain's Conservatives where they are now: at each others' throats. This thought will not disturb the sleep of many Danish voters. Their task is to decide whether their own country should adhere to the Maastricht Treaty. They are blessedly free of concern for the internal politics of the governing party in another country. The presence of Lord Tebbit and other Tory Europhobes on the streets of Copenhagen is an indicator of the strength of feeling in Britain, not Denmark. The three or four avowedly anti-Maastricht candidates who stood in last week's Newbury by-election were obliterated, wiped off the map, consigned to the hall of comic fame with the Monster Raving Loony 30 Year party. No wonder their like have fled across the water to try their passion on a Nordic electorate.

They might as well have stayed at home. From what can be gathered at a distance, the Tory irreconcilables are only slightly more welcome in Denmark than would be, say, a gang of soccer hooligans straight out of Liverpool. We should, however, be charitable to the Tebbit boyers. They add hilarity to what might otherwise be suffocatingly dull proceedings.

In British political terms there are only two possible outcomes to Tuesday's vote. Let us take the least likely first. A second Danish "no" would stagger Europe, but it would not restore peace to the British Conservative party, at least not for long. The bill to ratify Maastricht would be withdrawn from the House of Commons on the ground that the

Danes had exercised a decisive veto. Legally speaking, that would be correct.

The politics of such an upset would be more complicated. There might be a short flurry of excitement, and some talk of Mr John Major's narrow escape, but that would soon pass. Far from being off any hook, the prime minister would stand amid the ruins of his European dream. Sooner or later France and Germany would announce the construction of a European union without Denmark, probably running parallel to but outside the edifice built on the Treaty of Rome. This might be based on the core of the Schengen group - the Benelux countries, plus France and Germany. It could soon attract up to 11 members.

Britain stayed in the game, or 10 if it did not. That stark choice - to be or not to be one of the potential 11 - would rekindle the Conservative civil war and keep it going for years.

Now try the opposite route. Reports from Copenhagen suggest that it is likely that the Danes will vote "yes" on Tuesday. In the short run that could have an even more incendiary effect on the Conservatives. The third reading of the British bill would be eased through the Commons on Thursday, courtesy of Labour. The party of Mr John Smith, that unwavering defender of the European Community, plans to demonstrate its clear-headed and courageous adherence to European unity by abstaining. The effect will be to maximise and expose the rebellion among Conservatives. The subsequent passage of the bill through the upper house will doubtless be marked by

fiery speeches from Lord Tebbit and Lady Thatcher. Once signed by the Queen it will be challenged in the high court on technical grounds.

That should keep the Conservatives quarrelling among themselves through the summer, but the unlovely prospect does not end there. The second stage of the process leading to European monetary union formally starts on January 1 1994. The move to a single currency comes later. The work due in 1994-95 is merely preparatory to the real thing. It should be harmless, but if the present mood persists, the slightest hint of Britain's return to the exchange rate mechanism, or adherence to a European central bank, or anything else of the sort would deepen and

widen the split in the Conservative party.

It is important to be clear about the nature of the schism. Among back-benchers the hard-core Europhobes are as small in number as they

are loud in voice. They are counterbalanced by a rather larger but relatively silent group of federalist Eurocentrists. These factions compete for middle-of-the-road Tory opinion. The government's post-Maastricht strategy is to win over all save the anti-European fanatics by stressing its role in tabling British proposals for the next intergovernmental conference on European union. That conference is due in 1996, shortly before or shortly after the next general election.

Most of us have been too distracted by the general disarray in the government to pay full attention to its argument. Yet even this week it has been backed by a flurry of support-

ive words. On Monday the Conservative Group for Europe published *The Positive Europe* by a European MP, Mr Ian Taylor. Mr Taylor, who has long served as parliamentary private secretary to Mr William Waldegrave, is perhaps a trifle over-enthusiastic. "We are committed to the goal of economic and monetary union," he writes, "so let us come up with a way of getting there rather than implying that the Maastricht timetable will not work." A further pamphlet of the "John Major wuz right" sort emerged yesterday, this time from the Society of Conservative Lawyers. Its authors stick closely to the government's line on the Maastricht Treaty. "If a pup has been sold to the Danish people," they argue, "it was sold to them by the 'No' camp in the first Danish referendum."

Mr Douglas Hurd has also been doing his best. The EC, the foreign secretary told the Scottish Conservative party yesterday, "is one of the foremost political achievements of the 20th century." Nevertheless it apparently needs British guidance to be further improved, for Mr Hurd produced the familiar list of government proposals: enlargement to a community of 16 in 1995 and 20 five years later; more inter-governmental agreements, with different groups of countries assembling themselves for each deal; an emphasis on subsidiarity; a more accountable commission. It was a stout defence of Mr Major's treaty, unmarred by any indication of when Britain might return to the exchange rate mechanism. It is the best that Downing Street can do, but it might not be good enough to unite the Conservative party.

\*23 from the Secretary, 21b Denbigh Gardens, Richmond, Surrey TW10 6EN

Joe Rogaly

A second Danish 'no' would stagger Europe, but it would not restore peace to Britain's Conservatives

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

## Integrity a priority in business

From Mr Frank Vogl

Sir, Louis Kahan's article about Levi Strauss' decision to make a stand for human rights may prove to be the first in a series ("Levi Strauss rejects investment in China" May 4). The next challenge is to find a corporate leader willing to take a public stand against corruption in international business transactions.

This may happen quite soon given the rising tide of public outrage over corruption - from Italy to Japan to Brazil to increasing numbers of developing countries where the attainment of more open and honest government is now a priority.

There is already considerable within some governments and some aid agencies to request companies seeking to tender for big contracts to first agree to abide by a monitorable set of anti-corruption standards.

What is needed is for companies to seek roles for themselves within international co-operative efforts to raise levels of honesty and integrity in business. Frank Vogl, vice chairman, Transparency International, 1100 New Hampshire Avenue NW, Washington DC, US

## High price of buying in UK

From W H Wilkes

Sir, The current controversy over compact disc pricing in the UK versus the US is not the only pricing issue for which we should feel some vexation.

Returning last week from Tampa, Florida, with a local paper shows me that tyres for my car quoted in the UK at a discount rate of £120 each are readily available at an advertised rate of \$86.95, excluding tax, in both cases. On the face of it less than half UK cost. A domestic washing machine compares approximately at the same numerical price in sterling as in US dollars.

My customers in the US are satisfied with the FOB (freight on board) UK prices for electronic component hardware leaving this factory are the same to UK customers. Meanwhile we pay through the nose for essential items such as tyres and domestic appliances, not to mention cars, made in Europe if not UK.

Who's kidding who?

W H Wilkes, managing director, Redpoint, Sandon, Wiltshire

## Flawed procurement policy a threat to UK shipbuilding

From Dr Peter Hilditch

Sir, Jonathan Aitken, the defence procurement minister, argues that the award of the contract for a helicopter carrier to VSEL rather than Swan Hunter was made on "our normal technical and value-for-money criteria" ("200 jobs threatened at Swan Hunter", May 12). Further analysis suggests that competition was far from fair. It also indicates that divorcing defence procurement decisions from broader industrial policy considerations is likely to be disastrous.

VSEL has, since the early 1970s, held a monopoly of nuclear submarine construction. It seems obvious that the company might use its monopoly profits, especially those

obtained with the huge Trident contract, to buy back into the surface warship market. By contrast, Swan Hunter has had to compete for all its recent naval orders. Moreover, the dearth of such orders directly resulting from the excessive concentration on Trident must have undermined its ability to offer competitive prices.

The result of the competitive process will be an extension of VSEL's nuclear monopoly to large surface warships. The government should recognise that its current procurement policies are flawed and are leading to a loss of valuable capacity and skills which could be employed outside the defence market.

Most experts believe that the

world merchant shipbuilding market will expand substantially from the mid-1990s. Swan Hunter should at the very least be given the same level of government support, at present denied, as the handful of remaining UK merchant shipbuilders already receive in order to compete in the world market. This policy and more determined support for other diversification measures and a more honest appraisal of so-called value for money defence policies might go some way both to preserving some competition and some capacity in UK shipbuilding.

Peter Hilditch, 38 School Lane, Fulbourn, Cambridge CB1 5BH

## Treasury plans for model of economy

From A P Hudson

Sir, Peter Marsh ("Treasury Economic Model may be run by US Group", April 6 and subsequent articles) has repeated the story that discussions took place in January between the Treasury and the US consultancy DRI about the possibility of the Treasury contracting out the supervision of its computerised model of the UK economy.

This story is wholly misleading. The facts are as follows.

We announced last September that economic model building and development are among the Treasury activities to be market tested. This process is still at an early stage internally. No decision has yet been taken on whether model building will be contracted out. No negotiations have taken place with other organisations about contracting out model building.

Treasury officials frequently hold informal meetings with

other forecasting groups, which happened to include DRI in January, a part of our continuing interest in techniques of forecasting. But these have not been concerned with contracting out model building.

I hope this clears up the confusion which has arisen over this issue. A P Hudson, press secretary, HM Treasury, Parliament Street, London SW1P 3AG

## Audit fee figures not just simple averages

From Mr J Dennis Henry

Sir, Andrew Jack, in his article on international accounting and auditing (Accountancy Column, May 6), quoted an average of audit fees as a proportion of sales as being 0.022 per cent in the UK, according to the Cifar report.

This average is only true for companies of a particular size; those with £20m-£50m in sales.

The median figure for small firms, with less than £5m in sales, is about 0.0056 per cent, while companies with more than £1bn in sales have a median of only 0.00046 per cent.

The industry sector also has a big effect. Distribution companies can, for example, have audit fees one third those of similar-sized engineering

companies. I give the above figures as many may have compared their own percentage with that given and found variations. As ever, the use of simple averages can be misleading.

J Dennis Henry, JDH Consultants, 11 Clydesdale Drive, Bothwell, Glasgow G7 8SB

## Whose choice in Sunday trading argument?

From Michael Schluter

Sir, Allow me to take issue with your editorial on Sunday trading (May 7).

The Home Office study showed that total deregulation of Sunday trading would probably, and eventually, save the average consumer 50p a week. Not to be sneezed at. However, this would be achieved by accelerating the closure of tens of thousands of small shops. (Small business managers cannot cope consistently with a seven-day working week, nor afford to hire substitute management for one day a week).

Hence retail spending is concentrated in fewer outlets, prices fall and jobs go.

From the consumer's point of view, the advantages of Sunday trading are extra choice of shopping time as well as lower prices in the long term. The disadvantages are less choice of outlet and less proximity of outlet - the consumer may often have to travel further for the small purchase if small shops close.

For the disadvantaged consumer there is little benefit. Based on recent Office of Population, Censuses and Surveys

data, if local shops closed down, those groups saying they would be "inconvenienced a lot" include almost 40 per cent of those over 75, 50 per cent of lone parent households and 37 per cent of those without cars.

One dimension of the Sunday trading debate is consumer choice. The issue is which consumer and which choice. Michael Schluter, Keep Sunday Special Campaign, Jubilee House, 3 Hooper Street, Cambridge CB1 2NZ



WWF World Wide Fund For Nature (formerly World Wildlife Fund)

International Secretariat, 119b Gland, Switzerland

Outside the industrialised west, no-one has to be told to respect their elders. It's simply the way society is organised.

Which is why WWF - World Wide Fund for Nature tries to work with older people in the villages of the rainforests. With WWF's help, they learn to teach the younger members of their communities about conservation.

In Kafue Flats, Zambia, it's Chief Hamusonde (93).

Chief Bakary (78), is our man in Anjanvilavavana, northern Madagascar.

In Ban Khong Sai, Thailand, we involve the Venerable Paparo Bhikkhu, seventy-three year old chief Buddhist monk.

This isn't just expediency, it's how WWF believes conservation projects should be run. Before you teach someone, we believe you have to learn from them.

We spend years visiting villages after village, talking to the people, listening to them, living with them, understanding how they live their lives.

Only then are we able to gain the confidence of the village elders.

Once they realise we're on their side, our elderly conversers promote conservation with a zeal that belies their years.

"Uncle" Prom (68), another of our Thai community leaders, tells us that he frequently gets scolded when he starts telling people in the market that they should leave the forests alone. But he gets results.

Uncle Prom and his fellow villagers recently managed to prevent a new logging concession, and set up a community forest where tree felling is now forbidden.

Ninety-three year old Chief Hamusonde also makes things happen.

Income from the Kafue Flats game reserve in Zambia is funding a school, a clinic and new water boreholes for the local villages.

In Madagascar, seventy-eight year old Chief Bakary's village makes a profit by selling fruit grown in their new tree nursery.

More importantly, Chief Bakary's village now takes fewer trees from the rainforest because the nursery can provide firewood and poles for construction.



HE'S JUST ABOUT OLD ENOUGH FOR OUR TEACHER TRAINING PROGRAMME.

هكزامن الأول



French interest rates reduced

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# FINANCIAL TIMES

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Friday May 14 1993

## Realignment in Iberia

THE REALIGNMENTS by Spain and Portugal on the very day that the Banque de France made its sixth reduction in interest rates since election of a new government confirms the emergence, since last September, of a sharply delineated two-tier monetary European Community. The Maastricht treaty had to be obscure on this point. Markets have been less than bashful. Yet being in the second tier need not prove a disaster. The good reason for bewailing this lowly status is that the opportunity will be wasted. Should it not be, however, those in the second tier will make life for those in the first tier more uncomfortable than it already is. A two-tier EC will be full of contention.

It would be wrong to blame these realignments on the forthcoming Danish referendum. A more plausible explanation is the after-shock of the first one. But even that earthquake revealed Europe's structural flaws more than it caused them. By undermining the credibility of the move to economic and monetary union, the Danes forced people to look at the economic fundamentals. What they then found has been graphically described by the staff of the International Monetary Fund: "Actual achievements in convergence among ERM countries - although significant - were neither durable nor deep enough to justify assuming complete fixity of exchange rates. Losses of competitiveness, large fiscal deficits not yet under control, weaknesses in financial sectors, sharp cyclical differences, and divergent mixes of monetary and fiscal policy across countries (in the wake of German unification) were each vulnerable elements."

### Political costs

"Vulnerable elements" imply vulnerable countries, with Spain in that category. A country which needed relatively high interest rates precisely because its inflation had not converged on the best European levels had for long one of the strongest currencies in the system. The peseta's strength was an illusion that depended on the assumption that realignments were in the past. Once events had destroyed that assumption, markets swiftly challenged the strength of the peseta, which was

devalued by a cumulative total of 11 per cent in September and November of last year. Now it has been realigned by another 8 per cent, making for a total devaluation of some 17 per cent. Politically, this latest depreciation seems certain to damage the re-election campaign of Mr Felipe Gonzalez, who has carried fidelity to the ERM and the Maastricht treaty before him, like a standard. The government has been caught out in what electors may judge a lie. The damage would be still greater if this realignment were not to prove sufficient to forestall early pressure for yet another. The plight of Portugal's government is less serious, because its government can blame this second devaluation of the escudo on its bigger neighbour, just as Ireland blamed the UK.

### Conflicts sharpened

Economically, with inflation down to an annual rate of 4.6 per cent, the Spanish economy in deepening recession and tomorrow's report on unemployment expected to show a further increase above the admittedly overstated - rate of 16.6 per cent for March, short-term interest rates have to fall very soon. Overnight interest rates at 16 1/2 per cent and three-month interbank rates only a little lower are unsustainable. If interest rates were to fall, however, and Spanish firms managed to take advantage of the devaluation, without conceding higher wages, the chances of a non-inflationary recovery would be good.

While potentially beneficial for Spain, that development would sharpen conflicts in Europe. Once again, a recession-bound France is faced with a significant loss of competitiveness against an important European trading partner. The conclusion of the European Community's analysis of the ERM has been that it needs to be managed better. That is unquestionably true. Operation of the system must not lead to repeated damage to the reputation of governments, along with the enrichment of speculators at the expense of taxpayers. But more fundamental changes will be needed if attempts to secure monetary stability in Europe are to recover their credibility.

## Mr Clinton and China

IN WASHINGTON this month, the annual dance between president and Congress is under way. What conditions will Mr Clinton attach to China's most-favoured nation trading status? Will they be enough for Congress? This domestic, repetitive argument hardly seems a sound basis for formulating the policy of the largest economic power towards a country that may aspire to that position, some think by the end of the decade.

China has changed. It is still governed by a repressive, totalitarian regime which showed in 1989 that it was determined to retain power at all costs. But its growth is quickly making it an economic and a regional power. Western and Asian countries, which are pouring investment into it, already have a big economic stake. Only yesterday, Singapore agreed to develop a \$300m town in China modelled upon itself. Western companies know that if they do not invest and trade with China, they risk locking themselves out of the world's most profitable and dynamic region and so endangering growth and jobs in the west.

Policy towards China needs to take these economic factors into account. The need is for greater subtlety rather than an annual, self-satisfying decision on how much to bash China over human rights.

Since a Russian-style end to Communist party rule seems unlikely, greater freedom is likely to come slowly, whatever the west does. That the transition takes place in reasonable stability is in everybody's interest, given the dangers implicit in political turmoil in a country of 1.2bn people.

Economic reforms, under way for 14 years, offer the best hope of a more pluralistic society.

Nannyish conditions

The freedom to make economic choices should lead in time to greater freedom of expression and a general desire for greater political choice. The thousands of contacts between foreign and Chinese business people are the most important means of opening China to a wider range of ideas. For the US to seek to stifle such relationships by attaching nannyish conditions to MFN would be clumsy

and counter-productive. It would hit precisely those who are likely to change China for the better, and would probably be ineffective in putting pressure on its leaders. Mr Clinton has an opportunity to forge a new policy. He has so far been cautious, pointing out the large US contribution to the revitalisation of the Chinese economy, and asserting the right of the US to expect progress on human rights and democracy. His officials say he will impose as yet unspecified conditions on China's MFN status in June. They say that with China no longer the balancing factor between two superpowers, the US can afford to be less reticent on issues such as human rights.

### Bouts of hectoring

In setting out his line, Mr Clinton should ensure that he is indeed seen to have a China policy. A clearly enunciated, firm approach, sensitive to congressional and business concerns, should render unnecessary the annual MFN squabbles. This should include a clear statement of the US interest in a growing, stable China. Mr Clinton, mindful of the China's \$18bn trade surplus with the US last year, should make clear that trade must be on a level playing field. The US presidency has unique leverage with Beijing, and should engage in firm but private dialogue on human rights, arms sales and China's participation in world affairs as a permanent member of the UN Security Council. This is the way to ensure that the US builds on its central role in east Asian affairs, with a strong part in maintaining regional security.

Since the immediate discussion seems bound to end with the attachment of new conditions to MFN, it is to be hoped that they will be phrased in general terms. This does not preclude the separate application of pressure on specific human rights issues such as prison labour, political detainees and the rights of Tibetans. Experience shows that pressure on particular issues produces small but significant dividends. But the most important point is that in pursuing this crucial strategic relationship, the US needs to strike a strategic tempo, rather than indulging in annual bouts of hectoring.

There seems to be no stopping the blood-letting in the German body politic. Another minister resigned yesterday, not a very important one, but still another scalp for the scandal-mongers. Ms Heidi Pfaff, the Social Democrat minister for women's affairs in the state government of Hesse, quit because she had claimed DM60,000 (\$24,400) from the state coffers to pay for removal costs and redecoration of her home when she took up her post.

Along with most of the other scandals plaguing the political establishment, it scarcely ranks as a serious crime. It is not even clear it was against the rules. But in the current supercharged atmosphere, it was enough of an embarrassment to force her resignation.

Every leading political party has now been hit by similar scandals with resounding consequences. This week, Mr Max Streibl, the Bavarian premier from the conservative Christian Social Union, has agreed to step down before the end of the summer. He was accused of taking free holidays to Kenya and Brazil from a businessman friend.

Last week Mr Günther Krause, the transport minister, was obliged to resign by Chancellor Helmut Kohl, his party leader in the Christian Democratic Union. His misdeeds included claiming social security subsidies for employing a maid at his east German home.

Two days before, Mr Björn Engholm, the respected leader of the opposition Social Democrats, stepped down after admitting that he misled a parliamentary inquiry in 1987. Ironically, the inquiry was into a dirty tricks campaign against him, but he lied about the moment when he first heard of it. The implication was that he was no longer the innocent victim, but rather a cynical politician who manipulated the media. It destroyed his reputation as a scrupulous Mr Clean.

First to go this year, almost as the new year was ushered in, was Mr Jürgen Möllemann, the economics minister and candidate for leadership of the Free Democrats in the ruling coalition. He quit after denying, and then admitting, that he wrote a letter to the country's leading supermarket chains, promoting a plastic security device for supermarket trolleys manufactured by a cousin of his wife's.

There are currently more than 30 parliamentary inquiries under way into political scandals. The mayor of Bremen is accused of getting his electricity at half price from the city power station. The premier of Hesse is charged with obtaining designer furniture for his official residence. The premier of the Saarland (the irrepressible Mr Oskar Lafontaine) is accused of consorting with members of the underworld. The rash of petty speculation seems scarcely explicable in a country with such a normally ponderous press. Nor does the apparent loss of nerve by the politicians, traditionally a thick-skinned bunch. As for the public, it responds by demonstrating an ever-declining respect for the political establishment.

Just a year before Germany faces no fewer than 19 separate polls at local authority, state, federal and European level - not to mention the election of a new federal president - it is a disturbing state of affairs.

There is a growing tendency of voters to stay at home - 39 per cent said they would not vote, in a recent opinion poll. Others are drifting to the fringes, represented by the Greens and the far-right-wing Republicans.

And yet it is precisely that confidence of elections which has been a contributory factor in the sudden spate of resignations. The parties are cleaning out their stables in a desperate effort to prepare themselves for the fray.

That is not all. It is the very awareness of a growing contempt for the political establishment, known as *Politikverdrossenheit*, that has inspired the politicians to try to clean up their act.

A further factor is the upsurge in media competition, particularly in the heavyweight field of political weekly magazines trying to muscle in on the market traditionally dominated by *Der Spiegel*. That is compounded by a rash of new television stations. All are seeking to outdo one another in political scoops.

Finally, there is a fundamental problem which all the political parties face, of coming to terms with the transformed world both within Germany, and outside it. They have yet to adapt to the new post-unification Germany, facing fundamental structural problems as well as recession. They lack any coherent security policy to deal with the post-cold war external environment. The result is a sense of drift in the government and the opposition.

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## Prey to scandals they deserve

A spate of resignations and inquiries is rocking Germany's political establishment, writes Quentin Peel

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exhausted by the effort. Mr Engholm felt betrayed by his party colleagues. As in the other resignations there was a strong suspicion that fellow party members had fuelled, and perhaps initiated, the scandals.

Mr Möllemann was an embarrassment as a candidate for FDP party leader. He was a lightweight, and the party establishment had decided they wanted Mr Klaus Kinkel, the foreign minister, instead. So Mr Möllemann had to go.

Mr Streibl is in a similar position. With him as Bavarian premier, the CSU would be in serious danger of losing its absolute majority in next year's state elections. For a brief moment, Mr Theo Waigel, the easy-going federal finance minister in Bonn, thought he would replace him. It now looks far more likely that Mr Edmund Stoiber, the hard-line Bavarian interior minister, will step in instead.

"The Bavarians have had enough of nice guys, like Streibl and Waigel," according to one close observer. "They are looking for a tough guy more in the image of Franz-Josef Strauss to stand up to both Bonn and the Republicans."

Messrs Möllemann, Streibl and Krause were all an embarrassment to their parties. Getting rid of them may well help them in the polls. Mr Engholm was not a liability. He was a positive bonus for the SPD. Now the opposition faces a prolonged period of bickering over the leadership which is likely to leave it electorally lame.

Whether the whole political establishment can recover quickly from the current period of contempt is also questionable. "If people had the impression that the political establishment was dealing with the important problems in a competent manner, they would not pay attention to petty scandals," according to Mr Matthias Jung, of the Wahlen opinion research institute.

Or as one leading political correspondent put it: "The quality of these scandals reflects the quality of German politics. The politicians get the scandals they deserve."

A statutory right to interest on overdue debts - common in some European countries - would significantly improve the cash-flow of many companies. But financial means alone will not ensure a company's future. Effective management calls for the production of accurate, prompt financial information. Adequate training is also vital.

Recovery may at last be under way, but its pace looks set to be slow and fragile. Government must, therefore, join with banks and businesses to ensure we do not repeat the experience of the last decade, when the number of failures following the 1979-81 recession did not peak until 1985.

Implementing any one of the proposals outlined here could help avoid a similar trend. Implementing them all, as part of a concerted tripartite effort, would have a real impact.

Brian Pearse

The author is chief executive of Midland Bank



### PERSONAL VIEW

The longest recession in the UK in more than half a century is officially over, according to government figures. But there is much more to be done if the UK is to restore its manufacturing base, reduce unemployment and sustain recovery.

The key to continued growth is a partnership of government, banks and businesses. No single group or organisation can achieve alone even a small part of what can be achieved by these parties together.

For too long we have been caught up in a sterile slanging match about who is to blame for the problems of smaller companies. With corporate gearing high by UK standards and profitability likely to remain weak, pressure on company finances will continue. Smaller companies, denied access to the capital markets, will be especially vulnerable.

There are three key areas where the partnership of government, banks and businesses can help: debt, equity and cash-flow.

Debt: In general, businesses should be looking to move away from over-dependence on short-term financing in order to lessen their vulnerability to rising and high interest rates.

The improvements to the loan guarantee scheme announced in the Budget were welcome. Increases in the loan limit and guaranteed amount and the cut in premiums should help support economic recovery and create new jobs. But these are only the first steps.

Introduction of a government loan support scheme, for example, would enable banks to reduce the rate charged on medium and long-term loans to 1 per cent over base. Essentially, this would act as a subsidy to industry and could be restricted to manufacturing with its need for longer-term capital investment. A similar scheme already operates in Germany. Even if a quarter of bank loans to manufacturing companies were subsidised, it would cost the Treasury only about \$67m a year. Banks in turn must be prepared to lengthen the maturity of debt.

Equity: While recognising the

government's difficult fiscal position, I think there are a number of ways it could encourage the retention and enlargement of companies' equity bases.

It was gratifying to see the importance of the entrepreneur's investment role recognised in the Budget, with the introduction of capital gains tax relief to those who sell one business and invest the proceeds in another. A manufacturing support scheme, to replace the business expansion scheme, which is phased out at the end of the year, would further encourage longer-term equity investment by individuals. Tax incentives could also be used to encourage businesses to retain surplus profits. At the moment, every incentive is the other way.

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Environment minister in two-week-old government under investigation  
**Andreotti votes to waive immunity**

By Robert Graham in Rome

MR Giulio Andreotti, seven times prime minister of Italy, yesterday voted with the majority of the Senate to waive his parliamentary immunity to be questioned by Palermo magistrates for allegedly conspiring with the Sicilian Mafia.

The Senate also adopted a new parliamentary procedure, using for the first time an open rather than a secret vote in a case of waiving immunity.

At the same time the Chamber of Deputies voted overwhelmingly to abolish parliamentary immunity in cases of corruption and serious crimes.

Palermo magistrates are anxious to establish whether Mr Andreotti acted as a point of reference for the Mafia in Rome, helping to provide them with political cover. The allegations have been made by at least three key former Mafia members who are co-operating with Italian justice under witness protection programmes - the so-called *pentiti*.

Last month a Senate commission agreed that Mr Andreotti, a life senator, should have his immunity waived. Two weeks ago he himself signalled he wished it so he could clear his name more rapidly.

This decision followed the uproar over the Chamber of De-

puties voting to protect Mr Bettino Craxi, ex-Socialist leader, from facing four of six corruption charges.

When Mr Andreotti was first notified he was under investigation last month, he claimed Palermo magistrates were conspiring to discredit him and said he could never get a fair hearing.

Before the vote yesterday he conducted a vigorous self-defence for the fourth time since the issue was first brought before the Senate a month ago. He dismissed as "extraneous insinuations" the *pentiti* testimony.

But, Mr Andreotti did not, as on previous occasions, attempt detailed rebuttals of their evi-

dence. He merely placed before the Senate his record as a man of state.

Meanwhile Rome magistrates said they had advised Mr Aldo Spini, the Socialist environment minister, that he was under investigation for alleged abuse of public office over Italy's aid programme to Albania.

Mr Spini is the first member of prime minister Carlo Azeglio Ciampi's two-week-old government to fall under suspicion in the bribery scandal and came only a day after the government had obtained its full vote of confidence from parliament. The development is unlikely to affect the stability of the government.

**Japanese request for whale quota rejected**

By Robert Thomson in Tokyo

A JAPANESE request to hunt an annual quota of 50 whales in its coastal waters was rejected yesterday by member nations of the International Whaling Commission. The countries are still deeply divided over a controversial proposal for a sanctuary for whales in the southern oceans.

Japanese officials again threatened that the country would leave the IWC if it continues to rule against a limited resumption of commercial whaling. The commission has, in effect, split into two camps and is unable to agree even when it will discuss sensitive issues.

A majority of the 34 nations represented at the IWC's annual meeting in Kyoto supported a resolution condemning the "research" whaling programmes of Norway and Japan, under which 330 minke whales were caught last year in the Antarctic. The vote annoyed the Japanese, who argue that the research is necessary to ensure the health of the whale population.

Japanese officials were also unhappy that a majority of nations voted against the quota of 50 whales under a scheme known as community-based whaling. Tokyo had hoped to win approval for the concept of community whaling, which, it says, would involve the local consumption of whale products and not commercial sales.

In spite of the setbacks and the threats to leave the IWC, UK and US officials expect that Japan will remain in the commission, as it would be a loss of prestige for the country to withdraw when hosting the annual meeting.

The commission's meeting is due to end today, and its reputation will suffer if member countries are unable to agree on the sanctuary proposal or on a management scheme for whale stocks, supposed to be concluded at the gathering.

Five nations, including Brazil and Sweden, proposed that the sanctuary vote be deferred for a year, but supporters of the sanctuary are still pushing for a vote even though they are almost certain not to get the three-quarters majority required.



Ministerial moves: German chancellor Helmut Kohl (right) and foreign minister Klaus Kinkel stand in front of Paul Krüger who was sworn in as transport minister after the resignation of Günther Krause

**Danes hit at foreign meddlers**

Continued from Page 1

Anglo-French financier. Mr Elmann-Jensen said these had wrongly accused him of stopping Mr Willy De Clercq, the former Belgian minister, from coming to Denmark for a referendum debate.

In an interview with the FT, he took a more relaxed view of British visitors, saying Danes were likely to react to Lord Tebbit by voting against him.

"The more the better," he declared. "I'm just sorry Lady

Thatcher doesn't show up. I would have paid her to come. That would really have boosted the Yes campaign."

Britons have not been alone in irritating the Danes. Earlier this month, Mr Martin Bangemann, the European Community industry commissioner, enraged treaty supporters by saying Maastricht could become the vehicle for a European federation, a central concern among Danish voters.

Mr Helveg Petersen denied that Copenhagen had denied EC commissioners to assist from

such public statements before Tuesday's vote, which the government hopes will overturn the rejection of Maastricht in last June's referendum.

But, speaking a day after Lord Tebbit, the former Conservative cabinet minister, and Mr Giles Radice, the Labour MP, traded insults in Copenhagen, the foreign minister criticised the Sunday Times newspaper for what he said were deliberate attempts to encourage a No vote. "To use the British expression, it is not cricket," he said.

**Daimler-Benz profits sharply down**

Continued from Page 1

favourable" first quarter of last year. "Business conditions deteriorated markedly only in the second half of last year."

At AEG, the electrical engineering unit which made operat-

ing losses of DM300m last year, sales dropped 7 per cent to DM2.2bn in the three months.

At Deutsche Aerospace, sales were down 10 per cent to DM2.85bn. Daimler-Benz InterServices, the services subsidiary, posted sales of DM2.1bn against

DM1.74bn. Mercedes sales suffered especially badly from conditions in the domestic market and in other European countries and Japan.

Sales were "gratifyingly higher" in other south-east Asian markets and in eastern Europe.

**Post-Maastricht UK agenda outlined**

By Philip Stephens, Political Editor, in Edinburgh

MR DOUGLAS HURD, the UK foreign secretary, yesterday claimed victory over the Tory opponents of closer European integration as he sketched out Britain's post-Maastricht agenda for the future of the European Community.

With the government confident of victory in the crucial third reading vote in the House of Commons on the Maastricht bill next Thursday - assuming the Danes vote Yes in Tuesday's referendum - Mr Hurd said the Tory party should look back on the wrangling as a "bad dream". He added that the opponents of Maastricht were "genuinely haunted". But, "in the light of day, things look different".

Underlining the determination of the Foreign Office to ensure

that Britain plays a leading role in shaping the next intergovernmental conference in 1996, Mr Hurd dismissed the idea that transformation in Europe wrought by the ending of the cold war would reduce the role of the Community.

Instead, "in the new Europe the role of the Community as a political anchor and an economic motor has become more, not less, important." In a phrase calculated to emphasise his personal commitment to European co-operation, the foreign secretary added: "In terms of the history of Europe, the Community is still in its infancy."

Mr Hurd said that the enlargement of the Community, first to 16 nations and eventually to 20 or more, meant that it could not work on the same basis as one of 12. But that should not weaken the existing core policies. Direct

co-operation between national governments - as in the existing framework for foreign and crime policies - would allow new areas of joint action.

But there would also be scope for groups of states to choose to work together on different subjects. "With the Community bound together by shared interests and a patently of common policies, there must be room for flexibility provided the core remains intact. That did not mean a two-speed Europe."

Mr Hurd suggested that the focus for institutional changes in 1996 should be on the effectiveness and accountability of the Commission, on relations between the European parliament and national parliaments, and on the reinforcement of subsidiarity to ensure the Community moved in a decentralising direction.

In a sideswipe at the Tory Eurosceptics, he concluded: "It is time to concentrate on arguing as one party for the future, not wrangling as a divided party about the past."

Robert Maitland, Diplomatic Editor, writes: The government was yesterday criticised by a committee of MPs for its lack of a long-term policy on the Community.

In its second report on "Europe after Maastricht," the House of Commons foreign affairs committee said: "The United Kingdom needs to decide what sort of European Community it wants and to push for it. Planning for this should begin immediately after the Maastricht treaty is ratified, to avoid being put in a position of simply reacting to ideas from other member states."

Tory tumult, Page 5

World Weather			°C			°F			°C			°F			
Boulogne	C	10	50	Frankfurt	C	16	61	Malacca	F	18	64	Osaka	F	18	64
Brussels	C	13	55	Geneva	F	14	57	Manila	F	30	86	Paris	F	16	61
Bucharest	F	28	82	Glasgow	F	10	50	Medan	S	19	66	Perth	C	12	54
Buenos Aires	F	18	64	Havana	F	26	79	Moscow	C	10	50	Rangoon	F	28	82
Cairo	S	26	82	Helsinki	S	10	50	Mountain	C	16	61	Seoul	S	16	61
Canton	R	12	54	Osaka	F	30	86	Medina City	C	28	72	Shanghai	F	18	64
Cardiff	C	10	50	Prague	F	10	50	Miami	F	24	75	Singapore	F	28	82
Chennai	F	26	79	Stockholm	F	6	43	Manila	F	28	82	Sydney	F	20	68
Cheongwon	F	18	64	Tokyo	F	15	59	Yokohama	F	21	70	Warsaw	F	25	77
Chongqing	C	34	93	Chongqing	C	34	93	Yokohama	F	22	72	Washington	C	18	64
Colaba	F	18	64	Colaba	F	18	64	Yokohama	F	22	72	Yokohama	F	22	72
Copenhagen	F	10	50	Copenhagen	F	10	50	Yokohama	F	22	72	Yokohama	F	22	72
Dalme	F	20	68	Dalme	F	20	68	Yokohama	F	22	72	Yokohama	F	22	72
Dubai	C	30	86	Dubai	C	30	86	Yokohama	F	22	72	Yokohama	F	22	72
Dublin	F	10	50	Dublin	F	10	50	Yokohama	F	22	72	Yokohama	F	22	72
Edinburgh	S	22	72	Edinburgh	S	22	72	Yokohama	F	22	72	Yokohama	F	22	72
Geneva	F	10	50	Geneva	F	10	50	Yokohama	F	22	72	Yokohama	F	22	72
Hong Kong	S	28	82	Hong Kong	S	28	82	Yokohama	F	22	72	Yokohama	F	22	72
Kuala Lumpur	S	28	82	Kuala Lumpur	S	28	82	Yokohama	F	22	72	Yokohama	F	22	72
London	C	10	50	London	C	10	50	Yokohama	F	22	72	Yokohama	F	22	72
Los Angeles	S	20	68	Los Angeles	S	20	68	Yokohama	F	22	72	Yokohama	F	22	72
Madrid	C	15	59	Madrid	C	15	59	Yokohama	F	22	72	Yokohama	F	22	72
Manila	F	30	86	Manila	F	30	86	Yokohama	F	22	72	Yokohama	F	22	72
Medan	S	19	66	Medan	S	19	66	Yokohama	F	22	72	Yokohama	F	22	72
Moscow	C	10	50	Moscow	C	10	50	Yokohama	F	22	72	Yokohama	F	22	72
New York	F	10	50	New York	F	10	50	Yokohama	F	22	72	Yokohama	F	22	72
Osaka	F	15	59	Osaka	F	15	59	Yokohama	F	22	72	Yokohama	F	22	72
Perth	C	12	54	Perth	C	12	54	Yokohama	F	22	72	Yokohama	F	22	72
Rangoon	F	28	82	Rangoon	F	28	82	Yokohama	F	22	72	Yokohama	F	22	72
Seoul	S	16	61	Seoul	S	16	61	Yokohama	F	22	72	Yokohama	F	22	72
Singapore	F	28	82	Singapore	F	28	82	Yokohama	F	22	72	Yokohama	F	22	72
Sydney	F	20	68	Sydney	F	20	68	Yokohama	F	22	72	Yokohama	F	22	72
Taipei	F	20	68	Taipei	F	20	68	Yokohama	F	22	72	Yokohama	F	22	72
Tokyo	F	15	59	Tokyo	F	15	59	Yokohama	F	22	72	Yokohama	F	22	72
Yokohama	F	22	72	Yokohama	F	22	72	Yokohama	F	22	72	Yokohama	F	22	72

THE LEX COLUMN  
**Dial M for money**



Oh, to have had a bug on the wall when the Treasury mandarins heard about BT's pension deficit. Some £500m of the deterioration in the fund has come about directly as a result of the Budget advance corporation tax changes. A similar amount fell victim to over-optimistic assumptions about dividend growth in 1992 - perhaps an excusable error given the chancellor's persistent visions of economic green shoots. To compensate, BT is pumping £1.1bn of cash into the pension scheme just when the government is trying to unload around £5bn worth of the company's shares.

BT did not have to replace the whole deficit at once, but there were obvious reasons for doing so. Since the company can afford to cough up, it makes sense to get the cash working tax-free as soon as possible. The board is understandably keen to avoid the accusation that it has raided the pension fund to pay for its redundancy programme. Paying now also puts off the awkward day when BT clears its debts and starts piling up cash, thus provoking serious questions about what should happen to its money.

The heavy redundancy programme makes BT a special case, but the dramatic swing in the pension fund carries a wider message. If actuaries are sensibly assuming that companies will not increase dividends to compensate for ACT changes, and if 1992 was worse than generally anticipated, some company pension holidays are about to come to an abrupt halt. Most companies will have to make up the difference steadily - further limiting their ability to increase cash dividend payments. By contrast, BT's financial strength, phenomenal cash generation and 8.5 per cent dividend increase only underline that it can afford to do what most others can not.

**Currencies**

The European authorities are evidently gambling that the Iberian devaluations will remain a pericholous affair. Pressure on the Spanish currency has been brewing for some time. A devaluation of 8 per cent may allow short-term interest rates to fall to a level consistent with lower unemployment and an end to the alarming slide in industrial production.

If so, Spain's third devaluation since last autumn could be dismissed as another example of the weaker brethren falling by the wayside - an event of little implication for the lucky survivors in the inner circle. Spain would

**Land Securities**

Land Securities' latest fund raising exercise resembles an old granny withdrawing a little money from the bank to see if she can find a bargain in the sales. The company's characteristic caution ensured it did not borrow more than £140m in one lump. A rights issue may have seemed the most obvious route but equity finance would have been rather dear. By issuing a convertible bond, Land will be able to use money costing 7 per cent to buy properties yielding 8 per cent. Even if it cannot find suitable properties immediately, it will not hurt much to hold the money on deposit.

When the UK's biggest property company gears up to expand, it may well be a bullish sign for the market

as a whole. But Land has raised such dribbles of money several times before. This latest move only pushes gearing up seven percentage points to 66 per cent. Land's prudence has been appreciated in recession and its rewards shone through again yesterday as it was strong enough to lift the dividend by 5 per cent. But without greater aggression as the recovery takes hold, its appeal will wane. Indeed, the process may already have begun. Land's shares have risen 55 per cent since sterling's devaluation. That, though, represents an underperformance of about 10 per cent against the sector.

**Grand Metropolitan**

Marlboro's declining popularity has certainly smacked out some worries about brand valuation at GrandMet. Due to the appreciation of the dollar, brands in its balance sheet have increased by £416m to £2.9bn in the first half, a level equivalent to 76 per cent of net assets. Such treatment is a long-established habit at GrandMet. It goes back to the awesome difficulty of accounting for goodwill in food and drink company acquisitions. Brand accounting is a way of putting such goodwill on the balance sheet without having to depreciate it. But the brand valuation then easily becomes a function of how much the acquirer has paid rather than its intrinsic worth.

GrandMet stresses the careful computation of margin, volume and cash flow which is factored into its brand valuations. Quite so, but the result still basically reflects the management's own view and it is striking that none of its brands has ever been downgraded. Indeed, to do so openly would risk trouble. Consumers would scarcely flock to buy a product whose value to its owners was diminishing. It is rather glib for the company to argue that the flagging Green Giant can still be valued at \$392m and Pampers at \$99m because it has resisted the temptation to revalue them upwards in the past.

One way of maintaining a brand's value is to invest in it. GrandMet has been doing plenty of that, for example with Häagen-Dazs ice cream in Europe. But the company generated virtually no cash in the first half and needs to reduce its £3.3bn debt. Capital spending is falling off and the marketing spend is flat, albeit at a high level. That, coupled with more efficient use of working capital, may yield some cash. Whether the brands will still be worth as much is anybody's guess.

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INTL. COMPANIES & FINANCE

Taiwan  
revives its  
privatisation  
programme

By Simon Davies in Taipei

THE Taiwanese government is to revive its stalled privatisation programme by offering majority stakes in two state companies in the next fortnight. Shares will be auctioned to avoid the problems that beset recent privatisations of China Steel and BES Engineering.

The T8108bn (US\$4.13bn) domestic tranche of last year's China Steel share offer was only 38 per cent subscribed. The attempted T96.1bn sale of 60 per cent of BES in December fared worse, forcing the government to arrange this second attempt at selling the shares.

However, Taiwan Machinery may be an even greater test. The industrial company has been a substantial loss-maker in recent years, but it has 100,000 sq metres of prime vacant land, and the government is expecting some interest from property developers.

The ministry of economic affairs plans to offer 39.5m shares, or 60 per cent, of Taiwan Machinery, raising \$1.8bn. A base price will be set, and investors will put in offers for a minimum 10 per cent stake at, or above, that price.

The ministry claims the primary incentive for its privatisation programme is to achieve greater autonomy for the company, thereby improving management efficiency. But so far it has failed to sell a controlling stake in any of its public companies.

A more fundamental rationale for the government's privatisation programme is to alleviate the huge debt burden created by its proposed US\$300bn six-year development plan.

Brokers remain cynical about whether these privatisations can be successful. There is no co-ordination between the various ministries that control Taiwan's public enterprises, and there is an archaic public share offering system.

Under the current mechanism, a company has to fix the issue price more than one month before investors have to pay up for its stock; usually, if the stock market falls, the issue is not subscribed, as was the case for both China Steel and BES.

Taiwan Machinery and BES will be the first share offers to take place by auction, and the ministry has looked at a number of other ways of streamlining the issue process.

It has a strong incentive to do so. It is due to offer a tranche of China Petroleum Chemical during 1993. The financial ministry is also scheduled to raise more than T\$600bn this year through the privatisations of Chiao Tung Bank, Farmers Bank and Chung Kuo Insurance.

Hyundai resumed production at its main subcontractor for bumpers, writes John Burton in Seoul.

Hyundai said that it lost almost \$200m in sales due to delays in the production of 20,000 cars as a result of the industrial action at Apollo Industrial, which also supplies headlamps and crash pads.

The government last week ordered a police raid against Apollo to arrest the trade union leaders that were leading the illegal strike. The union this week agreed to end the strike if its leaders were released.

S African blacks  
offered stake in  
Metropolitan Life

By Philip Gwilt  
in Johannesburg

METROPOLITAN LIFE, South Africa's seventh largest life insurer, is to invite the country's black community to take a stake in the company.

More than 90 per cent of Metpol's new business is sold to blacks and 84 per cent of existing policyholders are black.

Under the R137m (\$43m) deal, a new company, Metlife Investment Holdings (Metihold), to be controlled by black shareholders, will buy from Sankor, the company which manages the strategic investments of the Sankor group, 10 per cent of the equity of Metpol.

Method will also have a five-year option to buy a further 20 per cent of Metpol's equity, less one share, from Sankor.

The transaction is the most far-reaching yet taken with the aim of increasing the role of blacks in an economy that remains overwhelmingly dominated by whites.

Giving more economic power to blacks will be a priority of any future government in South Africa.

Significant, too, is that Sankor is behind the deal. Sankor played a decisive role in promoting the unbundling of Gencor, South Africa's second largest mining house, announced earlier this week.

Unbundling and black economic empowerment are both key aims of the African National Congress, which will be the dominant partner in a future government. Taken together, the two initiatives cast Sankor in a politically progressive light.

Explaining the deal yesterday, Mr Marinus Dalling, chief executive of Sankor, said: "It is imperative that a larger part of the South African population be given the opportunity to participate meaningfully in the economy."

The company owns land and office buildings in Tokyo's financial district.

According to housing sector analysts, the economic downturn lowered Mitsubishi's Estate's occupancy rates for large-scale office buildings to about 60 per cent, compared with 90 per cent in previous years. In addition, leasing rates have been declining for its new buildings.

Mitsubishi Estates shares, which have retreated from a 1993 peak of ¥1,290, ended ¥20 lower at ¥1,140 in Tokyo yesterday.

Toyoda Loom up

Toyoda Automatic Loom Works, one of the Toyota Motor group of companies, saw profits rise for the fiscal year ended March.

Pre-tax profits grew by 1 per cent to ¥24.5bn, due to streamlining efforts, compared to a 20.3 per cent decline a year ago, writes Wayne Apona. Net profits rose 2.3 per cent to ¥15.5bn.

But overall sales dropped 2 per cent to ¥571.5bn in the

DIFFICULT market conditions depressed attributable earnings of Anglo American Coal (Amcoal), South Africa's largest coal group, by 6.4 per cent, before extraordinary items, to R252.3m (\$79.3m) from R268.4m in the year to March, writes Philip Gwilt.

Mr David Rankin, chairman, also forecast lower earnings in the year ahead, saying a better domestic performance would be offset by a significantly reduced contribution from exports. He said export prices appeared to be approaching levels which would call into question the viability of some of South Africa's exporting collieries.

It was Sankor's aim, with the Metpol transaction, "to make a positive contribution towards the important structural changes that are required in the South African economy". He added that there were considerable other benefits, especially marketing, which should make the deal a financial success for Metpol.

The transaction makes Metpol the first quoted company in which the black community plays a dominant role.

It is being financed by the Industrial Development Corporation, which will be repaid as money is generated through the sale of Metpol shares to the black community.

The 40 per cent of Metpol shares held between Sankor and Method is the basis for a voting pool agreement between these two parties where the "leading role" will rest with Method.

The underlying principles of the agreement are that Metpol will retain its listing, policyholders' interests will not be prejudiced and existing management will not be disrupted. Metpol has a market capitalisation of about R1.6bn and total assets just short of R5bn.

softening domestic motor market.

The company assembles cars for Toyota, and makes textile machinery, industrial vehicles and engines.

Toyota Automatic Loom forecasts a below-average performance this fiscal year due to foreign exchange losses and increased depreciation costs. Sales are expected to drop about 3.8 per cent to ¥500bn, with pre-tax profits down 13.8 per cent to ¥21bn and net profit down 12.9 per cent.

Sales of Toyota Machine Works declined 7.3 per cent last year to ¥161.5bn.

Aisin Seiki ahead

Cut-cutting helped Aisin Seiki, Japanese car parts manufacturer, to a 7.2 per cent increase in pre-tax profits to ¥15.5bn for the year to the end of March, writes Charles Leadbeater in Tokyo.

Aisin said it was able to offset a ¥6.5bn increase in personnel and foreign exchange losses by eliminating other costs worth ¥7.5bn. Aisin, which is affiliated to Toyota, the leading car maker, reported a 1.4 per cent drop in sales to ¥454bn, its first fall in sales for six years.

Qantas sale

Australia's finance minister Ralph Wilson said yesterday the sale of the government's international airline, Qantas Airways, will be completed in the fiscal year ending June 30 1994, AP reports from Canberra.

"There has been considerable progress this financial year and although Qantas will not be fully sold this financial year it will be completed in the next financial year," Mr Willis told parliament.

of industrial machinery by 35 per cent to ¥17.1bn. However, sales of notebook personal computers were strengthened by Citizen's strong position in miniaturisation technology. This pushed up sales of information equipment and parts by 38.6 per cent to ¥74.5bn.

Sales of liquid crystal display units and portable televisions grew, taking the company's sales of electronic equipment to ¥35.5bn, up 30.2 per cent from the year before.

Sales of electronic and information equipment made up 43 per cent of Citizen's sales last year, compared to 33 per cent in the previous year.

Net income per share was 14.9 per cent up at ¥30.65. The final dividend was increased from ¥1 to ¥5, lifting the full dividend to from ¥6 to ¥10.

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NOTICE IS HEREBY GIVEN that in accordance with Condition 5(b) of the FRNs CEPMF will redeem 40 per cent. of the aggregate principal amount of the FRNs issued as a result of conversion of the 1 1/4 per cent. Guaranteed Bonds 1995 of CEPMF by two equal instalments on 15th June in the years 1993 and 1994.

The aggregate principal amount of the FRNs is U.S. \$42,302,600. The principal amount of FRNs to be redeemed will be U.S. \$16,921,040. In order to satisfy the first instalment the following FRNs will be redeemed at 100 per cent. of their principal amount on 15th June, 1993 (the "Redemption Date") when interest on such FRNs will cease to accrue.

31	448	704	1072	1328	1584	1840	2096	2352	2608	2864	3120	3376	3632	3888	4144	4400	4656	4912	5168	5424	5680	5936	6192	6448	6704	6960	7216	7472	7728	7984	8240	8496	8752	9008	9264	9520	9776	10032	10288	10544	10800	11056	11312	11568	11824	12080	12336	12592	12848	13104	13360	13616	13872	14128	14384	14640	14896	15152	15408	15664	15920	16176	16432	16688	16944	17200	17456	17712	17968	18224	18480	18736	18992	19248	19504	19760	20016	20272	20528	20784	21040	21296	21552	21808	22064	22320	22576	22832	23088	23344	23600	23856	24112	24368	24624	24880	25136	25392	25648	25904	26160	26416	26672	26928	27184	27440	27696	27952	28208	28464	28720	28976	29232	29488	29744	30000	30256	30512	30768	31024	31280	31536	31792	32048	32304	32560	32816	33072	33328	33584	33840	34096	34352	34608	34864	35120	35376	35632	35888	36144	36400	36656	36912	37168	37424	37680	37936	38192	38448	38704	38960	39216	39472	39728	39984	40240	40496	40752	41008	41264	41520	41776	42032	42288	42544	42800	43056	43312	43568	43824	44080	44336	44592	44848	45104	45360	45616	45872	46128	46384	46640	46896	47152	47408	47664	47920	48176	48432	48688	48944	49200	49456	49712	49968	50224	50480	50736	50992	51248	51504	51760	52016	52272	52528	52784	53040	53296	53552	53808	54064	54320	54576	54832	55088	55344	55600	55856	56112	56368	56624	56880	57136	57392	57648	57904	58160	58416	58672	58928	59184	59440	59696	59952	60208	60464	60720	60976	61232	61488	61744	62000	62256	62512	62768	63024	63280	63536	63792	64048	64304	64560	64816	65072	65328	65584	65840	66096	66352	66608	66864	67120	67376	67632	67888	68144	68400	68656	68912	69168	69424	69680	69936	70192	70448	70704	70960	71216	71472	71728	71984	72240	72496	72752	73008	73264	73520	73776	74032	74288	74544	74800	75056	75312	75568	75824	76080	76336	76592	76848	77104	77360	77616	77872	78128	78384	78640	78896	79152	79408	79664	79920	80176	80432	80688	80944	81200	81456	81712	81968	82224	82480	82736	82992	83248	83504	83760	84016	84272	84528	84784	85040	85296	85552	85808	86064	86320	86576	86832	87088	87344	87600	87856	88112	88368	88624	88880	89136	89392	89648	89904	90160	90416	90672	90928	91184	91440	91696	91952	92208	92464	92720	92976	93232	93488	93744	94000	94256	94512	94768	95024	95280	95536	95792	96048	96304	96560	96816	97072	97328	97584	97840	98096	98352	98608	98864	99120	99376	99632	99888	100144	100400	100656	100912	101168	101424	101680	101936	102192	102448	102704	102960	103216	103472	103728	103984	104240	104496	104752	105008	105264	105520	105776	106032	106288	106544	106800	107056	107312	107568	107824	108080	108336	108592	108848	109104	109360	109616	109872	110128	110384	110640	110896	111152	111408	111664	111920	112176	112432	112688	112944	113200	113456	113712	113968	114224	114480	114736	114992	115248	115504	115760	116016	116272	116528	116784	117040	117296	117552	117808	118064	118320	118576	118832	119088	119344	119600	119856	120112	120368	120624	120880	121136	121392	121648	121904	122160	122416	122672	122928	123184	123440	123696	123952	124208	124464	124720	124976	125232	125488	125744	126000	126256	126512	126768	127024	127280	127536	127792	128048	128304	128560	128816	129072	129328	129584	129840	130096	130352	130608	130864	131120	131376	131632	131888	132144	132400	132656	132912	133168	133424	133680	133936	134192	134448	134704	134960	135216	135472	135728	135984	136240	136496	136752	137008	137264	137520	137776	138032	138288	138544	138800	139056	139312	139568	139824	140080	140336	140592	140848	141104	141360	141616	141872	142128	142384	142640	142896	143152	143408	143664	143920	144176	144432	144688	144944	145200	145456	145712	145968	146224	146480	146736	146992	147248	147504	147760	148016	148272	148528	148784	149040	149296	149552	149808	150064	150320	150576	150832	151088	151344	151600	151856	152112	152368	152624	152880	153136	153392	153648	153904	154160	154416	154672	154928	155184	155440	155696	155952	156208	156464	156720	156976	157232	157488	157744	158000	158256	158512	158768	159024	159280	159536	159792	160048	160304	160560	160816	161072	161328	161584	161840	162096	162352	162608	162864	163120	163376	163632	163888	164144	164400	164656	164912	165168	165424	165680	165936	166192	166448	166704	166960	167216	167472	167728	167984	168240	168496	168752	169008	169264	169520	169776	170032	170288	170544	170800	171056	171312	171568	171824	172080	172336	172592	172848	173104	173360	173616	173872	174128	174384	174640	174896	175152	175408	175664	175920	176176	176432	176688	176944	177200	177456	177712	177968	178224	178480	178736	178992	179248	179504	179760	180016	180272	180528	180784	181040	181296	181552	181808	182064	182320	182576	182832	183088	183344	183600	183856	184112	184368	184624	184880	185136	185392	185648	185904	186160	186416	186672	186928	187184	187440	187696	187952	188208	188464	188720	188976	189232	189488	189744	190000	190256	190512	190768	191024	191280	191536	191792	192048	192304	192560	192816	193072	193328	193584	193840	194096	194352	194608	194864	195120	195376	195632	195888	196144	196400	196656	196912	197168	197424	197680	197936	198192	198448	198704	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# Losses at Thomson widen

By Bernard Simon in Toronto

LOSSES at Thomson Corporation, the Canadian-owned travel and information group, widened in the first quarter, largely because of weak demand and higher spending on new North American publishing products.

The company disclosed it had sold all but one of more than 70 loss-making UK free sheets. The loss on these sales was covered in a special charge against 1992 earnings.

The first-quarter loss was US\$55m, or 10 cents a share, up from \$47m, or 9 cents, a year earlier. Revenues dipped to \$1.07bn from \$1.14bn.

The first quarter is normally the weakest for the travel group and substantial parts of the publishing business. Thomson said seasonal losses had grown as its interests in these areas expanded, but higher winter losses should be offset by improved summer profits.

The information and publishing division suffered an operating loss of \$19m, after amortisation of publishing rights and circulation, up from \$3m last year. But UK regional newspapers achieved "improved" results.

Thomson Travel's operating loss narrowed to \$29m from \$34m, due to the stronger US dollar against sterling and

profits from aircraft disposals. The company said summer 1993 holidays were selling well after a slow start, with sales volumes 8 per cent ahead of this time last year. But Britannia Airways' business was slower in the first quarter than a year ago.

Profits and margins of North American newspapers improved, due largely to cost cutting. But trading conditions remain difficult, with advertising lineages down 5.1 per cent and circulation of many titles under pressure. Mr Michael Johnston, head of Thomson Newspapers, resigned earlier this week after a disagreement with senior management.

# Probe into Vancouver exchange launched

By Bernard Simon

BRITISH Columbia has launched a wide-ranging investigation into the Vancouver stock exchange in an attempt to avoid further repetitions of the scandals which have plagued the exchange.

The investigation will be conducted by Mr Jim Matkin, former president of the Business Council of British Columbia. Mr Matkin has been asked to report within six months.

His terms of reference include the powers and responsibilities of its regulatory bodies, including the VSE itself, as well as the adequacy of penalties for wrongdoing. He has also been asked to make proposals on the allocation of resources for criminal prosecutions.

Numerous measures have been taken in recent years to tighten listings procedures and other rules, but the VSE's image has remained tarnished. In spite of its problems, however, the VSE index has soared by 47 per cent so far this year.

# Sears, Roebuck sells property arm

By Laurie Morse in Kansas and Nikki Tait in New York

A MANAGEMENT-led investment consortium will buy Coldwell Banker Residential Group, the residential property arm of US retailing group Sears, Roebuck. Mr Edward Brennan, Sears chairman, announced at the annual meeting yesterday.

The sale represents a further step in Sears' strategy to scale down its involvement in financial services and focus on its core retailing business.

The Fremont Group, formerly Bechtel Investments,

will purchase the Coldwell Banker Residential Group, with senior management executives at Coldwell Banker, led by Mr Chandler Barton, chairman, participating in the transaction.

Sears did not disclose the sale price, but there were indications yesterday that the proceeds, together with the \$328m obtained for Sears' mortgage banking unit, would reach approximately \$500m.

Sears announced the sale of Sears Mortgage Banking group, previously part of the Coldwell Banker division, to PNC Bank earlier this week.

Coldwell Banker, which has more than 2,100 residential real estate offices in North America, made a net loss of \$7.7m in the first quarter. It was founded in 1906 and acquired by Sears, Roebuck in 1981, when the Chicago-based group started to expand into financial services.

The Fremont Group is a private investment corporation that manages more than \$3.5bn in assets worldwide. Through Fremont Investment Advisers, the company manages more than \$2.5bn in securities portfolios and mutual funds.

Mr Brennan told shareholders that "the successful completion of this transaction, plus the sale of Sears Mortgage Corp announced earlier this week are initial steps in our repositioning programme which will continue to enhance shareholder value."

Sears has already announced plans to float a 20 per cent interest in its Allstate insurance unit next month.

Mr Brennan said Allstate would be the largest publicly-traded "personal lines" insurance company in the US. After the offering, the remaining 80 per cent of Allstate's equity will be owned by Sears.

# Gambro ahead at SKr220m

GAMBO, the Swedish medical equipment maker, increased first-quarter profits to SKr220m (\$29.7m) from SKr176m as sales rose 42 per cent to SKr2.1bn, writes Christopher Brown-Humes in Stockholm. It expects full-year profit to exceed last year's SKr753m. Profit per share rose to SKr4.61 from SKr3.72. The group said the full-year result would benefit from the weaker krona.

# Breeden joins accountants

By Patrick Harverson in New York

MR Richard Breeden, former chairman of the US Securities and Exchange Commission, is joining the international accountancy and consultancy firm Coopers & Lybrand as a senior partner.

The firm said yesterday that Mr Breeden, who served as SEC chairman from 1985 until last month, will help run Coopers' US and international

financial services groups. Mr Breeden, 43, will lead the firm's efforts in providing advice to clients on capital markets and regulation, and in the privatisation of foreign companies, a business which Coopers has pioneered.

The appointment is a coup for Coopers, which will be able to exploit Mr Breeden's political clout, his understanding of international regulatory issues and his experience of the global securities business.

# Midwest SE returns to its Chicago roots

By Laurie Morse

THE Midwest stock exchange, the second-largest stock exchange in the US after New York, will return to its original name, the Chicago Stock Exchange, from July 8.

Members voted for the change in the hope that the Chicago name would carry a higher profile than "Midwest".

The 111-year-old stock exchange took the Midwest name in 1949 when it acquired stock exchanges in Cleveland, St Louis, Minneapolis and, later, New Orleans.

"We operate in a very competitive environment and want to build the identity of our exchange locally, nationally and internationally," said Mr Homer Livingston, exchange president.

"We believe the name 'Chicago' is key to strengthening that identity, given the Chicago exchange's reputation for creative products, innovative technology and focus on service."

# The Gap slides 8% to \$41.5m

By Nikki Tait

THE GAP, the fashion store group which until last summer was one of the brightest retail "stars" in the US, yesterday reported an 8 per cent fall in first-quarter profits, to \$41.5m after tax.

The profits slip came on sales of \$643.8m for the three months to May 1, up from \$588.9m in the same three months of 1992.

However, The Gap said that on a same-store basis, turnover

showed a 1 per cent decline.

The apparent increase was generated by the addition of new stores at the end of the period, the company had 1,319 outlets, comprising 880 Gap, 166 Banana Republic and 273 GapKids, against 1,238 a year earlier.

In spite of the slide in profits, Mr Donald Fisher, chairman, said the company was pleased with the progress "in the light of continued weak consumer demand".

He added that the group had

been operating with lower stock levels, and had succeeded in being less promotional. As a result, it had seen "improved merchandise margins".

On Wall Street, Gap shares lost 5% at \$35.4 before the close. The retailer's stock has suffered over the past year because of investors' worries about competitive pressures for core items, such as jeans and T-shirts, but has regained some ground over the past two months.

# Intel files patent infringement suit

By Louise Kelsoe in San Francisco

INTEL has filed a complaint with the US International Trade Commission against a Taiwanese personal computer manufacturer in a move to try to block imports of computers that contain "clones" of its microprocessor chips.

The action is the latest in Intel's campaign of litigation against Advanced Micro

Devices and Cyrix, two US chip companies that produce their own versions of Intel's top-selling chips.

The ITC complaint alleges that Twinhead, a Taiwanese maker of notebook computers, is selling products in the US that infringe an Intel patent. Intel has related patent infringement cases pending in US courts against both AMD and Cyrix.

The trade action against a

competitor's customer follows a decision in the Cyrix patent case, in which the court refused to grant Cyrix an injunction preventing Intel from filing a suit against Cyrix customers. AMD said it believed its customers were protected from infringing Intel patents by a cross-licensing agreement between the two companies. That agreement is, however, the subject of separate litigation.

Last month Ford reported first-quarter earnings more than doubled at \$572m, reflecting improved results from its North American vehicle operations and a strong performance by its financial services business.

These results, Mr Poling said yesterday, were reason for optimism.

Notice of Partial Redemption

**CREDIT D'EQUIPEMENT**  
DES PETITES ET MOYENNES ENTREPRISES

**£35,000,000 11% per cent. Guaranteed Bonds 1995**

NOTICE IS HEREBY GIVEN that in accordance with Condition 5(b) of the Bonds CEFME will redeem 40 per cent. of the aggregate principal amount of the Bonds (after deduction of the principal amount of Bonds which have been converted into U.S. Dollar denominated Guaranteed Floating Rate Notes (1995) by two equal instalments on 15th June in the years 1993 and 1994.

The aggregate principal amount of the Bonds, after the deduction described above, is £7,708,000. The principal amount of Bonds to be redeemed will be £3,084,000. In order to satisfy the first instalment the following Bonds will be redeemed at 100 per cent. of their principal amount on 15th June, 1993 (the "Redemption Date") when interest on such Bonds will cease to accrue.

2	309	1291	1840	2705	3214	3807	4614	5008	5478	6226	11904	12218	12446	12747	12862	13027
11	405	1284	1827	2707	3218	3812	4620	5014	5484	6232	11912	12226	12454	12755	12870	13035
12	408	1287	1830	2710	3221	3815	4623	5017	5487	6235	11915	12229	12457	12758	12873	13038
13	411	1289	1833	2713	3224	3818	4626	5020	5490	6238	11918	12232	12460	12761	12876	13041
24	413	1291	1835	2715	3226	3820	4628	5022	5492	6240	11920	12234	12462	12763	12878	13043
25	414	1292	1836	2716	3227	3821	4629	5023	5493	6241	11921	12235	12463	12764	12879	13044
27	416	1294	1838	2718	3229	3823	4631	5025	5495	6243	11923	12237	12465	12766	12881	13046
32	420	1298	1842	2722	3233	3827	4635	5029	5499	6247	11927	12241	12469	12770	12885	13050
33	422	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
34	423	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
35	424	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
36	425	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
37	426	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
38	427	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
39	428	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
40	429	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
41	430	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
42	431	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
43	432	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
44	433	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
45	434	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
46	435	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
47	436	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
48	437	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
49	438	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
50	439	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
51	440	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
52	441	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
53	442	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
54	443	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
55	444	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
56	445	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
57	446	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
58	447	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
59	448	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
60	449	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
61	450	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
62	451	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
63	452	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
64	453	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
65	454	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
66	455	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
67	456	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
68	457	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
69	458	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
70	459	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
71	460	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	13051
72	461	1299	1843	2723	3234	3828	4636	5030	5500	6248	11928	12242	12470	12771	12886	



## INTERNATIONAL COMPANIES AND FINANCE

## Japanese banks put off facing up to bad loans

By Robert Thomson in Tokyo

JAPANESE banks will avoid confronting their bad loan problems in accounts to be released for the year ended March, in spite of a Bank of Japan recommendation that they should be more open about their loan losses.

Leading banks are still determined to give the impression that each institution's bad loan burden is much the same, and even the trust banks, particularly hard hit by bad property loans, plan to report net profits for the year to March.

The seven trust banks are expected to report, on average, a halving of net profits. The most vulnerable, Nippon Trust Bank, will announce a net profit of around ¥2bn (\$17.5m), compared to ¥2.3bn in the previous period, banking sources said.

Sauwa Bank and Mitsubishi Bank are expected to report net profits of more than ¥800m, down from ¥1,020m previously and ¥940m in 1990-91. Sumitomo Bank is likely to have a net profit of ¥14bn, compared to ¥109.8bn, after having written off ¥100bn of exposure to Itoman, the dissolved trading house and speculator.

The trust banks said yesterday they would be able to cover stock appraisal losses with increased business profits. But some banks would almost certainly be forced to report a loss without a favourable

change in accounting regulations allowed late last year by the ministry of finance.

In previous years, trust banks have only been allowed to report interest already received on loans from their trust account, but this year, they can report delayed payments from troubled clients as interest earned, as long as the payment is not more than six months overdue.

Ms Alicia Ogawa, of Salomon Brothers, estimates that 40 per cent of the banks' trust account loans were made to property and financial companies, many of which have been badly bruised by stock and property market collapses.

Ms Ogawa said: "It is clear that Japanese banks, unlike American banks, are going to take a long-term approach to dealing with their problems. It is very difficult to tell one bank from another because you can't really see how exposed they are."

Officially, the leading 21 Japanese banks had ¥12,300bn in property-related non-performing loans at the end of September, and an estimated ¥14,000bn to ¥15,000bn at the end of March.

However, the banks' actual exposure is unofficially estimated at ¥30,000bn, as the official figure does not include affiliates' problem loans or the impact of interest rate cuts, sometimes to zero, for troubled clients.

## Ifil advances to L192.8bn

IFIL, the listed holding company controlled by Italy's Agnelli family, raised net group profits by 18.6 per cent to L192.8bn (\$130m) last year from L162.5bn in 1991, writes Haig Simonian in Milan.

IFIL said it spent about L230bn to take its stake in Saint Louis, the French industrial holding company controlled by the Worms group, to 15.6 per cent from 6.5 per cent. IFIL said its aim, in agreement with Worms, was to increase its stake to a similar level to

the 31.8 per cent held by Worms.

Net earnings for the parent company climbed by 13.6 per cent to L119.8bn, prompting a L10 a share dividend rise to L140 for ordinary shares and to L160 for savings stock. The value of IFIL's holdings, centred on the Fiat cars group, Saint Louis, the BSN foods group and Accor, the French hotels chain, rose to L3,025bn last year from L1,806bn at the end of 1991. The holdings showed a capital gain of over L900bn.

## A glimpse behind the veil around the Hinduja empire

Stefan Wagstyl interviews the group's chairman and family head, Mr Srichand Hinduja

FOR MORE than 50 years, an aura of secrecy has surrounded the businesses of the Hinduja family, owners of an international trading empire.

With luxury homes in London and elsewhere, lavish parties and generous charitable donations, the Hinduja family has enjoyed the trappings of wealth. They have been photographed with celebrities ranging from Lady Thatcher and Mr George Bush to Mrs Indira Gandhi. They make gifts to Cambridge and Harvard Universities and to Indian hospitals. But, until now, they have said little publicly about the enterprises from which they make their money.

Last month, the Hinduja family wanted to talk more openly about their businesses, because they planned to engage more in public commercial activities - such as running listed companies, tapping the capital markets, and, possibly, launching a bank. They have already invested in publicly-quoted companies in India, and may consider similar moves in other countries, including the UK and the US.

Mr Srichand Hinduja, the group chairman and head of the family, told the FT: "If we give away how we trade, we give away secrets... We don't talk about our business so people have this sense of confusion." But the group now felt it should give out more facts.

Sitting in a villa in Delhi with silk carpets at his feet, Mr Hinduja talked freely about world politics, the global economy and the value of Indian scientific traditions.

Mr Hinduja gave glimpses of a group which employs 16,000 people, mainly in India, Iran, the Gulf states, Switzerland, the UK and the US. He described activities ranging from fund management and project finance to trading potatoes. He declined to give figures for revenues, profits or assets, though he did not dispute estimates which put the family's wealth at above £1bn (\$1.54bn).

Mr Hinduja puts down to political vindictiveness accusations against a family member in India's Bofors scandal, in which the Swedish arms maker was alleged to have paid bribes to secure a gun contract.

The Hinduja family moved from Sind to Bombay in 1914 and started trading textiles, dried fruits and other goods with Persia. The family later migrated to Tehran and stayed until just before the fall of the Shah in 1979.

In Iran, the family traded goods such as fertilisers, cement, oil, metals and textiles. They made contact with the Shah's family and profited greatly when the 1974 oil shock pushed up oil prices and launched the Shah on a huge import buying spree.

The Hinduja family invested in electricity transmission towers, property and investment banking. They made money from films - buying the Iranian rights to Indian films and dubbing them in Farsi. This venture was so successful that



The Hinduja family and Ivesco are investing Rs15bn in the family's biggest investment in India, Ashok Leyland, the bus and truck maker

The family comes from Sind, the fertile coastal province in present-day Pakistan, which is an ancestral home for many Indian merchant families. The Hinduja family are devout Hindus, vegetarians, teetotalers and non-smokers, who have made their fortunes primarily in the Middle East.

Mr Srichand Hinduja's father moved from Sind to Bombay in 1914 and started trading textiles, dried fruits and other goods with Persia. The family later migrated to Tehran and stayed until just before the fall of the Shah in 1979.

In Iran, the family traded goods such as fertilisers, cement, oil, metals and textiles. They made contact with the Shah's family and profited greatly when the 1974 oil shock pushed up oil prices and launched the Shah on a huge import buying spree.

The Hinduja family invested in electricity transmission towers, property and investment banking. They made money from films - buying the Iranian rights to Indian films and dubbing them in Farsi. This venture was so successful that

they later named one of their trading companies Sangam after a top-selling romantic drama.

After leaving Iran, Mr Srichand Hinduja and his three brothers - Gopichand, Prakash and Ashok - spread across the world to build a global trading network and to diversify their political connections. Mr Srichand Hinduja, now 68, moved to London, where he oversees the group from his main office in New Zealand House, in Haymarket. Mr Gopichand Hinduja, aged 63, also lives in London and is responsible for project finance and trade, including the group's continuing business with Iran, which survived the family's departure from Tehran.

The third brother, 48-year-old Mr Prakash Hinduja, lives in Geneva, home of the group's financial services business. The fourth, 45-year-old Mr Ashok Hinduja, lives in Bombay, where he runs the group's fast-growing Indian operations. Of the group's 16,000 staff, some 2,000 work outside India.

The main trading companies are Sangam in London, Alcani in Switzerland and France, HBI in the US, and Beromat in Germany.

The group's most visible operation is Gulf Oil Trading, an oil trader and manufacturer of lubricants, which the Hinduja family bought in 1984 from Chevron of the US. In 1990, the lubricants business was transferred into a joint venture with OMV, the state-owned Austrian oil company. The Hinduja family retained full ownership of the trading operations.

Financial services are organised in Amas, a Swiss-registered company, which manages funds, says Mr Hinduja. "For high net-worth clients mostly from the oriental world", Amas has joint ventures with Credit Anstalt of Austria, Credit Lyonnais, the French bank, and a fund management subsidiary of Jardine Matheson, the British-owned trading company. It also has a co-operation agreement with Morgan Stanley, the New York investment bank.

In India, the Hinduja family's biggest single investment is a controlling stake in Ashok Leyland, a leading bus and truck maker, which the family bought in partnership with Ivesco, a Fiat subsidiary, in 1987 for about \$20m. The partners are now investing about Rs15bn (\$476.2m) in modernisation. Hinduja companies are also involved in a Rs30bn scheme to build a thermal power station in central India; plans for a Rs30bn oil refinery; and a joint bid with Cable & Wireless, the UK telecommunications company, for cellular telephone services.

But these last three projects have still to materialise. Mr Srichand Hinduja says the group has delayed its investments in India because it disliked operating in the heavily regulated economy which preceded recent liberalisation. Mr Hinduja welcomes the widespread economic reforms started by the late Rajiv Gandhi and prime minister P.V. Narasimha Rao. He says he is "very optimistic" about India's economic future. The country has manufacturers of "world-class standard" and 150m-200m people capable of

buying "world-class goods". Mr Hinduja is not put off by the inter-religious unrest which followed the destruction of the Ayodhya mosque. Similar conflicts exist elsewhere, he says. In India such tensions tend to cool down.

The cloud of the long-running Bofors scandal still hangs over the Hinduja family in India, as it does over others in business and politics. The affair broke in 1987 when allegations emerged that the Bofors company had paid bribes to secure a \$538.4bn (\$1.13bn) howitzer order. Suspicions were raised that the beneficiaries might have included Mr Rajiv Gandhi.

India's Central Bureau of Investigation, which is probing the affair, has not found any evidence implicating the late prime minister. But, in a prosecution report filed in 1990, the CBI named 14 people and companies in a case of alleged corruption. Among the accused is Mr Gopichand Hinduja. In pursuit of its case, the CBI is requesting details of bank accounts from the Swiss authorities. Mr Srichand Hinduja's name appears in a court list of people seeking to block the release of the Swiss documents to India. The Federal Court, Switzerland's top court, is due to decide the matter later this year.

Mr Srichand Hinduja says the family "had nothing to do with the sale of the Bofors guns", and that the allegations stem from the "vindictiveness" of his political enemies. He insists that neither in India, nor in Iran nor anywhere else has the family dealt in arms.

The Hinduja family feel accusations of involvement in nefarious deals stem from ignorance of their trading skills. "The secret is that we have diversified in-house strengths," says Mr Srichand Hinduja. Overseas are kept low. The group does not borrow. Transactions are kept secret until they are complete for reasons of competition but, once finished, the information becomes known in the trading community. "We operate in many fields and can match our knowledge of transactions with our knowledge of countries," he says.



## THE SOUTH AFRICAN BREWERIES LIMITED

(Incorporated in the Republic of South Africa)  
Reg. No. 69/16025/06ABRIDGED PRELIMINARY REPORT  
for the year ended 31 March 1993

## Turnover

Amounts to R21,8 billion for the year

## Profit after taxation

Up 15% to R1,2 billion

## Cash flow from operations

Rises to R1,9 billion

## Cash value added

R8 billion generated

## Investment programme

R1,8 billion of capital expenditure approved

## Earnings and dividends per share

Improved by 5%

## Prospects

Increases in earnings and operating cash flow expected for coming year, provided socio-political environment does not deteriorate further.

## FINAL DIVIDEND

The Directors have declared a final dividend of 102 cents per ordinary share, on account of the year ended 31 March 1993, payable on or about 30 June 1993, to ordinary shareholders registered in the books of the company at the close of business on 28 May 1993 ("the record date")

2 Jan Smuts Avenue Johannesburg 2001 Republic of South Africa

Copies of the Preliminary Report, which contains full particulars of the dividend, will be posted to registered Shareholders and can be obtained from the London Secretaries, Barnato Brothers Limited, 99 Bishopsgate, London EC2M 3JE.

Issue of £100,000,000  
of which the First Tranche is £75,000,000

(Incorporated in England under the Building Societies Act 1986)

Floating Rate Notes due February 1996

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from May 12, 1993 to August 12, 1993 the Notes will carry an interest rate of 8.15% per annum. The interest payable on the relevant interest payment date, August 12, 1993 will be £155.01 per £10,000 Note and £1,550.14 per £100,000 Note.

By: The Chase Manhattan Bank, N.A.

London, Agent Bank

May 14, 1993



ALLIANCE LEICESTER

Alliance &amp; Leicester Building Society

£150,000,000

Floating Rate Notes due 1995

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 11th August, 1993 has been fixed at 6.1875% per annum. The interest accruing for such three month period will be £154.73 per £10,000 Bearer Note, and £1,547.30 per £100,000 Bearer Note, on 11th August, 1993 against presentation of Coupon No. 20.

Union Bank of Switzerland

London Branch Agent Bank

11th May, 1993



Guangdong International Trust

Investment Corporation

(Incorporated in the People's Republic of China)

U.S. \$150,000,000

Floating Rate Notes due 1998

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the six month period ending 15th November, 1993 has been fixed at 3.80% per annum. The interest accruing for such six month period will be U.S. \$19.63 per U.S. \$1,000 Bearer Note, and U.S. \$196.33 per U.S. \$10,000 Bearer Note on 15th November, 1993 against presentation of Coupon No. 1.

Union Bank of Switzerland

London Branch Agent Bank

11th May, 1993



AB Svensk Exportkredit

(Swedish Export Credit Corporation)

(Incorporated in the Kingdom of Sweden with limited liability)

U.S. \$200,000,000

Subordinated

Floating Rate Notes due 2002

For the Interest Period 10th May, 1993 to 15th November, 1993, the Notes will carry an interest rate of 5% per annum. The interest accruing for such six month period will be U.S. \$25.83, U.S. \$258.33 and U.S. \$2,583.33 per U.S. \$1,000, U.S. \$10,000 and U.S. \$100,000 Notes respectively. The relevant interest payment date will be 15th November, 1993.

Bankers Trust

Company, London Agent Bank

14th May, 1993

ALLIANCE LEICESTER

Alliance &amp; Leicester Building Society

£50,000,000

Subordinated Variable Rate

Notes 1998

In accordance with the Terms and Conditions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 11th August, 1993 has been fixed at 6.1875% per annum. Interest payable on 11th August, 1993, will amount to £171.87 per £10,000 principal amount.

Bankers Trust

Company, London Agent Bank

11th May, 1993

## SUNBELT ENTERPRISES

UP TO U.S. \$150,000,000

High Yield Fixed Rate Convertible Bonds (The "Bonds")

guaranteed by CEMEX S.A.

## CERTIFICATE CALL OPTION NOTICE

To: The holders of the Certificates specified herein CEMEX S.A., hereby exercises its right to purchase the Certificates specified below in accordance with Condition 14 of the terms and conditions of the Certificates (the "Conditions"). Expressions defined in the Conditions shall bear the same meanings herein.

1. Serial numbers of the certificates the subject of this Certificate Call Option Notice:

Denomination	Serial Numbers	Denomination	Individual Certificate Serial Numbers
1	255-278		
	334-338		
	348-349		
10	2,871-2,900	1,000	161,501-169,500
	2,931-2,970		

2. Certificate Call Price per Certificate: U.S. \$51.920

3. Certificate Call Date: June 14, 1993.

Payment of the Certificates will be available to Holders at the Paying Agents listed below:

Citibank N.A. London Citibank (Luxembourg) S.A.

336 Strand 18 Avenue Marie Theres

London, WC2R 1HB Luxembourg

May 14, 1993 Fiscal Agent CITIBANK

## Notice of Redemption at the Option of the Noteholders

Aetna Life and Casualty Company

U.S. \$200,000,000

7 1/2% Notes due 2016

NOTICE IS HEREBY GIVEN to the holders of the Notes, that in accordance with Paragraph 1(c) of the Notes, the Company, at the option of the holder of any Note(s), redeem such Note(s) at the principal amount on 17th July, 1993 (the "Redemption Date"). Interest on any redeemed Notes will cease to accrue on the Redemption Date. This notice is provided pursuant to Section 5(e) of the Fiscal Agency Agreement between Aetna Life and Casualty Company and The First National Bank of Boston, dated 17th July, 1986.

To exercise the redemption option, the holder must complete the "Option to Elect Redemption" notice set forth on the reverse of the Note and deposit such Note, together with all unannounced Coupons appertaining thereto, with any Paying Agent listed below, on or before 17th June, 1993 but not prior to 17th May, 1993.

Paying Agents

Bankers Trust Company Banque Indosuez Belgique S.A.

1 Appold Street Place Saint-Jacques 14

London EC2A 2HE 1000 Brussels

England Belgium

Credit Suisse Banque Internationale a

8 Paraplasts 2 Boulevard Royal

8001 Zurich L-2951 Luxembourg

Switzerland Grand Duchy of Luxembourg

Accrued interest due 17th July, 1993 will be paid in the normal manner against presentation of coupon No. 7 on, or after, the first business day following the Redemption Date.

Bankers Trust

Company, London Agent Bank

14th May, 1993

THE HAGUE, 14th May, 1993

BOARD OF DIRECTORS

Appointments Advertising

appears every

Wednesday & Thursday

Friday

(International edition only)



N.V. Koninklijke Nederlandsche Petroleum Maatschappij

(Royal Dutch Petroleum Company)

Established at The Hague, The Netherlands

## Final dividend 1992

The General Meeting of Shareholders of Royal Dutch Petroleum Company held on 13th May, 1993, has decided to declare the final dividend for 1992 at Nfl. 4.85 on each of the ordinary shares with a par value of Nfl. 5. The total dividend for 1992, including the interim dividend of Nfl. 3.60 already made payable in September 1992, will thus amount to Nfl. 8.45 per share.

In the case of holders of bearer certificates with coupons this final dividend will be payable against surrender of coupon No. 206 on or after 26th May, 1993, at the offices of:

Barclays Bank PLC.

Stock Exchange Services Department,

168 Fenchurch Street,

London EC3P 3HP

on business days between the hours of 9.30 a.m. and 2 p.m.

Payment will be made in sterling at the buying rate of exchange current in London at 2 p.m. on 20th May, 1993, in the case of coupons presented on or before that date, or on the day of presentation in the case of coupons presented subsequently. Coupons must be accompanied by a presentation form, copies of which can be obtained from Barclays Bank PLC.

In the case of shares of which the dividend sheets were at the close of business on 13th May, 1993, in the custody of a Depository admitted by Centrum voor Fondsenadministratie B.V., Amsterdam, this final dividend will be paid to such Depository on 25th May, 1993. Such payment will be made through the medium of Barclays Bank PLC, after receipt by them of a duly completed CF Dividend Claim Form.

Where under the double tax agreement between the United Kingdom and the Netherlands, 15 per cent Netherlands dividend tax has been withheld, the 15 per cent Netherlands tax is allowable for a resident of the United Kingdom as a credit against the United Kingdom income tax payable in respect of the dividend. The deduction of United Kingdom income tax at the reduced rate of 10 per cent instead of at the Basic Rate of 25 per cent represents a provisional allowance of credit at the rate of 15 per cent.

Where appropriate, the usual affidavit certifying non-residence in the United Kingdom will also be required if payment is to be made without deduction of United Kingdom income tax at the basic rate.

The Hague, 14th May, 1993

THE BOARD OF DIRECTORS

## German City Estates N.V.

established at Amsterdam

Notice is hereby given that at the annual general meeting of shareholders held on 11th May, 1993, the dividend for the year 1992 was fixed at NLG 0.60 per share of NLG 5.00 nominal value.

The dividend, less 25% dividend tax resulting in a net payment of NLG 0.45, will be payable as from 21st May, 1993 at any office of Internationale Nederlanden Bank N.V.

Cash dividends on shares in K form will be paid in exchange for coupon number 1. These holding CF shares may claim dividends through the holder of the dividend coupon sheet.

Amsterdam, 12 May 1993

The Board of Directors.



# Spanish prices soar on devaluation move

At the longer end of the market, political uncertainty ahead of the general election on June

the need to maintain D-Mark stability. He said "a sledgehammer interest rate policy" was

## Sweden launches aggressively-priced \$1.5bn FRN

one banker estimated that no more than a third of the bonds had been placed. "The pricing

2008 on the back of strong results but dealers said firm demand from continental Euro-

ment bond, the No 145 due 2002, seemed to have been exaggerated, judging by yesterday's trading.

pected 0.4 per cent jump in the April consumer prices index. Taken with Wednesday's news per cent. Adding to market woes was news of strong April retail sales, up 1.2 per cent.

made its debut with an A\$100m, five-year issue. The borrower is state-owned and relevant government bond at full fees. It was offered at 7 basis points above, and traded

were bought by "a good spread of investors" in Germany and Benelux.

# Nokia to place preference shares abroad

preferred shares, which have risen from FM82 to FM152 this year. It also comes as the

of restrictions on foreign share ownership at the start of this year.

## Moody's downgrades two Skandia offshoots

real estate holdings in Stockholm, London and Madrid". However, it was positive

Mutual Life Company among its shareholders, had assets of \$49bn at end-1991 and a surplus of \$4.9bn.

---

			Index-Linked		7.62%	8.81%	9.10%
0	0.46	1.52	11	inflation rate 5%	Up to 5 yrs	2.75	3.74
4	0.93	1.72	13	inflation rate 5%	Over 5 yrs	3.59	4.58
5	0.93	1.72	13	inflation rate 10%	Up to 5 yrs	1.95	2.68
6	0.85	1.75	14	inflation rate 10%	Over 5 yrs	3.42	4.21
2	2.26	4.07	15	Dates &	5 years	9.00	10.54
			16	Loans	15 years	9.52	10.37
			17		25 years	9.69	10.25

1. The first step in the process is to identify the problem or issue that needs to be addressed. This involves gathering information and understanding the context of the problem.

[illegible]

**WORLD BANK \$ 344.00**      **30000**      **110**      **5.08**    -**2** Only one market maker supplied a price.

**TRANSACTIONS:** The yield is the yield to redemption at the bid-price of the amount issued in millions of currency units. **Cry**, day-change on day  
**SPREADING RATES:** Notation denominated in dollars unless otherwise indicated; Spread shown is minimum. **Spread/Margin** above last-month settled rate at  
three-month futures market nearest for US dollars. **Cash/Crnt** current coupon.  
**Yield** three-month Treasury bill. **Differential** in dollars unless otherwise indicated. **Cry**, price/normal amount at bond per share expressed in increments of shares at  
the time of sale. **P/P**, Premium/Discount premium of the current effective price of acquiring shares vs the bond over the most recent price of the  
share.

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Data supplied by International Securities Market Association.

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1. *Chlorophyll a* and *Chlorophyll b* were determined by the method of Arar and Collins (1971). The concentration of chlorophyll was expressed as  $\mu\text{g mL}^{-1}$  of the sample.

بِذَاتِ الْأَصْلِ

Index-Linked					Index-Linked
6 Up to 5 years (3)	183.05	+0.03	183.00	0.48	11 Inflation rate 5%
7 Over 5 years (11)	171.59	+0.03	171.54	0.93	12 Inflation rate 5%
8 All stocks (14)	172.01	+0.03	171.96	0.85	13 Inflation rate 10%
				1.75	14 Inflation rate 10%
9 Debt & Loans (6)	126.90	-0.01	126.92	2.26	15 Debt & Loans
				4.07	17

1. The first step is to identify the problem or question that needs to be answered. This involves understanding the context and the specific requirements of the task.



Up to 5 yrs.	2.75	2.75	3.74
Over 5 yrs.	3.58	3.58	4.38
Up to 5 yrs.	1.95	1.95	3.08
Over 5 yrs.	3.42	3.42	4.21
5 years...	9.00	9.00	10.54
15 years	9.52	9.52	10.37
25 years	9.88	9.67	10.25

1

1



## GPA GROUP: THE REFINANCING

## Transatlantic crossing to cement relationship



Gary Wendt (left) and Tony Ryan: first one-to-one meeting since the tentative deal was agreed

MR TONY RYAN may have ceded control of the company he founded in 1975 but it was his future boss, Mr Gary Wendt, chief executive of GE Capital, who was yesterday forced to travel the Atlantic for their first one-to-one meeting since their tentative deal was agreed.

While two of GPA's directors, Mr Patrick Blaney and Mr John Tierney, were addressing bondholders in New York, Mr Ryan was busy cementing his relationship with Mr Wendt at GPA's Shannon headquarters, in the Irish Republic.

The two men got to know each other when Mr Wendt joined GPA's board as a non-executive director after General Electric's financial services arm bought a 22.7 per cent stake in 1993. Mr Wendt subsequently left the board when GE Capital sold its stake in the middle eighties.

Over the past two months he has been in constant touch with Mr Ryan in New York. But yesterday Mr Wendt paid him the compliment of visiting him at his headquarters to reassure the bulk of the staff that they will still have jobs if GPA becomes a separate subsidiary of GE Capital. He has told Mr Ryan he wants him to stay on as chairman for at least another two years.

However, Mr Wendt, as one

of the group's lenders explained, "is no pushover". A number of key posts at GPA are likely to be filled by GE Capital, which owns Polaris Aircraft Leasing, one of GPA's big competitors with more than 400 aircraft on lease.

Under the terms of the deal, tentatively agreed on Tuesday night and finalised by fax between New York, London and Dublin on Wednesday, GE Capital will purchase aircraft worth \$1.35bn (£870m), and co-sponsor ALPS2 (securitization of aircraft leases) which could raise up to \$700m.

It is still to agree, however, on what price it should pay for its option to take 60 per cent of GPA's equity, rising to 80 per cent under certain conditions by March 1997.

No one in the negotiations, which could continue for several months, expects GE Capital to inject more than \$400m, and some believe the US company will try to get away with paying considerably less.

But as one of GPA's directors said: "GE is no christmas tree. You do not expect the world when you sign a deal at five minutes to midnight".

While Donaldson Lufkin & Jenrette were busy preparing the terms of a memorandum of payments to bondholders with proposals for a debt-for-equity

swap, GPA had been warned by its lead bankers of the dire consequences of failing to sign a deal with GE Capital.

At a briefing session of its main lenders on Tuesday, GPA was told that a moratorium on bond payments would inevitably lead to examination, the Irish equivalent to administration.

The group still has to overcome some formidable hurdles before the deal can be finalised. It needs to raise \$100m from its core bankers, in the form of a bridging loan, and a further \$100m to \$150m from a few of its investors led by its biggest shareholder, the Mitsubishi Trust and Banking Corporation.

The new finance is required to honour the bond payments over the next two months, the first \$50m of which falls on May 17.

Mitsubishi, which owns 12 per cent of the shares, is expected to invest at least \$20m and the Irish government, through Shannon Development, is willing to invest up to \$20m (£13m).

While other shareholders have given indications of firm interest the banks will have to convert the indications into hard cash over the next few days.

Roland Rudd

The move fits the mould of GE Capital snapping up assets from distressed sellers  
Classic deal from a formidable competitor

BAILING out GPA Group is a classic deal for GE Capital.

It underscores why the financial services arm of General Electric of the US has become such a formidable competitor at home and is rapidly becoming one in international markets.

Its record of strong profits growth over the past decade and its powerful capital base have allowed it to snap up assets from distressed sellers at favourable prices during the waves of recession hitting sub-sectors of the US financial services industry.

The GPA deal fits this mould.

Provided several potential stumbling blocks can be surmounted, it will allow GE Capital to buy 43 aircraft from GPA for \$1.35bn (£870m) with an option to acquire between 60 and 80 per cent of GPA's equity over the next four years at an undisclosed price.

GE Capital stressed yesterday that the aircraft were all less than three years old, met modern Stage III noise standards and would only be acquired with leases in place.

While many crucial aspects of the deal remained under wraps, GE Capital's track record in striking hard bargains suggests that it will prove financially good for the company, as well as having important strategic benefits.

The US company is the main financial services arm of General Electric, which has inter-

ests ranging from aircraft engine manufacturing to the NBC television network.

GE Capital, together with two other GE financial services companies - Employers' Reinsurance and Kidder, Peabody, the brokerage house - form GE Capital Services with \$155bn of assets.

GE Capital on its own, which comprises 23 niche businesses such as ship container leasing and car purchase financing, has assets of \$93bn, making it one of the largest non-bank finance groups in the US.

Originally set up to provide credit to buyers of GE-made equipment, it grew rapidly in the 1980s into areas traditionally dominated by commercial banks, helped by a looser regulatory framework than the banks and the ability to piggy back on its parent's strong credit rating.

Some other industrial companies followed a similar route, but several of them, such as Westinghouse, were badly stung by financial services - particularly commercial property - and have now withdrawn from the field or sharply scaled down their operations.

GE Capital has prospered thanks to its strong management, focus on market niches, extremely efficient credit controls, and a cautious approach to the 1980s commercial property boom.

The diversity of its businesses has also helped smooth out problems in individual

markets. Aircraft leasing, for example, accounts for less than 8 per cent of its assets, even after the GPA deal.

The agreement will, however, substantially increase the size of GE Capital's already big aircraft leasing operations, mainly run under its Polaris leasing company, with a fleet of nearly 500 aircraft.

Some 80 per cent of the existing fleet meets the stringent Stage III noise regulations and GE Capital says some 95 per cent of the fleet is currently being utilised.

If GE eventually acquired majority control of GPA it would create the largest aircraft leasing company in the world, well ahead of California-based ILPC, a subsidiary of the

AIG insurance group.

As GPA's plight indicates, aircraft leasing has been an extremely tough business during the airline recession of the past two years - though GE Capital claims to have enjoyed "very positive, favourable results".

The US airline business, which accounts for most Polaris leases, is beginning to show signs of a cyclical upturn, and GE is banking on the global industry eventually following suit.

The GPA aircraft being acquired by GE Capital are leased to international, rather than US carriers, and will give a big boost to the US company's global presence.

Building up an international

business is one of the group's most important strategic thrusts.

It entered Europe at the start of this decade by buying up the finance operations of UK stores chains Burton and House of Fraser and has followed this with a series of acquisitions in both continental countries and the UK, including the £71m current agreed bid for TIP Europe, the British-based trailer rental company.

It is also beginning to establish a presence in Asia, having agreed over the past year to make investments in various financial services operations in Hong Kong, Malaysia and Indonesia.

Martin Dickson

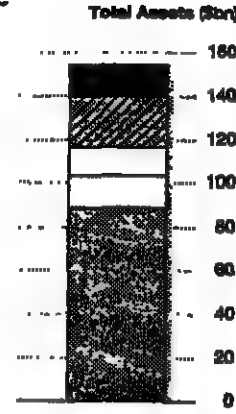
## GE Capital Services

Net income by activity  
1992 \$1,660m



- Speciality insurance  
Employers' Reinsurance, mortgage insurance, multiple bond insurance
- Consumer services  
Consumer credit cards, vehicle financing, annuities, mortgage servicing
- Equipment management  
Fleet, trailer, railcar, computer services, container, truck, commercial air and modular structure leasing
- Middle market financing  
Loans and leases for manufacturers, distributors and end-users
- Specialised financing  
Financing for major capital assets, corporate finance, commercial finance, commercial real estate, Kidder, Peabody

Total Assets (\$bn)



## Mixed reaction while uncertainties exist

THERE HAS been a mixed welcome in the Irish Republic to the planned takeover of GPA by GE Capital, as the uncertainties still surrounding it have raised questions about whether the "white knight" might end up getting a much better deal than existing shareholders.

Mr Ruairi Quinn, the minister for enterprise and employment, welcomed the plan saying: "It removes the uncertainty that the entire market was facing and it does secure, it would appear at this stage, the future for GPA".

He added that the complex-

ity of the deal "is going to require the skills of a lot of people in GPA to put in place".

The government's earlier offer to invest \$20m (£13m) in GPA through the Shannon Development Agency, was still on the table, Mr Quinn said, subject to its being made "on sound commercial grounds".

The government has two principal concerns. Firstly it wishes to salvage its existing investment in GPA. Through Aer Lingus, the national airline, it has an 8.8 per cent holding, which prior to the aborted flotation in 1992 was valued in Aer Lingus's

books at about £100m (\$26m).

Secondly, GPA through its joint ventures in Shannon Aerospace and Shannon Turbine Technologies in the Republic, has played a pivotal role in establishing an aviation-related industrial park, which is planned to create some 11,000 jobs over the next decade.

Brokers in Dublin, however, have been more circumspect. They say that the key uncertainty surrounding the deal is the undisclosed price at which GE plans to buy up to 60 per cent of GPA through new

equity issues exercisable until March 1997.

Irish institutional shareholders were unwilling to comment yesterday. However, privately they were expressing concern that it would substantially dilute their existing shareholdings and that it was too early to take a more positive approach.

There are also worries that GE, by obtaining 45 of the most modern aircraft in GPA's fleet, had taken control of some of the company's best earning assets, but had not taken on any exposure to the company's liabilities in the short-term.

"The key question is when will GE exercise its options to take a stake in the company," said one broker.

Irish investors in GPA, including Mr Tony Ryan, the chairman, hold about 20 per cent of its shares.

Mr Ivan Yates, the opposition finance spokesman for the Fine Gael party said: "I am pleased that GPA has avoided examination or receivership, but I see no reason whatsoever now for the state to be investing further in GPA and risking taxpayers' money."

Tim Coone

**BT**

Preliminary  
Results 1992/93

## Results for fourth quarter and year to 31 March, 1993

	Fourth Quarter		Full Year	
	1992/93	1991/92	1992/93	1991/92
	£m	£m	£m	£m
Turnover	3,430	3,413	13,242	13,337
*Operating profit	329	804	2,449	3,415
Profit before tax	240	704	1,972	3,073
Profit after tax	160	475	1,248	2,074
Earnings per share	2.4p	7.6p	19.8p	33.2p
Dividends per share (net)			15.6p	14.4p

\*Operating profit for the full year is after charging redundancy costs of £1,034 million. (\$575 million in the fourth quarter)

The accounts from which these non-statutory results are extracted have not yet been filed with the Registrar of Companies or reported to the auditors.

"The significant decline in earnings per share during the year is attributable to substantial redundancy and non-recurring charges. At the operating level, management has been successful in controlling costs, whilst maintaining quality of service, against the background of a virtually flat turnover.

The benefits of good cost control and the slight improvement in volume growth that has arisen since last summer, have come through in a strong fourth quarter operating performance before redundancy charges.

Although faced with increasing competition and a more restrictive price cap, BT is positioned to take advantage of an upturn in the economy.

The recommended final dividend of 9.45 pence brings the total dividend for the year to 15.6 pence, a growth of 8.3 per cent. Despite the reported earnings decline, the Board believes that this dividend reflects BT's underlying performance and financial strength."

Iain Vallance  
Chairman  
13 May, 1993

If you have any queries as a shareholder please call 0345 010505. For daily recorded information on the BT share price and matters of interest to shareholders generally, please call 0345 010707. You may telephone these numbers from anywhere in the UK for the price of a local call.

British Telecommunications plc, 81 Newgate Street, London EC1A 7AJ.

## FT CONFERENCES

## ASIAN ELECTRICITY

Singapore, 25 & 26 May

Senior representatives from governments, utilities and the financial community will discuss the latest policy positions on privatisation in Asia; consider the financing of power projects and review future fuel choices. Speakers include: YB Dato' Mohd. Tajul Rosli bin Ghazali, Deputy Minister of Energy, Malaysia; Dr Piyasvasti Amranand, Acting Deputy Secretary General, The National Energy Policy Office, Thailand; Mr Deogracias Peralta, Vice President - Planning, National Power Corporation, The Philippines; Mr Daniel Ritchie, Director, The World Bank and Ms Rebecca Mark, Chairman, Enron Development Corp.

## NORTH SEA OIL &amp; GAS

London, 7 & 8 June

The conference will review E&P activity and consider the prospects and challenges facing operators and contractors in a mature sector, with presentations by Shell UK Exploration and Production, Statoil, British Gas, Total Oil Marine, Oryx Energy Company and AMEC Engineering. Mr Tim Eggar MP, UK Minister of Energy, will be the guest lunch speaker.

## AEROSPACE AND COMMERCIAL AVIATION

IN A RAPIDLY CHANGING WORLD

Paris, 8 & 9 June

The Financial Times' biennial conference arranged to precede the Paris International Air Show will focus on the prospects and challenges for the airline and commercial manufacturing industries faced with increasing competition. Where is the airline industry going? How can production be adapted? How can costs be cut? Speakers include: Mr Giovanni Bisignani of Alitalia, Dr Klaus Nitzinger of Deutsche Lufthansa, Mr Adam Brown of Airbus Industrie, Mr Louis Gallois of Aerospatiale, Mr Dick Evans of British Aerospace and Mr Viktor Mikhailov of JSC AVIATAR.

## WORLD GOLD

Istanbul, 14 & 15 June

This annual FT event brings together authoritative contributors from South Africa, North America, Europe, Australia and the Far East to discuss the current outlook for gold and consider future market trends. Speakers include: Mr Robert Guy, Director, N M Rothschild & Sons Limited; Dr Rıdvan Sarıoğlu, Governor, Central Bank of the Republic of Turkey; Mr Peter A. Allen, President and Chief Executive Officer, Luc Minerals Ltd; Mr Mervin Aoyagi, Managing Director, Sumitomo Metal Mining Co. Ltd; Mrs Agnes Van den Berge, Head of Foreign Exchange, Banque Nationale de Belgique SA; Ms Jessica Jacks, Economist, RITZ Corporation plc and Mr David Pryde, Managing Director, JP Morgan.

## OPPORTUNITIES IN PRODUCT

TAKE-BACK AND RECYCLING

Petersburg, near Bonn, 28 & 29 June

This forum will look at how take-back legislation will change the face of industry and examine the strategic opportunities to develop the capabilities to respond to the new environment. Decision makers of companies with different approaches to product take-back and recycling will address the operational problems to be overcome as well as identifying the opportunities. Speakers include: Dr Klaus Töpfer, German Minister for the Environment, Mr John Boyd of Digital Equipment Company, Mr Salvatore Giannusso of Ecocesto, Mr Günther Giffels of Thyssen Sonnenberg GmbH, Mr Thierry Chamblot of Lyonnaise des Eaux Dumez, and Dr Herbert Wörner of the German Association of Electrical and Electronics Industries.

All enquiries should be addressed to: Financial Times Conference Organisation, 102-108 Clerkenwell Road, London EC1M 5SA. Tel: 071-814 9770 (24-hr answering service) Telex: 27347 FTCONF G. Fax: 071-873 3975/3969.

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## COMPANY NEWS: UK

Cost savings based on replacing full-time with part-time jobs

## Burton at top of expectations

By Peggy Hollinger

BURTON GROUP, the clothing retailer, announced first half profits at the top end of expectations following a wide-ranging cost-cutting programme including 4,000 job cuts and an unexpected pension fund holiday.

Pre-tax profits for the six months to February 27 were £24.7m, against £21.8m. Sales were ahead 14 per cent from £934.6m to £1,070m.

The pre-tax figure was taken after higher than expected redundancy costs of £11.9m. However, Mr John Hoerner, the former Debenhams chief and now Burton chief executive who has been credited with pulling the group from the brink of collapse, said he did not expect further charges in the second half.

The charges were partially offset by the absence of a £3.8m payment to the pension fund. The holiday was expected to contribute a further £3.8m in the second half of the year.

Mr Hoerner said Burton's best practice

programme, which entails the reduction in the number of full-time jobs and an increase in part-time employees, was expected to contribute cost savings of between £25m and £30m next year. In 1993, Burton expected to make about half the savings.

The chairman said the first half had been focused on improving the group's competitiveness, while maintaining better control over discounting. This meant introducing lower initial prices through both better buying and a decline in margins.

The trading pattern showed that sales had been largely discount driven. As a result, gross margins fell by 2.3 percentage points.

The multiple retailing division, which includes Top Shop, Principles and Dorothy Perkins, showed a significant improvement with trading profits rising from £2.1m to £14.4m. Debenhams, the department store, increased its contribution by 36 per cent to £40m.

The proposed final dividend is main-

tained at 1p. Earnings fell from 1.9p to 1.4p. The shares advanced 4p on the day to 85p, a little below the high point for the year.

## COMMENT

The pension fund holiday comes as a handy damper to the unexpected costs of paying for almost 4,000 redundancies. The big question now will be to what extent Burton has managed to put a floor under its gross margin. Even Mr Hoerner is prepared to say the trading environment is, and looks likely to remain, severely competitive. On the other hand, optimists point to the high degree of operational gearing, the benefits yet to be reaped from the redundancy and store refurbishment programme. The prospects in the second half are for a reasonable profit, on a modest sales increase. Forecasts for this year are for £40m, on what appears to be a towering prospective p/e of 35 times. The potential looks better further out, when the p/e falls to a more approachable 23 on a conservative profits forecast of £70m.

## Plantation side behind 13% lift at Jas Finlay

By Paul Taylor

JAMES FINLAY, the overseas trading and financial services group, lifted pre-tax profits by almost 13 per cent from a restated £3.95m to £10.1m in 1992, thanks in large part to the performance of the plantations side.

The division lifted operating profits from a restated £4.28m to £5.78m.

Turnover climbed to £165.3m (£143.7m).

Operating profits rose to £13.2m (£10.9m), after operating expenses of £29.1m (£26.2m) and a deficit on currency exchange of £967,000 (£144,000).

Associated undertakings brought in losses of £836,000 (profits £300,000); investment income and interest receivable accrued £1.32m (£1.18m); the flotation of 25 per cent of James Finlay & Co (Colombo) made £893,000; while interest payable grew to £3.67m (£3.43m).

The tax charge leapt to £5.22m (£4.97m), resulting in lower earnings per share of 4.7p (4.5p).

A second interim dividend of 2.15p keeps the total for the year unchanged at 4.15p.

Apart from plantations, the only division to lift operating profits was oil and gas - to £510,000 (losses £188,000).

Trading, manufacturing and merchandising was more than halved at £1.11m (£2.84m); confectionery and beverage manufacturing slipped to £4.21m (£4.54m); merchant banking and international

confirming incurred losses of £436,000 (profits £729,000); and property eased to £327,000 (£265,000).

Head office costs of £2.12m (£1.7m) included a £750,000 provision for advances made by James Finlay Bank guaranteed by the parent.

By territory, Africa was the star, lifting profits to £9.24m (£5.18m); Asia grew to £1.31m (£344,000), but the UK fell to £4.61m (£5.68m).

North America tumbled to losses of £1.55m, against profits of £391,000 and Australasia doubled its losses from £706,000 to £1.44m.

## Mystery bidder gets in contact with HunterPrint

By Paul Taylor

HUNTERPRINT, the specialist printer, revealed yesterday that it has been contacted by an unidentified potential bidder for the group.

The share price has risen sharply this week prompting the board to issue a statement yesterday and bring forward the announcement of HunterPrint's interim results by a week.

In the statement Mr Jeff Samson, HunterPrint's chairman, said the company had been contacted by third parties, but that the contacts are at a preliminary stage and "may or may not lead to an offer being made for the company."

HunterPrint's share price had risen from 64p at the end of last week to 75p at the close on Wednesday.

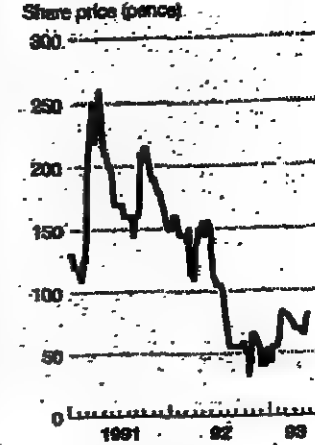
It gained another 5p yesterday to close at 80p, valuing the group at £46.3m.

Mr Samson, who, together with Mr Tony Caplin, chief executive, pushed through a refinancing package including a £20m rights issue late last year, said the board had been advised to make the statement following the share price increase.

Nevertheless, a £2.3m loss on

## HunterPrint

Share price (pence)



Source: FT Graphite

HunterPrint's interim results for the six months to March 31 showed a turnaround in profitability following the restructuring. The group posted pre-tax profits of £330,000 compared to a £3.95m loss in the year-ago period.

Sales fell by 7.5 per cent to £26.8m (£28.8m) reflecting the continuing difficult trading conditions in the group's sector of the printing industry.

Nevertheless, a £2.3m loss on

ordinary activities before interest was turned into a £909,000 profit in the latest six months and net interest charges fell to £579,000 from £1.54m reflecting the improved state of the balance sheet following the refinancing and rescue rights issue - HunterPrint's second in two years. The first involved Sir Ian MacGregor, who was ousted as chairman in August.

Mr Samson said the greater financial stability and strength had enabled the group to increase its customer base and generate additional orders from existing clients. Contract orders at the group's Corby printing site now account for 50 per cent of the workload compared with 39 per cent a year ago.

However, Mr Samson said the markets served by the Corby site - newspapers, publishing and direct mail - show no signs that 1993 will produce better prices. The spot market remains very competitive and margins on spot work continue to be under pressure.

Similarly the Hardy Business Forms subsidiary continued to experience difficult market conditions, but managed to return to "modest" profitability in the first half.

## NatWest to pull out of French branches

By John Gapper, Banking Correspondent

NATIONAL Westminster Bank is to withdraw from branch banking in France following several years of losses.

The decision cast further doubt on British banks' retail banking operations in continental Europe.

NatWest announced that it was negotiating the best way to withdraw from its branch banking subsidiary - possibly through disposals.

The business has 10 branches and issued share capital of FF1,130m (£136m).

Mr Derek Wanless, group

chief executive, said the decision to concentrate on investment and private banking in France was part of an attempt to focus on businesses capable of having "a major profitable presence" in their markets.

Mr Wanless said the decision to withdraw was not based on poor trading results in France last year.

NatWest's French retail bank suffered a £36m loss in 1992, and £21m in 1991.

The French deficit comprised a large part of the total loss of £44m for NatWest's European business last year.

However, the bank reported

a substantial increase in provisions for bad and doubtful debts in both France and Spain.

Mr Wanless said NatWest believed retail banking was "a national game" and there was "no such thing" as a pan-European retail banking business.

But the withdrawal had no specific implications for NatWest's Spanish operations.

The bank said the withdrawal would result in a provision against assets, but this would not have a material effect on group assets.

The withdrawal over the next 12 months, would include

phased redundancy of its 400 staff.

Other British banks, including Abbey National and Barclays, reported poor results in France and Spain last year.

Barclays suffered a £38m loss in France, against a £3m profit in 1991, after being hit by poor property and corporate lending.

Barclays said it was still developing its French retail banking business based on L'Européenne de Banque, which it bought in 1991.

It had opened 50 new offices this year, and intended to keep the operation.

## Bluebird Toys shares jump on encouraging start to year

SHARES OF Bluebird Toys rose 25½p to 219p yesterday on news that the company had made an "excellent start" to the year.

Revealing this at the annual meeting, Mr Torquill Norman, chairman, told shareholders that Polly Pocket (miniature dolls) was continuing to perform well and Might Max had made an excellent start with

strong initial sales in the UK and Europe.

As a result orders in the home market were "materially" up on last year and overseas orders were more than 60 per cent ahead.

For the year to end-December 1992 the company swung from losses of £3.55m to profits of £1.55m pre-tax from turnover of £46m (£42.8m).

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Comes - pending dividend	Total for year	Total last year
Abstract New Theat...	1	July 7	1	1	1
Bank of Ireland	5.5	July 9	5.57	5.57	5.17
BT	8.45	Sept 30	8.7	16.9	14.4
Burton	11	July 30	1	-	2
Danka	3	Aug 16	2.5	4.5	3.75
Eurocom	10.5	June 18	8	-	26.5
Finlay (James)	2.15	July 15	2.15	4.15	4.15
Grampian	4.25	Oct 4	4.5	12.3	12.3
HS&UK Smaller	1.8	July 1	2	2.8	2
Lend Lease	16.55	July 12	15.75	22.85	21.70
PWS	1.5	July 1	1.5	-	4
Warner Howard	0.35	July 5	3.975	8.5	5.9

Dividends shown pence per share not except where otherwise stated. \*On increased capital.

## LAND SECURITIES

## ANNUAL RESULTS

Year ended 31 March 1993

NET RENTAL INCOME	£380.7m	up	7.7%
PRE-TAX PROFIT	£233.4m	up	2.6%
EARNINGS Per Share	33.68p	up	3.2%
DIVIDENDS Per Share	22.85p	up	5.1%
(Proposed Final 16.55p)			
NET ASSETS Per Share	504p	down	9.2%
(Valuation down 7%)			

PORTFOLIO VALUATION £4,098.6m

SHAREHOLDERS' FUNDS £2,544.3m

- Portfolio now 55% retail and industrial/warehouse
- 78% of rental income secured beyond March 2000
- Portfolio value represents 9.9% yield on present income
- Interest payable covered 2.62 times

## LAND SECURITIES PLC

The Report and Financial Statements for the year ended 31 March 1993 will be posted on 5 June 1993. Non-shareholders who would like a copy are requested to write to: The Secretary, Land Securities PLC, 5 Strand, London WC2N 5AF

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Istanbul - 14 &amp; 15 June, 1993

This annual meeting brings together a most authoritative panel of speakers to review developments in the international gold market and to assess future trends.

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J P Morgan

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Central Bank of the Republic of Turkey

Mr Peter A Allen  
Lac Minerals Ltd

Mr Bobby Godsell  
Anglo American Corporation of South Africa Limited

Mr Moriki Aoyagi  
Sumitomo Metal Mining Co, Ltd

Mrs Agnes Van den Berge  
Banque Nationale de Belgique SA

Mr Gary W K Cheung  
Sun Hung Kai Forex and Bullion Company Limited

Mr Timothy S Green  
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HA

مكتبات الأصيل



## BT profits fall may be cloud with silver lining

By Andrew Adonis

DESPITE THE sharp profits fall, caused largely by the cost of its redundancy programme, British Telecom's results provided evidence of underlying strength. Together with a generous increase in dividend, it was enough to keep BT shares buoyant yesterday.

The main grounds for optimism are:

● **Earnings.** Excluding the cost redundancies and losses on four disposals, BT's earnings per share were slightly ahead of the corresponding figure for last year. In the fourth quarter they were up more than 11 per cent on that basis.

● **Volumes.** Volume growth in domestic calls was negligible, but there was a 6 per cent growth in international calls despite increased competition from Mercury.

● **Operating costs.** BT has shed nearly a third of its staff in three years; 19 per cent went last year alone, reducing gross staff costs by 8.1 per cent. The current 170,000 is set to be cut by a further 30,000 in the next two years.

● **Gearing.** A large slice of retained profit was again spent reducing debt, with net debt down from £2.5bn to £1.76bn and gearing down to 14 per cent at March 31. As European and other markets open up, BT will have cash to spend.

In one respect the profits decline may be a cloud with a distinctly silver lining for the company. Together with a 2 to 3 per cent loss of market share over the year, it will keep at bay calls for a review of BT's prices by Ofcom mid-way through the term of the existing agreement, which is due to run until 1998. As one analyst put it: "If allowing the competition to get more of a foothold reduces regulatory pressure, it could make BT more not less attractive to investors."

More surprising was the fall-



Mr Michael Hefher: a masterly cable defence strategy

ure even of the news of a £750m hole in BT's pension fund to depress the City.

The nonchalance may have owed something to the fact that much of the deficit was due to factors likely to afflict most pension funds, so BT is not uniquely vulnerable. Filling the hole will consume about £1.3bn of next year's profits, but even that is likely to be partly offset by the imminent sale of its stake in McCaw, the US cellular telephone company, to American Telephones and Telegraph.

Nonetheless, analysts are not uniformly ecstatic. Liberalisation is a two-way process: if BT breaks into the US, AT&T will get into Britain, and is already challenging BT to cut wholesale call rates.

At home, cable companies are fast building local phone networks, some offering discounts on BT prices which will become more tempting still once the re-sale market expands and portable telephone numbers are allowed. Mr. Michael Hefher, BT chairman, insists BT has a masterly "cable defence strategy." But he refused to describe it yesterday, and it appears to consist mainly of reminding deserters of the virtues of BT - in case they hadn't noticed them.

## How a hole follows a holiday

BT's pension scheme is £750m in deficit. Norma Cohen explains

BRITISH Telecom announced yesterday that £750m had been wiped out of its pension scheme between January and the end of March, outlining at a single stroke the peculiar predicament of pension schemes all over the country.

What lies behind the gaping hole is much more than simply an overstuffed UK corporation trying to finance a swingeing redundancy programme. Instead, it is the effect of new UK tax changes and the sharp drop in dividend growth at UK companies which have left the BT scheme some 5 to 6 per cent short of the cash it needs to meet its liabilities on an ongoing basis.

Certainly, BT's decision to axe 29,000 workers last year has had some effect. Indeed, according to the pension scheme's accounts for the nine months from March to December 1992 show that the redundancy programme reduced a £913m surplus to £119m and noted that the company would have to end its own contributions holiday beginning with the 1993-94 fiscal year.

But following a second actuarial valuation just three months later, the scheme discovered the modest surplus had turned into a £750m deficit.

Mr Michael Hefher, managing director of BT, said that the government's decision to cut the proportion of Advance Corporation Tax that pension funds can reclaim from the Inland Revenue on dividends paid by UK companies had effectively sliced £500m off the value of its assets.

Moreover, the anticipated income from dividend growth in UK equities has simply not materialised over the past year.

Most actuaries have built an assumption of 5 per cent growth in UK dividends into their valuations of scheme assets. Pension fund assets reflect not market value but the anticipated income they will produce. Thus, lower dividend income or lower tax rebates will have a fearsome effect on valuations.

The assumption of annual dividend growth of 5 per cent is modest when seen against the double digit growth of the late 1980s or even the 8 per cent growth of 1991. But, according to Mr Andrew Collins, research actuary at William M Mercer, dividends actually decreased by 0.1 per cent in 1992 and, in the first quarter of this year, shrank an additional 1.8 per cent.

Actuaries now beginning scheme valuations are unlikely

to change their assumptions of dividend growth for the future. They are required to take a long-term view and, over time, 5 per cent is considered a conservative reckoning. However, Mr Collins added that actuaries might drop one or two years' of assumed dividend income from their calculations of the value of assets.

"If you knock out one year's dividend growth with an annual 5 per cent growth assumption, you will knock 5 per cent off the value of your pool." For the approximate £7bn in UK equities in BT's scheme, such a calculation would reduce the value of assets by £350m in the future.

Retrospectively, the lower-than-expected dividend growth wiped nearly £500m off the value of the pension scheme assets, said Mr Hefher. That, with the ACT change, has left BT with a gaping chasm in its pension scheme - actuaries see little reason why other UK pension schemes should not be similarly affected.

"I do think that these ACT changes are quite significant," Mr Hefher said.

In his budget address in March, Chancellor Norman Lamont announced that from the current tax year, pension

schemes and other tax-exempt investors would only be able to reclaim 20 per cent of the dividend paid, down from the previous 25 per cent. This had the effect of cutting the income on UK equities by 6.25 per cent.

BT's pension scheme is about 58 per cent invested in UK equities and the income cut is substantial. Moreover, actuaries must project the income cut some 20 to 25 years into the future, compounding its effect. Mr Andrew Wilson, research actuary at R Watsons, said that the Treasury may not have fully understood the compound effects its tax changes would have.

"If you assume that BT is 4 per cent of the UK pension fund market, it would account for about £24m of the £600m the tax change is expected to raise. But if you compound that over 20 years, that will cost BT £480m," he said.

Since the changes were announced, actuaries have been warning pension funds that the tax changes might well force companies to either increase their contributions to the pension scheme or make benefit cuts.

The government may realise that there's more to their ACT changes than just a little bit of tax being raised," Mr Collins said.

## Cerus sells stake in L Joseph

By Richard Gourlay

CERUS, the French holding company controlled by Mr Carlo De Benedetti, the Italian industrialist, has sold its 29.5 per cent stake in Leopold Joseph, the London merchant bank.

Banque Dumenil-Leblé, the Cerus-controlled financial institution which held the stake, is understood to have placed it at about 230p, compared with an unchanged closing price of 358p.

Hoare Govett took the shares in a bought deal and placed them with several institutions.

A 7.8 per cent stake went to Fleming Mercantile Investment Trust, and a similar holding to Cartmore.

Refuge Assurance remains the largest shareholder with 29.99 per cent.

Mr David Fletcher, joint chief executive, said Cerus had been a seller of the stake for some time.

Cerus has been restructuring its financial interests.

Last January it sold Banque Dumenil Leblé (Suisse), its majority-owned Geneva-based fund management arm, to Banque Worms de Finance et d'Investissement.

For BUPA, last year was extremely healthy. Our financial position was significantly strengthened, with a continuing strong growth in profitability.

We achieved a surplus of £36.5 million, compared with £1.3 million in 1991, following a loss in 1990. All divisions - Membership, Health Services and International - were profitable and our total reserves rose to £349 million, an improvement of 46% in the last two years.

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More and more companies want

a comprehensive programme of health care services. BUPA has responded with unique, tailored packages, including health screening and occupational health services

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like new BUPA EyeCare, delivered locally to suit both large and small companies.

BUPA has also been working closely with doctors to promote private **day-case surgery**, which helps to keep costs down.

The number of BUPA members receiving day-case treatment last year grew by 14%. For our members it means more choice and convenience, whilst for companies it means less disruption and time off work.

Companies with staff abroad can benefit from significant improvements in our **international scheme**. We now provide membership cards,

BEFORE YOU TRUST US WITH YOUR HEALTH

BUPA

### Additional Interest Statement The Walt Disney Company

U.S. \$400,000,000

Senior Participating Notes Due 1999

- Quarterly Statement for the period from January 1 to March 31, 1993 (the "Period")
- Semiannual Statement for the period from February 28, 1993 to August 31, 1993 (the "Period")
- Annual Statement for the period from September 1, 1993 to August 31, 1994 (the "Period")

Furnish to the terms of the above-referenced Notes, this Additional Interest Statement (the "Statement") is being furnished to Holders of such Notes of The Walt Disney Company (the "Company"). Capitalized terms used in this Statement have the meanings ascribed to them in the Notes and the Fiscal Agency Agreement, dated as of October 1, 1992, between the Company and Citibank, N.A., as Fiscal Agent, Principal Paying Agent, Transfer Agent and Registrar. The information contained in this Statement is given for both the Period covered by this Statement (indicated by the box checked above) and for the period from October 20, 1992, the date of issuance of the Notes (the "Issue Date"), through the end of the Period covered by this Statement.

This Statement is accompanied by a descriptive report discussing the activity and status of Eligible Films. Copies of such descriptive report can be obtained by Holders of the Notes upon request to the Fiscal Agent at the following address and telephone number: Citibank, N.A., 120 Wall Street, New York, New York 10043; Attention: Corporate Trust Department; telephone: (212) 412-6214. If this Statement is an Annual Statement, it is also accompanied by a supplemental audit report of the Company's independent public accountants. In this Statement, references to "\$" are to United States dollars.

1. Names of Eligible Films included in the Portfolio:
  - a. For the Period: THE CEMETERY CLUB
  - b. From the Issue Date through end of Period: A MUPPET CHRISTMAS CAROL, THE CEMETERY CLUB
2. Names of short subjects to which any portion of Total Revenues has been allocated:
  - a. For the Period: N/A
  - b. From the Issue Date through end of Period: N/A
3. Names of the Eligible Films together with which the above short subjects were released:
  - a. For the Period: N/A
  - b. From the Issue Date through end of Period: N/A

	For the Period:	From the Issue Date through end of Period:
4. Aggregate Negative Costs of Eligible Films in the Portfolio*	\$ (-)	\$31,157,425
5. The Portfolio Amount*	\$ (-)	\$31,157,425
6. Aggregate Domestic Theatrical Rentals of Eligible Films in the Portfolio**	\$4,702,000	\$14,642,000
7. Calculation of Contingent Interest:		
Total Revenues	\$5,008,000	\$16,256,000
Distribution Fees	(\$876,400)	(\$2,844,800)
Estimated Third Party Participation Payments***	(\$250,400)	(\$812,800)
Residuals	(-)	(-)
Short Subject Revenues	(-)	(-)
Eligible Film Revenues	\$3,881,200	\$12,598,400
Base Amount	(\$800,000,000)	(\$800,000,000)
Eligible Film Revenues in Excess of Base Amount	\$ -	\$ -
	x50%	x50%
Contingent Interest	\$ -	\$ -
8. Contingent Interest paid per \$1,000 principal amount of Notes	\$ -	\$ -
9. Supplemental Interest	\$ (-)	\$ (-)
10. Supplemental Interest paid per \$1,000 principal amount of Notes	\$ (-)	\$ (-)
11. Provisional Interest	\$ (-)	\$ (-)
12. Provisional Interest paid per \$1,000 principal amount of Notes	\$ (-)	\$ (-)

\* Aggregate Negative Costs of Eligible Films in the Portfolio and the Portfolio Amount for the Period are not included as only one Eligible Film was released during the Period.

\*\* Domestic Theatrical Rentals of Eligible Films in the Portfolio are adjusted on a pro rata basis in the same manner as Eligible Film Revenues are prorated pursuant to the Notes.

\*\*\* Actual Third Party Participation Payments are used with respect to the First Interest Payment.

The Walt Disney Company

By /s/ Michael J. Montgomery  
Vice President - Treasurer



# Brixton Estate

Extracts from the Statement by the Chairman,  
Harry Axton

"Net rental income rose to £55.2 million compared with £50.7 million in 1991, an increase of 9%. This is particularly satisfactory against the background of a letting market in which it has been extremely difficult to operate successfully. Profit after tax rose to a new record level of £22.9 million, an increase of 9.9% over the previous year."

"The value of the Group's total portfolio is now £679 million (1991-£724 million), which is comfortably in excess of total borrowings of £346 million. It is important to bear in mind when looking at the reduced values that a very modest change in either rents or yields can have a major effect on the total amount of the valuation."

"The current number of enquiries in respect of available space is encouraging. As soon as there is a clear trend in the right direction we shall re-start our development programme. The Company currently has sites with planning consents for 600,000 square feet of first class commercial space."

- 9.0% increase in net rental income to £55.229 million
- 9.7% increase in earnings per share to 13.86p
- Proposed final dividend of 5.35p per Ordinary Share making an increase of 3.05% for the year
- 19.0% decrease in net asset value per share to 183p
- Value of investment properties - £679 million

Copies of the Annual Report and Accounts may be obtained from The Secretary, Brixton Estate plc, 22-24 By Place, London EC1N 6TG.

## Redemption Notice

### Nacional Financiera, S.N.C., Trust Division as Trustee of the Nafin Finance Trust Guaranteed Floating Rate Notes Due 1997 CUSIP No. 629718-AA5

NOTICE IS HEREBY GIVEN, pursuant to the indenture dated as of December 15, 1992 under which the above described Notes were issued that Nacional Financiera, S.N.C., Trust Division, as Trustee of the Nafin Finance Trust will redeem on June 15, 1993 \$3,350,000 of the Outstanding Principal Amount of the Notes, amounting to \$9,910,040, on a pro rata basis in accordance with their respective Outstanding Principal Amounts. The amount of principal to be paid with respect to each \$10,000 principal is \$495.50.

On June 15, 1993, there will become due and payable on each Note the above amount, together with interest accrued to June 15, 1993. On and after such date interest will cease to accrue on the Notes (or portion thereof so redeemed).

Payment of the redemption amount plus accrued interest on Bearer Notes will be made upon presentation and surrender of the appropriate coupon to one of the Paying Agents listed below:

Citibank, N.A.  
336 The Strand  
London WC2R 1 HB  
England

Citibank (Luxembourg) S.A.  
16 Avenue Marie-Thérèse  
Grand Duché de Luxembourg  
Luxembourg

CITIBANK, N.A.  
as Note Trustee

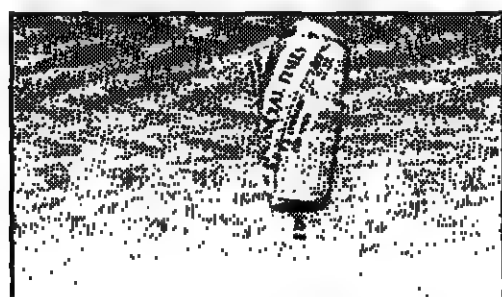
May 14, 1993

\*This CUSIP number has been assigned by Standard & Poor's Corporation and is included solely for the convenience of the holders. Neither the Issuer nor the Note Trustee shall be responsible for the selection or use of the CUSIP number, nor is any representation made as to its correctness on the Notes or as indicated in this notice.

## NOTICE

As of January 1, 1993, withholding of 31% of gross proceeds of any interest payment made within the United States may be required by the Internal Revenue Code of 1986, as amended by the Energy Policy Act of 1992, unless the Paying Agent has the correct taxpayer identification number (social security or employer identification number) or exemption certificate of the Payee. Please furnish a properly completed Form W-9 or exemption certificate or equivalent when presenting your securities.

## GOING TO JAPAN?



The following Tokyo hotels offer you the FT at your breakfast table on the day of issue, nine hours ahead of London.

AKASAKA PRINCE - CAPITOL TOKYU

HOTEL OKURA - IMPERIAL HOTEL - NEW OTANI

PALACE HOTEL - TOKYO HILTON

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

### Sakura Holdings S.C.A.

Société en commandite par actions  
33, boulevard du Prince Henri, L-1724 Luxembourg  
R.C. Luxembourg B 39 726

#### NOTICE OF ANNUAL GENERAL MEETING

is hereby given that the annual general meeting of shareholders of Sakura Holdings S.C.A. will be held at the registered office at 33, boulevard du Prince Henri, Luxembourg on 1st June, 1993 at 11.30 a.m. (local time) with the following agenda:

1. Submission of the reports of the Manager, the Supervisory Board and Statutory Auditor.
2. Approval of accounts and allocation of results.
3. Discharge of the Manager, of the members of the Supervisory Board and of the Statutory Auditor.
4. Statutory elections.
5. Miscellaneous.

Holders of bearer shares who wish to attend the annual general meeting must deposit their shares on or before 27th May, 1993 with Sakura Bank (Luxembourg) S.A., 33, boulevard du Prince Henri, L-1724 Luxembourg, where proxy forms may be obtained.

The Manager

### BELGIUM

The FT proposes to publish this survey on July 7, 1993. More senior European executives who are personally involved in strategic decisions about their organisations' international operations read the FT than other European business publications. If you wish to communicate your views to this influential audience by advertising in this survey, call: Maryline Simmonds or Patricia O'Leary in Brussels. Tel: 011-32 21 211 2111 Fax: 011-32 21 11 0472 or Rachel Hart. Tel: 011-32 21 225 3225 Fax: 011-32 21 3428

FT SURVEYS

### POLAND

The FT proposes to publish this survey on June 17, 1993. It will be seen by leading international businessmen in 160 countries worldwide. If you would like to promote your company's activities to this important audience, please contact: Patricia Surridge in London. Tel: (071) 873 3426 Fax: (071) 873 3428 or Nina Kowalewska in Moscow. Tel: (22) 48 97 87 Fax: (22) 48 97 87

FT SURVEYS

## COMPANY NEWS: UK

### Inntrepreneur needs further £130m injection

By Philip Rawstorne

GRAND METROPOLITAN and Courage will each have to inject another £65m into Inntrepreneur Estates, their pub joint venture, in October to comply with banking covenants.

The two companies each paid £32m into IEL last year to meet the banks' requirements. GrandMet also announced changes in its policy of converting IEL pubs to 20-year leases which has aroused opposition from tenants who claimed that the rent increases involved were forcing them out of business.

The failure rate of IEL's pubs has been running at about 9 per cent a year.

With 70 per cent of the 6,800 pubs on the new leases, the banks have agreed that IEL

will not now be required to convert 90 per cent of the pubs to leases by March next year.

Mr David Tagg, chief executive of GrandMet's UK retailing division, said that the move would give "greater operational flexibility to respond to current trading conditions."

Mr Tagg indicated that hard-pressed tenants of about 10 per cent of IEL's pubs would now be offered three-year leases though the long-term target of converting all the estate to 20-year leases would remain.

GrandMet and Courage will share operating losses of £12m at Inntrepreneur for the six months to March.

Operating profits declined from £55m to £76m, because of pub disposals, and interest charges amounted to £92m.

Str. Allen Sheppard, Grand-

Met chairman and chief executive, however, repeated yesterday that the venture was trading in line with expectations.

A further revaluation of the estate is due in September.

Last year's revaluation showed a reduction of £234m in the value of the estate to £2.17bn; IEL's net assets have fallen from £582m to £320m over the past year.

Dissatisfied Inntrepreneur lessees last year formed Nail, a national lobbying group, to press for changes in rents and terms with GrandMet and in the courts.

MPs took up the issue in March when the Commons agriculture committee cross-examined IEL executives about the impact of leases on pub tenants and local communities.

### Warner Howard up 9% on rentals growth

By Catherine Milton

WARNER HOWARD, the hot air hand dryer and commercial laundry equipment company, reported full-year pre-tax profits up 9 per cent to £6.24m, compared with £5.7m.

Turnover for the year to February 28 rose to £23.2m (£22.2m). Rentals, more popular in recessions, contributed about £12m.

Hand dryer rentals improved to £4.49m (£3.81m) and laundry equipment rentals climbed to £7.58m (£7.34m). Catering rentals fell to £409,000 (£470,000).

Sales of laundry equipment rose to £2.53m (£1.86m) bringing the division into break-even compared with losses last time, mainly because of a contract with a 1,200-bed hotel in St Petersburg, Russia.

Sales of hand dryers fared less well, falling to £1.73m (£1.83m). Profits declined about £100,000 because of extra mar-

keting costs. Catering sales fell to £3.94m (£4.37m), because of "weakness in equipment sales" which hit Eurolectrics.

Service contracts improved to £2.5m (£2.48m).

The company made an extraordinary provision of £337,000 for liability on a lease assigned to a third party in 1980 which went into liquidation in 1991.

The company generated about £1.7m net cash, ending the year with a £400,000 positive balance, after two small rental contract acquisitions. Capital expenditure was £3.4m and depreciation was £2.4m. Interest payments fell to £3,000 (£135,000).

The board proposes a final dividend of 0.38p (3.975p). It paid a second interim of 4p on April 5 after an earlier 2.12p (1.925p), because of increased advance corporation tax. The total for the year is 6.5p (5.9p). Earnings were 18.74p (17.16p) per share.

### Sharp net asset rise at Abtrust New Thai

A STRONG second half performance in net asset value, which rose by 94 per cent, enabled Abtrust New Thai Investment Trust to finish the year to February 28 with the figure 76.6 per cent higher at 133.02p, against 76.34p a year earlier.

Gross revenue was £514,000 (£522,000) the result of lower interest receivable.

Net revenue was £183,925 (£216,594) and earnings per share came to 1.39p (1.44p). An unchanged single final dividend of 1p is being recommended.

### Lex set to sell Arrow stake

By Angus Foster

LEX SERVICE, the motor distribution and leasing company, plans to sell its remaining 17.5 per cent stake in Arrow Electronics of the US.

Lex has filed a registration statement with the SEC and the sale is expected shortly. At current market prices, the disposal will raise about £100m.

Lex took the stake in return for selling its North American electronics business to Arrow in 1991. Its original 38 per cent holding has fallen because of share sales and a share issue by Arrow.

Under the original agreement, Lex was required to sell its stake once Arrow's shares traded above £22 (£14.20) for more than 90 days. Although this requirement was triggered last August, the two sides agreed to defer the sale.

Lex's remaining 5.11m shares have a book value of £37m but at Wednesday's closing price of 32.75p the stake is worth more than £170m. Lex said the profit on the sale, after tax, would be taken as an exceptional item in this year's results.

Lex's shares, together with 500,000 shares being issued by Arrow, are being underwritten by Goldman Sachs, Morgan Stanley and Donaldson, Lufkin & Jenrette Securities.

### Life Sciences pays £33.5m for Finnish group

By Paul Taylor

LIFE SCIENCES International, the scientific instruments manufacturer, is expanding its international business by acquiring Labsystems, a Helsinki-based instruments group, for £33.5m (£33.5m).

The purchase will be partly funded by the placing of 9.37m shares at 125p to raise about £12m after costs.

Sir Christopher Bland, chairman, said: "The acquisition of Labsystems is another step forward in our strategy of building an international scientific equipment business."

Labsystems, which employs 780 people, is a leading manufacturer of branded scientific equipment and consumable products for the clinical, research and industrial laboratory markets.

Its products and main geographic markets are seen as complementing those of Life Sciences. In particular it has a strong customer presence in Europe while Life Sciences' main customer strength is in North America.

Last year it reported trading profits of £34.8m on sales of £362.7m using average exchange rates. Pre-tax profits, after charging interest on borrowings, the bulk of which will

not be assumed by Life Systems, totalled £10.4m. Based on year-end exchange rates, which reflect a significant depreciation in the markka late last year, the company reported trading profits of £33.5m and had net assets of £250m.

Labsystems is quoted on the Finnish OTC market. Saastopankkien Keskus-Osake-Pankki, the parent company of a Finnish-based banking group, owns 97 per cent of the shares which carry 99 per cent of the voting rights.

Life Sciences will satisfy the total consideration by assuming £16.4m of Labsystems' borrowings, making a cash payment of about £17.1m and by way of the placing which is designed to raise the equivalent of £10.2m and will be undertaken by Robert Fleming.

The cash consideration will be provided under a bank facility arrangement and following the acquisition Life Sciences' gearing is expected to be about 60 per cent.

In March the group reported a 12 per cent increase in pre-tax profits for 1992 to £20.6m. Directors said yesterday that 1993 had started satisfactorily with orders, sales and profits for the first quarter ahead of last year.

### Simon Eng shares decline to 52½p

By Angus Foster

SHARES IN Simon Engineering yesterday continued their sharp decline, triggered by Wednesday's profit warning and worries about the company's financial strength.

The shares, which opened on Wednesday at 100p, yesterday fell from 73½p to 52½p in heavy trading.

The fall was prompted by the company's confirmation that an expected first-half loss this year will breach a banking covenant on levels of interest cover. The company said its

bankers remain supportive and no other covenants were in danger.

The shares were further undermined by a profits downgrade from Smith New Court. The broker yesterday forecast Simon would incur a 58m loss this year, with no dividend, instead of a profit of £7.5m.

Simon, involved in access equipment and process engineering, has seen its shares fall from a peak last year of 301p. Following a sharp outflow of cash in the last 12 months, gearing has passed 100 per cent.

### Tilbury Douglas disposal

Tilbury Douglas has sold Douglas Concrete & Aggregates for a total of £14.7m to its managers led by Mr B Morgan, the offshoot's managing director. The shares rose 11p to 543p yesterday. Some £5.5m of the

consideration was paid as a dividend, the remainder was paid in cash on completion. After Tilbury repaid certain inter-company balances the proceeds of the deal were reduced to about £11.1m.

## NEWS DIGEST

### Shaftesbury back into the black

SHAFTESBURY, the property group, returned to profits in the six months to March 31 with £344,000 pre-tax, against £1.27m losses. Mr Peter Levy, chairman, said the improvement resulted from the completion of the disposal of the development portfolio.

The company also announced that the pre-tax profit for the year to September 30 had been restated to take account of a £816,000 increase in provisions against the cost of development properties, leaving the figure at £5.2m.

Net revenue from properties was £2.7m (£2.53m) plus surplus on disposals of £79,000 (£403,000 deficit) and other operating income of £272,000 (£46,000).

Losses were 1.2p (8.1p).

### United Drug rights to raise £4.5m

United Drug, the Irish pharma-

ceutical and consumer products group, is to raise £4.5m (£4.4m) net, by way of a 1-for-6 rights issue of 2.75m new ordinary shares at 173p each.

The proceeds will partly be used to provide additional working capital and reduce group borrowings.

### Relocation puts Chemex Intl in loss

The costs of moving premises put Chemex International, the chemical analysis company, back into loss in the first half to March 31.

After making its first annual profit of £32,000 in the 12 months to September 30, 1992, the company reported an operating loss of £53,700 in the period under review, which it attributed mainly to the loss of business during the move.

Exceptional items totalling £43,000 increased the loss before tax from £64,900 in the previous first half to £94,200.

The exceptional items consisted of £16,500 in relocation costs together with the £26,400 cost of the capital reduction,

which effectively halved the number of shares in issue.

Mr Brian Webb, chairman, said that in the long term the relocation would reduce property costs by about £50,000 per year, increase usable space by 50 per cent and improve efficiency.

Sales rose 36 per cent to £610,600 (£450,300).

### I&S UK Smaller assets rise

Net asset value per share of I&S UK Smaller Companies Trust rose to 97.08p over the 12 months ended March 31, an improvement of 9 per cent on the 88.96p standing a year earlier.

Available revenue advanced from £422,000 to £752,000. Earnings slipped from 4.09p to 3.59p - the figure being based on the 20.7m shares that were in issue throughout the year compared with a 1992 figure based on a weighted average of 10.48m shares.

A recommended final dividend of 1.8p makes a 2.8p (2p) total.

That is less than the 3.45p the directors sought to declare

at the time of the merger between First Charlotte Assets Trust and Clydesdale Investment Trust.

### PWS static at £2.07m

PWS Holdings, the Lloyds's insurance and reinsurance broking group, reported static pre-tax profits of £2.07m for the six months to March 31, against £2.1m.

A 5 per cent increase in brokerage income was offset by reduced investment gross income of £9.27m (£9.2m) because of lower UK and US interest rates.

Earnings per share came out at 6.4p (6.8p) and the interim dividend is unchanged at 1.6p.

### Rank slightly ahead this year

Rank Organisation, the leisure and entertainment group, yesterday told a meeting of financial analysts that up to the middle of April trading results from continuing operations were marginally ahead of last year.

Trading conditions had not altered significantly since January, when the group announced lower pre-tax profits of £230.1m (£250.5m) for the year to October 31.

Results from UK businesses had been mixed. Trading in North America continued to improve, but other markets remained difficult.

Rank Xerox's and Fuji Xerox's first quarter results to January 31 were lower than last year as market conditions remained difficult in Europe and the Far East.

However, there had subsequently been some signs of improvement in Japan.

### Strong improvement at Sea Containers

Improved margins and special gains helped Sea Containers, the Bermuda-registered cargo equipment and ferry group, report a sharp improvement in the first quarter to March 31.

Net income was \$7.5m (£4.57m) against a \$3.7m loss previously, the equivalent of earnings per share of 34 cents (77 cents losses) on revenue of \$81m (\$78m).

### THE AETNA INTERNATIONAL UMBRELLA FUND

Société d'investissement à capital variable  
47, Boulevard Royal  
L-2449 Luxembourg  
R.C. Luxembourg No. B 27.471

Dear Shareholder,

We have pleasure in inviting you to attend the Annual General Meeting of shareholders, which will be held on May 21, 1993 at 11.00 a.m. at the offices of State Street Bank Luxembourg S.A., 47, Boulevard Royal, L-2449 Luxembourg, with the following agenda:

#### AGENDA

1. To approve the audited financial statements of the Fund for the fiscal year ended December 31, 1992.
2. To discharge the Directors and the Auditors with respect to the performance of their duties during the fiscal year ended December 31, 1992.
3. To re-elect the present Directors and the Auditors.
4. To declare and/or ratify the declaration of dividends in respect of each class of shares.
5. Any other business which may be properly brought before the Meeting.

Only shareholders of record on April 29, 1993 are entitled to vote at the Annual General Meeting of Shareholders and at any adjournments thereof. Shareholders are advised that no quorum is required for the items on the agenda and that the decisions will be taken at a simple majority of the vote. A shareholder may act at any Meeting by proxy.

By order of the Board of Directors.

مكتبة النور



## Bank of Ireland jumps to I£124m

patiently as the management wrestled with its calamitous ill-timed decision to follow its arch-rival, Allied Irish Banks, in the US banking market in the late 1980s. The group's US loan book has been largely sorted out, the non-performing property portfolio mostly disposed of, and is now showing the first real prospects of showing some return for the \$700m it has thrown at its US division since 1988. Brokers are now revising upwards their earnings forecasts for the current year to about 23p. Although the corner has been turned, institutions will not be eager for a rights issue this year to shore up the equity base, expecting that to be generated from improved cash-flow. Neither does the group afford further problems such as have been created by the Greenore share placement, and suggests that management reins could be tightened further in some operations.

**Equatorial Bank Client's Group** will be holding a meeting on May 16 at 4pm at the Brent Indian Association, Wembley, London.

The group was formed after Ernst & Young were appointed as administrators in March 1993. Since then, Mahraj Bank has indicated an interest in the bank.

ent at this time will be removed from the FT-SE 100. Based on current market valuations, both ICI and Zeneca would qualify to become constituents of the FT-SE 100 on implementation of the merger.

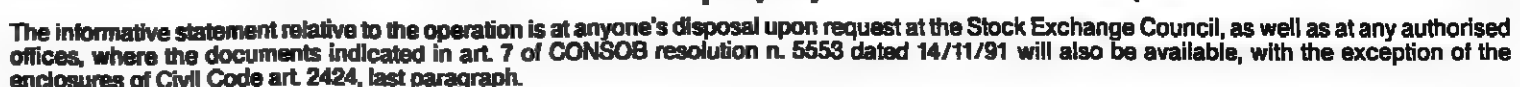
The company removed from the FT-SE 100 will become a constituent of the FT-SE Mid 250. The constituents of this index will be ranked by size and the smallest constituent will be moved to the FT-SE Smallcap.

The treatment of demergers is governed by Rule 7.2.3 of the Ground Rules for the Management of the FT-SE Actuaries Share Indices.

**Imperial Chemical Industries** is selling its dry ice business, which operates under the Dri-koid name, to Hydruogas, the Norsk Hydro subsidiary, for an undisclosed sum.

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## FT SURVEYS





## RECRUITMENT

# JOBS: How top executive pay varies in Europe

## Pecking order changes

WHAT on earth is the world - or western Europe at any rate - coming to? In the good old days when the Jobs column first started printing international pay comparisons, one thing could be counted on. In any ranking of nations east of the Atlantic, Swiss executives would strut yodelling on the summit.

These days nothing can be found in its proper place any more, as witness the table to the right. Published as on previous occasions thanks to the Wyatt consultancy group, it shows Europe's top 12 executive-paying countries.

Taken alone, the fact that the Swiss have had the skirts put under them wouldn't be upsetting. After all, they were knocked off the top the whole of two years ago. But now the nation that displaced them, the Spanish, have also been sent tumbling by the Germans. Indeed, the changes are such that I've subjected them to some extra-curricular reckoning. But before turning to that, I'll tell what the table does as it stands.

The figures in it, as distinct from the ranking itself, come from the surveys made by Wyatt's Data Services arm in Brussels. The latest study covers 1,569 companies of assorted sizes and types in 17 countries, and gives a wealth of data

far beyond the few bits printed here. Any reader who wants the full report can obtain it, at a price, through Don McClune at Wyatt's London office: 21 Tothill St, London SW1H 9LL; telephone (071) 222 8033, fax (071) 222 9182.

My extracts relate only to three sorts of managers: chief executives together with directors in charge of finance and administration, and of personnel. The figures cover holders of those posts across all companies surveyed in each land, making no adjustment for size or kind of business, the other currencies have been converted into sterling at the London closing exchange rates of May 7.

In each category, the table gives basic salary, total money rewards including bonuses, and a rough gauge of buying power. The three columns headed "lower quartile" refer to the executive who'd be a quarter of the way up from the foot of a ranking of all in the same job and country, the "median" trio to the executive ranked mid-way, and the "upper quartile" set to the one a quarter way down from the top. Finally come the standard averages, each country's place in the table being determined by the chief executives' average buying power computed from Wyatt's indices of living-cost variances.

The trouble is that all such indices not only differ from one another, but are anyway no more than a loosely approximate guide. For instance, none that I know of includes housing costs in the "basket" of goods and services on which it is based.

So to give another slant on the issue, I've reworked the chiefs' average buying-power using a different set of indices compiled by P-E International. Here's the alternative ranking that results:

Country	(Wyatt index)	P-E index	B power P-E
Switzerland	(139.3)	111.9	75.077
Germany	(122.5)	107.6	73.969
Austria	(121.7)	115.6	65.054
Luxembourg	(104.4)	102.1	63.777
France	(115.4)	118.8	58.594
Italy	(101.5)	100.7	57.505
UK	(100.0)	100.0	56.401
Spain	(103.3)	102.3	55.545
Netherlands	(115.0)	109.2	44.435
Belgium	(115.1)	114.8	41.868
Ireland	(96.2)	104.1	40.435
Portugal	(79.0)	100.4	34.314

That should cheer up the Swiss a little, besides deterring the Germans from crowing too much.

Michael Dixon

COUNTRY	JOB CATEGORY	LOWER QUARTILE			MEDIAN			UPPER QUARTILE			AVERAGE		
		Basic salary	All cash pay	Buying power	Basic salary	All cash pay	Buying power	Basic salary	All cash pay	Buying power	Basic salary	All cash pay	Buying power
GERMANY:	Chief executive	62,648	93,633	47,389	106,443	122,483	57,992	136,273	168,317	74,197	118,162	142,146	64,972
	Finance director	57,384	89,876	32,749	73,099	77,725	41,242	88,608	98,494	49,544	78,612	86,997	43,498
	Personnel director	57,757	61,866	33,837	69,139	74,580	39,582	83,888	91,005	46,802	73,685	79,827	41,706
LUXEMBOURG:	Chief executive	73,034	78,205	48,891	88,078	110,244	63,358	114,400	134,517	74,732	94,107	108,527	62,372
	Finance director	52,059	58,263	30,085	64,800	69,386	44,516	85,620	89,249	53,857	87,298	71,756	45,389
	Personnel director	52,059	56,844	36,522	60,917	66,849	42,801	78,381	82,174	49,975	86,049	70,598	44,604
AUSTRIA:	Chief executive	71,474	86,779	42,784	104,076	121,956	59,124	134,421	148,572	70,807	110,030	127,460	61,783
	Finance director	62,285	64,228	32,721	69,858	77,488	38,813	79,369	84,404	48,542	72,897	80,839	40,519
	Personnel director	55,738	61,118	31,635	58,829	71,203	38,274	82,558	92,283	45,482	69,865	77,031	38,611
FRANCE:	Chief executive	70,388	79,502	47,538	85,175	101,743	58,190	108,850	130,028	66,479	90,640	108,654	60,288
	Finance director	48,783	50,976	32,248	56,655	61,188	37,646	70,880	77,542	46,244	61,761	68,838	40,542
	Personnel director	50,209	51,781	32,756	58,948	64,788	39,880	68,979	74,603	44,607	61,508	66,335	40,238
SWITZERLAND:	Chief executive	82,594	92,853	46,880	98,089	114,238	55,786	117,305	148,238	68,107	101,572	125,380	60,009
	Finance director	61,786	69,238	36,780	73,814	83,085	42,949	87,273	95,455	47,967	75,487	81,725	42,241
	Personnel director	56,101	58,291	32,221	63,487	68,501	35,805	73,608	81,123	41,930	65,345	69,228	36,776
ITALY:	Chief executive	69,399	76,223	43,558	83,580	98,599	58,599	108,288	120,949	66,730	89,504	103,407	57,052
	Finance director	51,338	54,848	32,304	58,747	64,289	37,359	70,688	75,727	43,272	62,446	66,758	38,808
	Personnel director	44,600	48,985	29,448	58,680	63,084	36,575	74,469	77,698	44,389	59,739	64,539	37,519
UNITED KINGDOM:	Chief executive	49,210	55,220	36,887	63,590	71,780	47,375	82,980	94,380	60,410	74,180	86,770	56,401
	Finance director	38,370	41,240	25,836	47,840	50,800	34,612	60,850	65,370	43,144	53,190	57,730	30,719
	Personnel director	31,950	33,110	23,839	39,140	42,630	29,429	55,790	59,270	39,711	65,210	68,610	38,735
SPAIN:	Chief executive	64,154	74,617	42,818	80,620	93,273	50,564	103,259	124,638	63,947	89,344	103,501	55,108
	Finance director	47,851	51,594	32,964	60,428	64,005	38,415	73,218	86,864	47,931	62,974	69,325	40,955
	Personnel director	50,736	52,165	33,329	60,477	65,141	38,098	74,612	84,588	47,370	83,578	69,059	40,780
PORTUGAL:	Chief executive	32,204	40,846	32,414	43,011	49,184	38,600	58,629	71,805	38,987	47,587	57,419	33,609
	Finance director	29,557	32,573	28,800	34,547	39,787	31,705	42,296	48,369	37,961	37,067	41,275	32,916
	Personnel director	27,323	30,794	25,337	34,529	35,909	29,081	43,471	48,115	38,548	36,252	39,486	31,473
IRELAND:	Chief executive	49,891	54,570	32,230	65,072	74,038	42,221	75,988	92,215	51,648	64,674	75,186	42,865
	Finance director	41,498	45,149	28,158	48,035	50,607	30,406	51,899	57,979	34,244	47,415	51,744	31,099
	Personnel director	37,281	38,738	24,076	44,454	47,815	28,608	53,151	58,795	34,127	45,378	49,072	29,483
NETHERLANDS:	Chief executive	71,699	75,307	32,742	82,892	97,069	40,516	103,006	114,685	46,871	87,346	100,638	42,004
	Finance director	45,305	47,807	33,280	57,094	61,248	28,227	66,486	74,284	32,297	68,391	64,400	29,120
	Personnel director	40,970	42,506	21,437	47,814	55,888	26,234	64,168	66,935	30,266	52,744	57,455	28,478
BELGIUM:	Chief executive	65,132	71,786	31,175	86,371	102,010	40,788	111,337	127,961	48,917	93,034	106,810	41,758
	Finance director	47,727	49,600	23,701	59,376	62,168	29,085	75,963	85,229	35,543	63,512	68,776	30,511
	Personnel director	46,171	47,396	23,098	57,600	60,722	27,433	74,127	79,883	33,305	61,132	65,795	29,154

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We invite interested applicants to submit a detailed resume by mail to: Ms. Delores Johnson, The Bank of Bermuda Limited, P.O. Box 1101, 1020, Hamilton, HMDX, Bermuda, or fax it to: (809) 292-4423. Closing date May 28, 1993.



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The candidate will also be required to represent EUROVENT on international matters.

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We are seeking a multilingual candidate with a good working knowledge of English. Experience of the industry will be of benefit, but is not essential.

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As part of the senior management team, you will be responsible for setting up the internal operating, accounting and administrative procedures, systems and controls essential to a successful start-up. Once these have been established you will run the day-to-day management of the function in London, and will be expected to provide guidance on systems and operations issues in the European branches.

You will probably be a graduate with a relevant technical qualification, and have considerable foreign exchange and money market operations experience, gained in an international banking environment. (Ref. 3307)

## Credit Officer

to £27,000

As a key member of the Credit Committee, you will be expected to make a high quality contribution to the Bank's overall credit management strategy, based on sound credit appraisal techniques. Initially consisting of short term corporate packages, the credit portfolio is expected to diversify considerably in the short term.

Probably aged between 25-30, with a relevant degree and/or professional qualification, you must be able to demonstrate a credible track record of credit management, including documentation and administration. Your ability to develop with the role offers good progression opportunities. (Ref: 3308.)

Both positions include normal banking benefits in addition to basic salary.

Please send a comprehensive career résumé, including current salary details and daytime telephone number, quoting the relevant reference to Sue Atkinson, Touche Ross Executive Selection, at the address below.

Touche  
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International

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Reporting directly to the Managing Director the Marketing Support Manager will initially have a team of two staff working for them.

The department's function is to liaise between the marketing, fund management, financial reporting and IT departments to service the Group's requirements.

The job will entail the design and production of all marketing material. The upkeep of performance records and performance comparisons. The maintenance of prospective client files and the follow up of such files. Although our client base is in the main internationally based and the follow up of such files. Although our client base is in the main internationally based and the follow up of such files. Although our client base is in the main internationally based and the follow up of such files.

The successful candidate will already be very experienced in the fund management and administration fields. They will be very dynamic, a self-starter and have the ability to get things done. They will also have excellent PC skills coupled with a foreign language ability. For the right individual salary is not a difficulty.

Please write (do not telephone) with a full CV to:  
Paul Smith, Ermitage Management (UK) Ltd.,  
14, Bowling Green Lane, London EC1R 0BD.

Ermitage  
ERMITAGE MANAGEMENT (UK) LIMITED

## LIFE REINSURANCE

DEVELOPMENT UNDERWRITER  
LONDON

A major International Reinsurance Group is developing its Life Reinsurance activities in the U.K. and is seeking a Development Underwriter.

In close contact with both the Life Reinsurance Managing Director of the Group and the General Manager of the UK Subsidiary, the candidate will be in charge of the relationships with Life, Accident and Health Insurance Companies and Reinsurance Brokers. He/she will have to propose a marketing plan and a strategy for the Group concerning the UK market. He/she will be responsible for underwriting and technical assistance to the local companies (selection, rating, training, etc.).

For this challenging opportunity, the successful candidate will preferably be an Actuary, with a strong background in Life Insurance or Reinsurance. He/she will have to demonstrate development skills in a previous job and will have an excellent command of the French language.

The position offers an attractive compensation package and a comprehensive range of employee benefits.

Applications with full details of career qualifications and present salary should be sent in strictest confidence to:  
Box B1057, Financial Times,  
One Southwark Bridge, London SE1 9HL.

## DEALER

Instituição financeira estrangeira necessita de profissional com experiência para trabalhar em Portugal.

Exige-se completo conhecimento dos mercados de capital. De cambio e monetário (money-market), além de fluência em Inglês e Português.

Salário inicial de esc.450.000\$00 mensais

Carta com "curriculum vitae" detalhado para este jornal sob o numero

Box B1018  
Financial Times  
One Southwark Bridge, London SE1 9HL



071-377 6488

TREASURY  
ENEG

Good opportunities available for experienced corporate salespeople, with top City based Banks. Ability to market all treasury instruments including derivatives. Multi-lingual preferred. Please call Sharon McIntosh.

## EXECUTIVE RECRUITMENT

Due to long term expansion plans, we are currently looking for additional experienced consultants to cover areas of recruitment as advertised, including Fund Management. Please call Andrew Stone.

## FIXED INCOME SALES

Numerous opportunities with top City banks for candidates with established client bases in any of the following locations: UK, GERMANY, ITALY, FRANCE, BENELUX, SWITZERLAND, SCANDINAVIA, etc. Extensive product knowledge essential - a foreign language ability can be advantageous. Please call Andrew Stone.

## EUROPEAN EQUITY DERIVATIVES SALES

Leading investment bank seek experienced European equity derivatives salesman with an established UK or European client base. The bank offers a full product range backed by an active presence on European exchanges. Please call Ian Donaldson.

Also see our advertisement on Reader Page Code L071.

For further details please call on 071-377 6488 or send/fax your CV to us.

All applications are treated in the strictest confidence. For enquiries outside business hours call 061-364 1833.

CAMBRIDGE APPOINTMENTS  
232 Shoreditch High Street, London E1 6PJ. Fax No. 071-377 0887



## HEAD OF INTERNATIONAL EQUITIES

The opportunity to manage overseas asset allocation strategy and the international equity teams in London with a long established and highly successful pension fund investment firm.

The company has achieved consistent, above average returns, through a long-term, value-investing philosophy and has grown to become one of the largest fund managers in its market. The value of funds invested in international equities now exceeds £650 million and the company has decided to appoint a senior investment professional to take responsibility for strategy and team management in this area.

In this appointment, you would be a member of the overall investment committee and would be responsible for the achievement of performance targets for international equities. The company has a well established and disciplined investment process and a team of professionally trained and competent fund managers. You would be personally responsible for asset allocation strategy for overseas equities, and would

supervise the stock selection and portfolio construction processes.

To be a candidate for this appointment, you should have substantial knowledge of international economics and professional experience of asset allocation. You must also have experience of managing equity investments in overseas markets, preferably including Europe.

This is one of the most important and influential appointments in the company and we seek a candidate with a long term commitment to prudent, superior investment performance.

To apply in strict confidence, please write with full CV to John Sears, John Sears & Associates, 2 Queen Anne's Gate Buildings, Dartmouth Street, London SW1H 9BP. Tel: 071-222 7733/Fax: 071-222 3445.

**John Sears and Associates**

Executive Search & Selection in Investment Management

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## Senior Private Bankers

London and Bahrain

Banque Nationale de Paris, one of the world's largest banking organisations, wishes to recruit two Senior Private Bankers, one to be based in London and the other in Bahrain. Both individuals will be required to source and market the full range of BNP's investment services to Middle East institutions and high net worth clients.

The successful applicants will have a proven track record in selling investment services and be capable of achieving demanding sales objectives in a competitive market. Experienced in investment products including securities, managed portfolios, foreign currency and investment advisory counselling, you will also have extensive high level client contacts in the Middle East, particularly Saudi Arabia. Knowledge of Arabic would be advantageous. Good personal presentation and unquestionable integrity are of the utmost importance.

A competitive remuneration package is offered.

If you have the background and experience we seek, please write in the first instance with full career details to Mrs. Paula Keats, Personnel Manager. Please indicate clearly the position for which you are applying.

Banque Nationale de Paris p.l.c.,  
PO Box 416, 8-13 King William Street,  
London EC4P 4HS. Tel: 071-895 7223.



## Private Banker

London

c £40,000 + Benefits

Our client is the well established and highly reputable private banking arm of a leading Swiss financial institution. It has an international network delivering a high quality and personal service to create solutions in response to individual client needs on a worldwide basis.

Continued development, combined with a new strategic approach, has created an excellent opportunity for an executive to lead and manage the Private Banking Division. Whilst your existing contacts will be helpful, the bank seeks an individual to further develop relationships and extend the marketing focus to the UK based clients of overseas branches. In addition to seeking new clients and business opportunities, you will liaise with the bank's investment and treasury specialists.

Ideally a graduate, aged between 30 and 40, you will possess significant private banking experience with first class financial institutions. The highest personal standards and unquestionable integrity are essential. Candidates currently employed by an investment house with a strong knowledge of financial markets, and portfolio management in particular, will also be considered. A knowledge of languages, especially French, would be useful.

Interested candidates should contact Tim Smith on 071 831 2000, or write enclosing a full curriculum vitae with details of current remuneration package to

Michael Page City, Page House,  
39-41 Parker Street,  
London WC2B 5LH.

**Michael Page City**

International Recruitment Consultants  
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## SENIOR SALES REPRESENTATIVE

c. DM 165,000 Package

Frankfurt, Germany

### THE COMPANY

- Leading supplier of a complete service automation for trading floor operations.
- Supplying to dealers in the trading environment of financial institutions from 25 offices in 15 countries.
- Part of the CSE Group, turnover in excess of \$600 million.

### THE POSITION

- Consolidate existing business, acquire major new projects and develop growth in trading room operations.
- Account management and co-ordination.
- Provide a high level of sales and service support.
- Monitor the market and advise management of new developments and changing strategies.
- Ensure pricing policies, terms of trade and technical commitments are observed.
- Ensure revenue and profit goals are met.

### THE QUALIFICATIONS

- Several years' experience with a systems/software house for information technology.
- Proven track record in selling consultancy, services and solutions within the information technology industry.
- Strong communication and presentation skills with leadership qualities.
- A knowledge of trading room operations is advantageous.
- Fluency in German and English languages.

## FIELD SERVICE MANAGER

c. DM 70,000

Germany

- Evaluate resource and monitor site availability with service engineers.
- Maintenance, documentation, work scheduling fault reports.

- Liaise between the customers and the manager of technical support.
- Monitor site procedures and update when necessary.
- Fluent German essential.



A CSK Company

FOR FURTHER INFORMATION PLEASE SEND OR FAX YOUR CV QUOTING REFERENCE NUMBER CG111 TO CAROLINE GREEN, KREATIVE INFORMATION KONCEPT SOFTWARE GmbH, ADVISING CONSULTANTS, AT MEISSINGHAGEN 13-15, 6000 FRANKFURT 1, GERMANY, TEL: +(49) 69 32006028, FAX: +(49) 69 32008050.

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Excellent career potential internationally as the bank refocuses its securities business



## FIXED INCOME SALES

CITY OF LONDON

MAJOR EUROPEAN BANK

OUTSTANDING PACKAGE

For this senior vacancy, which follows an internal promotion and is part of planned growth, we invite applications from candidates with a minimum of seven years' sales experience. The successful applicant will strengthen the sales capacity in German debt instruments and will therefore have a profound knowledge of German debt markets. You will also have established dealing relationships with UK institutions and be responsible for selling the Bank's capability in international securities markets. The ability to use sophisticated computer systems, assess the relative value of new issues, look for switches in clients' portfolios and discuss future movement in financial markets is essential. The seniority of the position is reflected by the Bank's wish for this individual to assist the Head of Sales in his efforts to stimulate the team to develop their derivatives, research and German domestic bond capabilities. The remuneration package will be tailored to attract the best talent in the market. Candidates wishing an initial discussion please telephone 071-638 0680 or evenings 071-828 2891, or write in strict confidence under reference GFS4895/FT.

## European Sales Executive

Excellent Salary Package + Car Allowance

Paris

Insignia Solutions is the world leader in software emulation. With significant growth since its foundation in 1986 the company has developed credibility in both the OEM workstation and Macintosh channels. The corporate aim is to exploit these channels and others to maintain a similar growth rate over the next few years. As a result, Insignia now seeks a European Sales Executive with a proven track record of successfully growing European sales revenues, particularly in France.

The successful candidate will require a minimum of 3 years sales experience in the computer industry with a good track record in Unix and ideally Apple markets. Fluency in English and French are prerequisites and a third European language would be a distinct advantage. He or she will

show a high degree of initiative for this autonomous position. Reporting to the Director of European Sales, your responsibilities will be to manage and motivate the existing distribution network whilst focusing on penetrating new corporate accounts. Where necessary you will be required to recruit additional distributors.

This is an excellent opportunity to progress an already dominant company further into Europe. The rewards for rising to this challenge are only limited by your own ability. If you believe you have the drive and experience to make your mark with Insignia, please forward your CV, including salary details and a daytime contact number to Kelvin Thompson at Harvey Nash, quoting Ref: HN773. Interviews will take place in Paris.

**HARVEY NASH PLC**

DRAGON COURT, 27-29 MACKLIN STREET, LONDON WC2B 5LX TEL: 071-333 0083 FAX: 071-333 0082



## SENIOR CORPORATE DEALER

As a leading international bank committed to providing top quality treasury support for our global customers we are seeking to strengthen the corporate dealing capability of our foreign exchange group by the addition of one professional senior dealer.

The successful candidate will be a self starter, able to maintain and develop new business relationships in corporate treasury products, with at least 3 years' experience in this particular sector. In return we offer a generous remuneration and benefits package to match this important position.

**FUJI BANK**

Tokyo, Japan

Please write, with full CV to:  
Mike Furlong, Assistant General Manager  
The Fuji Bank Limited, River Plate House,  
7-11 Finsbury Circus, London EC2M 7DH

## Executive Search Consultant

Armstrong International is an Executive Search firm founded four years ago to serve the complex needs of the financial services industry. In that time we have been very successful. As a result of the further growth and expansion of our business we are seeking Senior Consultants to augment our expanding team. We are looking for the following:

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Executive Search is an exciting industry with excellent growth prospects. This position offers individuals the opportunity to build a business and to be rewarded for doing so.

Interviews Saturday only, reply to: Martin Armstrong

ARMSTRONG INTERNATIONAL

Winchester House, 77 London Wall, London EC2N 1BE  
Telephone: 071-628 7753

### TRADER

We are looking for the best derivatives traders and market makers in London to staff U.K. unit of U.S.-based trading firm. Experience with Asian & European derivatives needed. Resume, comp history to Box B1008 Financial Times One Southwark Bridge London SE1 9HL

### ACCOUNTING

Accounting/finance positions at all levels of experience available in start-up unit of major international trading firm. Candidates should be extremely intelligent, self-motivated. Salary history, resume to Box B1009 Financial Times One Southwark Bridge London SE1 9HL

### CFO

Experienced individual sought as Chief Financial Officer for new London office of highly capitalised, international derivatives trading/market-making firm. Exceptional regulatory/compliance knowledge, ability to build back-office team a must. Send resume, compensation history in strict confidence to Box B1007 Financial Times One Southwark Bridge London SE1 9HL

## CONTROLLER

Global investment company based in Jeddah, Saudi Arabia requires high level financial professional; must have CFA or CA designation; minimum 5 years controllership experience with a financial institution; extensive MIS experience international/offshore taxation & operations experience; Offshore corporate legal background. Prepare financial reports for management on scheduled basis; Consolidate multiple financial entities; perform all accounting for large accounts/projects such as joint venture agreements, partnerships. Position will be based in Jeddah, Saudi Arabia. Excellent salary and benefits. Interviews will be conducted at a mutually convenient location.

Write to Box B1017, Financial Times, One Southwark Bridge, London SE1 9HL

## MERIDIAN GLOBAL BALANCED PORTFOLIO MANAGER

£70,000 + (Neg)  
An experienced & ambitious Fund Manager with equal knowledge of Global Equity & Bond Markets is required by a fast growing European Financial Institution to manage a new limited offshore fund. Please call Emily Aldrich for more information. Rec Com 071 255 1555

## EUROPEAN REAL ESTATE BROKER

An opportunity exists for an experienced UK broker in the top residential property market to join a new venture operating in the Mediterranean area with a London/France node. For more details mail your CV to:

Guy Norton, V & P, 150 Highgate Road

## CHRISTIANA BANK

London Branch

We are currently seeking an additional FUTURES/FRA TRADER

The ideal applicant will be mid-twenties with at least 2 years trading experience, preferably in European currencies. A good knowledge of Treasury/Off-Balance Sheet products is essential.

Competitive salary plus usual benefits.

Please apply in writing, enclosing C.V. to:

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Lloyds Chambers  
1 Portoken Street  
London E1 8RU

## APPOINTMENTS WANTED

### General Management / focus sales

Successful, sales oriented, international general manager (40 years) with 20 years experience in sales, marketing and business management in high tech companies. Looking for exciting opportunity to exploit track record, to the benefit of pan European organisation, wanting to significantly increase its market share. Please send company profile and product brochure to Box B1023, Financial Times, One Southwark Bridge, London SE1 9HL

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- BASED SALES AND MARKETING EXECUTIVE

with long-term experience in Germany needs appointment with British or American company. Relocation to UK also considered. (Age 37, B.A. HONS, MA)

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مكتبة النور



## BRUSSELS REPRESENTATIVE

Salary c BF90,000 net per month + car + benefits

The Law Societies of England and Wales and of Scotland are seeking a replacement for their Brussels Representative. The Brussels Office plays a key role in lobbying the European institutions on behalf of the profession in Great Britain, and keeping the Law Societies and their members informed of vital developments in Europe. It is a high profile operation which needs to keep abreast of a quickly changing scene.

The Brussels Representative heads the office of three staff. It is an exciting post which requires excellent written

and oral communication skills (including the ability to speak French), public relations and lobbying expertise, a knowledge of European institutions and preferably of the U.K. legal professions.

Please telephone on 071-320 5936 (answerphone) for an application form and job description. Completed application forms should be returned to Barbara McKelvey, Personnel Manager, c/o The Law Society, 113 Chancery Lane, London WC2A 1PL. (Fax 071-320 5998) by Friday 4th June, 1993.

The Law Society is striving to be an equal opportunities employer, and welcomes applications from all sections of the community, irrespective of sex, race, colour, sexuality or disability.



## University of Cambridge

### TREASURER

The Vice-Chancellor invites applications for the office of Treasurer to take up post on 1 October 1993, or as soon as possible thereafter.

The appointment will be subject to the Statutes and Ordinances of the University, as they may be amended from time to time.

Proven financial management skills are essential; and a knowledge of the higher education sector will be an advantage.

The stipend of the Treasurer is £41,213 a year. Membership of the Universities Superannuation Scheme is available.

Persons interested in applying for the office are asked to seek full particulars from the Vice-Chancellor, 0223 330267. Candidates are invited to send six copies of their applications, marked "Private and Confidential", to the Vice-Chancellor, The Old Schools, Cambridge CB2 1TN, so as to reach him no later than 31 May 1993. Applications should include a complete curriculum vitae and the names of three persons who are willing to act as referees.

The University follows an equal opportunities policy.

## RIYAD BANK SAUDI ARABIA

Riyad Bank is one of Saudi Arabia's most prominent Banks, with 170 branches in the Kingdom and offices in the UK and the USA.

The Bank has recently embarked on a comprehensive and ambitious restructuring program, and, as a result, major technology based changes are expected within the Bank's International Banking Division. These changes will result in the setting up of one of the most sophisticated and technically integrated systems within the Treasury and International Banking Division.

Qualified professionals with an interest in joining the Bank and making a positive contribution, are invited to apply for the following position.

### CONTROLLER TREASURY DIVISION

#### Job Responsibilities:

- Ensure that accounting principles and practices used by and for the division's products and services are in accordance with generally accepted accounting practices and regulatory accounting requirements.
- Ensure that adequate internal controls are in place to assure compliance with the bank's internal policies and procedures and with prescribed operating and business limits.
- Establish check and balance mechanism between Treasury Division and Back Office Operations and Accounting Division.
- Ensure that all necessary limits and guidelines are in place, current, monitored and exceptions thereof are reported.
- Develop management accounting reports and other financial and risk assessment capabilities to effectively manage the division's major financial responsibilities.
- Will play a major role in the on-going conversion of the present manual operating environment to a state-of-the-art system environment.

#### Job Requirements:

- Accounting Degree
- 6 years experience directly relevant to the above responsibilities with a financial institution which has significant treasury or treasury-related operations.
- Strong commercial banking operations knowledge desired.
- Experience in Financial Risk Management and in use of Asset/Liability Management Software
- Hands-on knowledge of using wordprocessing software and spreadsheets.

Fully competitive compensation package will be offered to the successful candidate.

Please mail your application including current salary and benefits as soon as possible to:

Box B1021, Financial Times,  
One Southwark Bridge, London SE1 9HL

or alternatively by fax to:  
The Treasurer, Riyad Bank, Riyadh  
966 1 404 2754

### MONEY BROKER

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Please address your curriculum vitae to:  
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### USE YOUR CITY KNOWLEDGE

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Phillips & Drew Fund Management Limited



## Fund Manager - Japanese Equities

As one of the UK's largest and most successful institutional fund managers, Phillips & Drew Fund Management Limited has an enviable record of growth allied to excellent performance.

We are currently seeking a senior Fund Manager with specific responsibility for investments in Japan.

Candidates will have a minimum of five years' experience in the Japanese equity market. Excellent analytical and communications skills are essential; vigorous debate with your colleagues and clients is a feature of the role. Familiarity with other Asian markets would be advantageous. It is unlikely that candidates under the age of 30 will have the requisite experience.

The remuneration and career prospects are excellent, reflecting a senior post in a prestigious organisation.

Please send a brief CV to M.P. Gostick, Personnel Department, Phillips & Drew Fund Management Ltd, Triton Court, 14 Finsbury Square, London EC2A 1PD.

PDM is a subsidiary of UBS Asset Management (UK) Limited.

## APPOINTMENTS ADVERTISING

appears every Wednesday & Thursday & Friday (International edition only)

For further information please call:

Andrew Skarzynski on 071-673 3607

Mark Hall-Smith on 071-673 3460

Tydia Strong on 071-673 3198

JoAnn Gredel - New York 212 752 4500

Philip Wrigley 071 673 3551

Rachel Hicks 071 673 4798

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## GROUP DIRECTOR OF INFORMATION MANAGEMENT

SmithKline Beecham, one of the world's most recognised and respected names in health care today is currently seeking an individual to direct the Information Management function within Pharmaceuticals R&D. The selected individual will be responsible for ensuring that R&D is provided with all the strategic intelligence and information essential to its successful operation. The Group Director will manage a staff of approximately 100 individuals who are located in the U.S. (Philadelphia) and the U.K. (SE London). Specific responsibilities include: the management of proprietary information - both document and data, new scientific information, SB product literature, several modern libraries, a leading-edge strategic intelligence operation and the development of future strategies to support these activities.

An advanced scientific degree is highly desirable and at least seven years of applicable experience in a highly technical, information intensive environment is required. In addition, you will need a proven track record of building and managing an information management group of significant scale. Strong interpersonal and line management skills are essential and 25% travel is required. The selected candidate will be a recognised information management authority, who is knowledgeable in innovative and forward thinking approaches to the exploitation of information and is accustomed to functioning at a strategic level.

Compensation and benefits reflect the status and importance of this position. The position can either be based in London or Philadelphia. For prompt, confidential consideration, please forward your credentials to: SmithKline Beecham Pharmaceuticals, Research and Development, Attn: ABIM, Yew Tree Bottom Road, Epsom, Surrey, KT 185XQ.

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- MULTI-PRODUCT SALES PERSON** - for coverage of European credit base. Multi-lingual, 5 years experience of servicing end-investors preferred.

In both cases usual banking benefits, performance bonus and competitive salary will be available according to experience.

Please reply in confidence to:  
B.C. Dickson, Deputy Managing Director,  
Toyo Trust International Limited, 36 Queen Street,  
London EC4R 1BN. Tel: 071 386 2979 Ext 315

## ECONOMISTS, STRATEGISTS QUANTS AND BOND ANALYSTS

On behalf of a number of our clients, we are currently looking for specialists who have experience in research within the financial markets. Please contact Clare Kearns who will treat all enquiries in confidence.

Advantage Recruitment, 2 London Wall Buildings, London EC2M 3PP.  
Direct line: 0752 743058. Message: 071 628 4200

## APPOINTMENTS WANTED

**BANKER** - Director level. At Merchant Bank. Property Sector. Fully qualified (ACB) and experienced in all aspects of property lending/recovery. Some challenging positions. Particular strengths:

- Establishing profitable operation from green field position.
- Effective in liaisons with professionals involved in all spheres of property, lending/recovery.

Temporary or permanent position sought. Write to Box B1059, Financial Times, One Southwark Bridge, London SE1 9HL.

## James Capel Asset Management Compliance Manager

### London

James Capel Asset Management, the European operation of the HSBC Asset Management Group, is one of the leading fund management houses in the UK, with institutional and retail funds under management exceeding £9bn.

Reporting to the Financial Controller, Europe, the appointee will be responsible for the compliance function of three authorised companies. Principal tasks will be to:

- deal with all compliance matters, liaising with and reporting to the regulators, and ensuring compliance with relevant regulations;
- keep fully abreast of all regulations, legislation and the rules of the SIB, IMRO and LAUTRO;
- build good working relationships with senior line management and sales staff, actively promoting the role of compliance.

### Competitive Salary + Benefits

Aged at least 30, candidates will be graduates with an appropriate professional qualification. Relevant experience of the compliance function and detailed knowledge of SIB, IMRO and LAUTRO regulations are essential. Ideally, applicants will have had significant exposure to compliance issues relating to both retail and institutional fund management. Important personal attributes will include a high level of integrity, well developed interpersonal skills and a constructive approach to seeking solutions.

The remuneration package will comprise a competitive base salary and a full range of benefits, including a car.

Please send a detailed CV to GKRS at the address below, quoting reference number 188) and including details of current remuneration and availability.



SEARCH & SELECTION

CLAREBELL HOUSE, 6 CORK STREET, LONDON W1X 1PB. TELEPHONE: 071 287 2820

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## ECONOMIST

ATTRACTIVE BANKING PACKAGE CITY-BASED

The activities of NatWest Securities include global economic and company research - a key strength being its primary position in UK research - as well as sales to the world's major institutional investors and market-making in equities and derivative instruments.

This is an opportunity for a high calibre economics graduate to join the widely respected team headed by Dr Paul Nield. The successful candidate will have 2-4 years' relevant experience, which could have been gained either within the City, industry or a government institution.

Concentrating mainly on the UK economy, the role will demand strong analytical and computer modelling skills as well as the ability to write incisive research documents. For the right person, this is an excellent career development opportunity.

Please write, with full cv and current salary details, to: Mrs S. Shirley, Personnel Manager, NatWest Securities, 135 Bishopsgate, London EC2M 3UR.

NatWest Securities  
Sally Shirley

## Senior General Manager Flight Operations DUBAI

Emirates, the award-winning airline, currently operates eight A310-300ERs, four A300-600Rs (with another to be delivered shortly), and three B727-200 aircraft. Seven Boeing 777s are on order, plus seven options. The route network of 32 stations extends from Manchester to Manila.

We now seek a non-flying Senior General Manager Flight Operations, reporting to the Operations Director, with responsibility for the management of the Flight Operations Department.

Essential requirements are a completed career as a pilot which will command the respect of our highly professional pilot group; mastery of the full range of management skills; experience in a senior position in a major mixed-haul airline operating modern wide-bodied aircraft; familiarity with relevant ICAO standards and recommended practices, and with internationally recognised regulatory regimes such as the FAA, JAR or CAA.

The post is located in Dubai, an agreeable place to live, and offers an attractive salary plus generous expatriate conditions.

Written applications only, with the names of at least two referees and full CV to arrive not later than 13th May 1993, to:

Senior General Manager Human Resources (Ref: sgmo),  
Emirates,  
P.O. Box 686,  
Dubai, United Arab Emirates.



Emirates

### CFO

Experienced individual sought as Chief Financial Officer for new London office of highly capitalised, international derivatives trading/market-making firm. Exceptional regulatory/compliance knowledge, ability to build back-office team a must.

Send resume, compensation history in strict confidence to Box B1007 Financial Times One Southwark Bridge London SE1 9HL

### ACCOUNTING

Accounting/finance positions at all levels of experience available in start-up unit of major international trading firm. Candidates should be extremely intelligent, self-motivated.

Salary history, resume to Box B1009 Financial Times One Southwark Bridge London SE1 9HL

### TRADER

We are looking for the best derivatives traders and market makers in London to staff U.K. unit of U.S.-based trading firm. Experience with Asian & European derivatives needed.

Resume, comp history to Box B1008 Financial Times One Southwark Bridge London SE1 9HL

## CORPORATE FINANCE to £35,000 + Excellent Package

A leading investment bank requires exceptional young graduates to join a highly successful corporate finance team in the City. Ideally you will be an ACA or MBA with a proven track record in the financial sector. Using your strong communication skills you will have the opportunity to work on a wide range of transactions involving company valuation, research and documentation. There are excellent prospects for advancement.

Please contact Karen Hoggard on 071-623 1266.

Jonathan Wren & Co. Limited, Financial Recruitment Consultants  
No. 1 New Street, London EC2M 4TP Telephone 071-623 1266 Facsimile 071-626 5259

JONATHAN WREN EXECUTIVE



## ACCOUNTANCY COLUMN

## TV education market proves a blackboard jungle

A BITTER battle is brewing over control of the accountancy television education market. The quiet world of the profession is being shaken by the vulgarity of aggressive competition.

The sleeves are being firmly rolled up on the arms of Accountancy Television (ATV) and Television Education Network (TEN) as the two organisations fight for the audience for videos and broadcast programmes.

Both services are beginning to reflect each other's tactics in their attempts to grab market share. Both say that the future looks promising. Neither has yet shown the profits to match the rhetoric.

The story began early last year. Three organisations decided to launch a weekly programme on BBC Select, the broadcasts made late at night on television and which can only be watched with the aid of an electronic decoder. They were the Institute of Chartered Accountants in England and Wales, the BBC itself - through BBC Investments - and BPP, a quoted financial training company.

But it seems a decision was soon taken that the channel would have more credibility if it included the other principal UK professional accountancy bodies, of which there are six. The Chartered Institute of Public Finance and Accountancy would not take part. The others did: £250,000 in shares came from the Chartered Association of Certified Accountants, £100,000 from the Chartered Institute of Management Accountants, and £25,000 each from the chartered accountancy institutes for Scotland and Ireland.

The original three backers stumped up £350,000 each, bringing the total support to £1.05m - a figure which

Andrew Jack reports on a bitter and as yet unprofitable battle for market share between two rival companies

some say was still unrealistically low. Bringing in the extra organisations may have provided extra funding, but it also helped stoke squabbling. A demonstration tape shown to the backers annoyed the Certified Accountants because there was no mention of it or its representatives.

More fundamentally, the associations tried to influence the focus that the programmes should take. Market research commissioned by the BBC had suggested that the principal audience would be accountants in industry and commerce.

But the associations - conscious of their own constituencies - wanted a more wide-ranging focus which would appeal to their members in public practice. This was reflected in a fight over the name of the service. The market research supported those arguing for the name "Business Account". The associations insisted on "Accountancy Television".

The BBC had initially offered substantial extra backing in-kind by advertising the service during normal television hours. It all but withdrew after an investigation by the Monopolies and Mergers Commission into the practice of advertising Radio Times on the air when rival listing magazines had no such option.

This forced ATV - under tight time pressures to meet its launch date - to spend more than an unbudgeted £300,000 on alternative forms of marketing, that has pushed it about three months behind its original business plan.

Meanwhile, a rival company was

preparing for action. TEN had been founded by Robert Clements, an Australian entrepreneur who had developed a business selling educational videos to the professions and decided to export the idea. TEN was already running a service for lawyers. Last summer it launched the Accountants' Education Channel, a monthly video subscription service. It had planned to respond to subscribers' reactions and later re-launch the service, but brought forward this date to coincide with ATV's initial programmes in November.

The first ATV broadcasts were not without problems. Difficulties with the encoding technology and viewers' failure to understand how it worked meant the company had to send out copies of its programmes on video. Both companies' programmes include a short news bulletin and segments including interviews on subjects ranging across current financial reporting, tax and accounting themes. They are accompanied by documents providing further details.

Experience since has clearly borne out the BBC's market research. Despite the insistence of the accountancy bodies on marketing and focusing programmes partly at their members in public practice, nearly all the subscribers have been from industry and commerce.

Shortly after the launch, ATV proudly announced that more than 11,000 people had expressed an interest in subscribing. In fact, so far only about 800 have done so. TEN said last month that its accountancy videos

had 6,000 viewers. But since it estimates an average of seven to 10 people watch each one, the number of subscribers is also correspondingly lower.

That still leaves the assessment of how viewers are split between the different subscription rates. ATV claims the average rate - based on number of viewers - is significantly higher than expected at £1,750. TEN says about three-fifths of its subscribers are for the "level 1" tapes charged at £265 a year, and less than a fifth at the higher-end service at £1,495.

To boost demand, ATV recently began selecting the hits of the weekly broadcast programmes which are most relevant to accountants in public practice, and sending them out as monthly segments on video under the name "Profession Focus". It says it now has more than 300 subscribers for the service.

Using videos mimics the medium chosen by TEN, which, in turn, is just about to start slicing into ATV's core market by extracting highlights of its tapes most relevant to accountants in industry and commerce, and sending them out each month under the label "Corporate Briefing".

The message of competition for viewers has not come simply through the medium, however. An accountant recently wrote to ATV alleging that during a sales pitch a TEN representative had questioned ATV's financial status and how long it would continue offering the video service. That led to an ATV solicitor's letter

demanding that TEN dissociate itself from the comments. TEN says it is not aware that such remarks had been made, and stresses - as does ATV - that it wants to compete on quality rather than on remarks towards its opponent.

Both companies make great play of the quality of the service they provide, and stress that customers should choose between them based on their programmes and supporting material. Yet finances remain a crucial question. Neither company wants to talk too openly about its performance - arguing that will only give sensitive information to its rival.

TEN says it expects the accountancy service to be in profit by the end of its current financial year. Its latest accounts, for the period to December 31 1991 show losses for all operations of £435,000. The directors' report stresses that projections until December 1993 show the company may need additional funding.

ATV's accounts for the first year of operation will not be filed for many months yet, although it says it hopes to be making a profit by the end of its next financial year in 1994.

In late March, BPP wrote off its £350,000 stake, calling the investment "a high risk venture whose future must be regarded as uncertain during this early critical period". Burying the note in its accounts, the Certified Accountants did the same with its £250,000. The other backers are holding the shares at their original value this year.

Quality is all very well, but - as the accountants on the programmes produced by both companies might say - they will need to see quality translated into additional subscriptions before long if they are to survive.

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## MANAGING CHANGE

on Wednesday 9th June 1993 at the Runnymede Hotel,  
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on Wednesday 16th June 1993 at the BAFTA Centre,  
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Mike Morris, Personnel Director of ITN, will highlight the path of change from the 'good old days' of powerful trade unions, overtime culture, poor cost control and resistance to new technology to today's entrepreneurial spirit. He examines cost control and multi-skilling. He examines:

- The reasons for change - new technology - arrival of competition - Broadcasting Act 1990
- Implementing the change - creating the plan - convincing the management team - communicating with staff & unions

- The future - individual treatment of staff - self-managing teams - high quality, low cost

Mike Morris is a journalist by profession. He joined ITN in 1965 and rose to the position of Foreign Editor. He then joined the management team of ITN and occupied a number of line management jobs, including Head of Production. In this role, Mike Morris became increasingly involved in industrial relations, which led to his appointment as Director of Personnel and Industrial Relations in 1987.

Since this appointment, he has initiated a series of change programmes, including the 'Into the Nineties' multi-skilling programme, 'The Total Pay Plan' which introduced annualised hours and dealt with restructuring and redundancy programmes which have almost halved staff numbers.

Places at the Breakfast are strictly limited.

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NatWest Markets is a successful organisation, committed to further expansion and can offer excellent career prospects. Remuneration will include a basic salary, commensurate with experience, mortgage subsidy, company car and eligibility for participation in the discretionary bonus scheme.

For further information please contact Guy Townsend on 071 404 3155 (Evenings 071 431 1250) or write, enclosing brief details, to the address below. All enquiries will, of course, be treated in the strictest confidence. Direct responses will be forwarded to Alderwick Peachell and Partners Limited.

**Alderwick Peachell**

- PARTNERS LTD

Alderwick Peachell & Partners Limited, Recruitment Consultants, 125 High Holborn, London WC1V 6QA. Tel: 071-404 3155. Fax: 071-404 0140.

**INVESTMENT RESEARCH**

As one of the premier integrated stockbrokers in the City, Hoare Govett is currently offering a unique opportunity for a young and ambitious graduate Chartered Accountant.

The ideal candidate will have at least two years experience post qualification. He/she will work in our Equity Research department, reporting directly to the Head of UK Research. The role is demanding and varied and will include the provision of advice to analysts and clients on accounting and taxation matters. In addition the successful candidate will take responsibility for the maintenance and marketing of the research database, and will be responsible for the generation of cross sector research as well as bespoke products for our clients.

The environment is dynamic and challenging - strong communication and technical skills together with a flair for computer modelling are pre-requisites for the position. As an important member of a highly regarded team you will be expected to contribute fully to the continued success of Hoare Govett as a force in investment analysis.

To take up this outstanding career opportunity, please write to Graham Evans, Hoare Govett Limited, 4 Broadgate, London EC2M 7LE, enclosing a CV and quoting current salary.

**HOARE  
GOVETT**

Member of ABN AMRO Group

**Major Global Healthcare Company****Group Internal Audit Manager**

London

c £75,000 + car + benefits

This privately owned group is a major player in global healthcare markets with a turnover equivalent to US\$3 billion. Particularly strong in diagnostic products, the group has activities which also span pharmaceuticals, biochemicals and orthopaedics, supported by substantial manufacturing and R & D facilities. With over 70 companies world-wide and products sold in 150 countries, the group is a complex and truly international organisation.

Review of current management systems under a newly structured Board has identified the need for a Group Internal Audit Manager to play a key, independent role in assisting senior management to ensure the effective implementation of corporate objectives.

The Group Internal Audit Manager will report directly to the Chairman of the Audit Committee, who is a non-executive Director of the Board, and will work

closely with other senior managers to assure the Board of the overall effectiveness of the system of internal control; to monitor operations and oversee compliance with corporate policies; and to identify opportunities to improve group competitiveness and profitability.

Candidates should be qualified accountants and must have substantial internal audit experience at senior level in an international, industrial organisation. The role requires a breadth of business experience and a pragmatic, commercial orientation. It is crucial that the successful candidate should possess intellectual rigour, analytical ability and a very high level of oral and written presentation skill.

Please send a detailed CV to GKRS at the address below, quoting reference number 2605, and including details of current remuneration and availability.

**GKRS**

SEARCH &amp; SELECTION

3 GAY STREET, BATH BA1 2PH. TELEPHONE: 0225 336987  
A GKR Group Company

**Group Internal Auditor**

Newbury

Excellent Package

Vodafone Group Plc is the operator of one of the world's largest mobile telephone networks and one of the fastest growing companies in the FTSE100. Continued expansion in the UK and overseas has created the requirement for a credible and cost-effective internal audit function, encompassing the Group's worldwide operations. The position of Group Internal Auditor is a new and high profile role and longer-term career prospects are excellent for the successful candidate.

Key tasks will include:

- Development and implementation of audit procedures appropriate to the Group's complex operational systems environment.
- Co-ordination of work programmes with existing Quality Assurance BS5750 activities.
- Undertaking a variety of financial projects including those arising from the Group's expanding international activities.

The successful candidate is likely to be a high-calibre graduate ACA with sophisticated computer audit skills and the capacity to progress to a senior line finance position. He/she must possess a persuasive, diplomatic personality and have the ability to inspire confidence, and carry

The comprehensive remuneration package will reflect the importance of the position.

Please send a full CV, indicating current salary to: Jane Boiston, Personnel Department, Vodafone Group Services Limited, The Courtyard, 2-4 London Road, Newbury, Berkshire RG13 1JL.

**VODAFONE  
GROUP**



حکامان التحويل

## SENIOR FINANCIAL ACCOUNTANT

Up to £32K + Car + Benefits

A qualified accountant is required to take control of the Company's accounting and cash functions. Reporting to the Finance Manager, the selected candidate will assume responsibility for the consolidation of Company accounts, preparation of annual and periodical accounts, Tax returns and cash flow analysis and reporting.

Suitable applicants will have 3-5 years relevant post qualification experience and will be fully familiar with UK GAAP and Tax regulations. A knowledge of international operations and the shipping industry would be useful. He or she must be computer-literate and preferably familiar with Microsoft Word and Excel.

This is a demanding post which, because of the nature of Gearbulk's operations and the start-up

situation in the UK, will require a confident, forceful but flexible individual who is able to fit easily into a progressive and hard working team. As there is considerable scope for personal development, the appointment should be of particular interest to those with management potential.

Gearbulk prefers non-smokers.

Please apply in writing with full career details and current salary to John Ingamells at Mercuri Urval, Spencer House, 29 Grove Hill Road, Harrow, Middlesex HA1 3BN, quoting reference: JU/G8/11.

Mercuri Urval

## HEAD OF FINANCE/PARTNERSHIP SECRETARY

UP TO £45,000 COVENT GARDEN AGED 30-45

### The Firm

Wedlake Bell is a well established 31 partner firm of solicitors with a principal office in Covent Garden. As a result of management changes, we are seeking a Chartered Accountant to join our administrative team reporting directly to the newly appointed Managing Partner.

### The Post

#### Responsibility for:-

- management of the Cashiers Department (present staff 7) including credit control and debt collection;
- management of all accounting procedures and compliance with all regulations;
- preparation of monthly management accounts and year end figures;
- budgeting and forecasting; and
- partnership secretarial support for the Managing Partner.

### The Person

#### Will possess:-

- a chartered accountancy qualification;
- working knowledge of Solicitors' Accounts Rules;
- skills and experience in information technology;
- drive and enthusiasm; and
- commercial awareness.

Please forward your Curriculum Vitae in strict confidence to:-

Mr Robert D Sellar  
Managing Partner  
Wedlake Bell  
16 Bedford Street  
LONDON WC2E 9HF

Closing date for applications: 27th May 1993.

Wedlake Bell

## Financial Director (Designate)

Hartlepool

To £35K plus car and benefits

Our client is the UK's largest independent distributor of welding supplies operating predominantly in North East England and Scotland through 8 branches. Projected annual turnover for 1993/1994 is c.£15m.

Following recent operational and organisational restructuring, it now wishes to strengthen its Board with the appointment of an experienced, commercially orientated Financial Director (Designate). Reporting to the Managing Director, the appointee will play a pivotal role in the future success and development of the company through the provision of high quality financial advice across all business activities.

Principal aspects of the role will include:

- Complete responsibility for the production and interpretation of financial management accounts, budgetary control and cash management;
- Liaison with external organisations including Investors, Banks and Auditors;
- Continued development of integrated financial management accounting and information systems;
- Provision of general financial advice and information on business development initiatives;
- Control and development of Finance, Data Processing and Administration functions.

The ideal candidate will be a graduate, qualified accountant (ACCA/ACMA) with at least 5 years post qualification experience in a manufacturing/distribution environment. Candidates for this extremely demanding position will possess the confidence and maturity needed to impact on business performance and the potential to assume further responsibility in the future.

Please reply in confidence enclosing a full CV and quoting reference M216 to David Adnan.

**McKENZIE GRANT**  
SELECTION & SEARCH

1 The Embankment,  
Newcastle Street,  
Leeds LS1 4DW.

## FINANCIAL ANALYST

Competitive Salary + Package

As part of its financial budgeting, analysis and reporting function, the Company needs to appoint a Financial Analyst to report to the Finance Manager. This post requires a qualified accountant with 3-5 years experience in the field of accounting, finance, budgeting and analysis. Ideally the selected applicant will have a background in automated accounting and the development of management database systems. Computer literacy is essential, and a working knowledge of Microsoft Word and Excel would be very useful.

In addition to professional competence, Gearbulk will be looking to appoint an individual who can demonstrate high levels of self-motivation and flexibility, and who will be comfortable with

a changing and progressive environment. This is a demanding, commercial opportunity offering the right person excellent rewards and scope for considerable personal development in a challenging international organisation.

Gearbulk prefers non-smokers.

Interested applicants should apply in writing, with a full CV and salary details to John Ingamells at Mercuri Urval, Spencer House, 29 Grove Hill Road, Harrow, Middlesex HA1 3BN, quoting reference: JU/G8/12.

Mercuri Urval

## The Top Opportunities Section

appears every Wednesday

For advertising information call:

Clare Pennell  
071 873 4027

Elizabeth Arthur  
071 873 3694

## EUROPEAN CONTROLLER

ESSEX

C. £30,000 + CAR

Reporting to the Finance Director you will provide pro-active, high profile financial support, to two subsidiary companies covering the European markets, involving approximately 35% travel between Germany and France. Fluency in German and a knowledge of French is therefore essential.

Your prime responsibility in the first instance will be to evaluate existing systems and procedures, ensuring adequate controls are in place to provide management with quality financial information.

To achieve this you will need to adopt a 'hands on', pragmatic approach, working closely with the UK and European management teams. You will be responsible for preparing annual profit plans, budgets, management accounts, year-end statutory accounts and cash flow projections. Knowledge of manufacturing and product costing is also important.

A qualified accountant, you will ideally have an FMCG background gained in a manufacturing environment and possess excellent communication, presentation and interpersonal skills.



INTERACTION RECRUITMENT

If you feel you have the strength of character to influence the success of the company's European operations, then please telephone or send a full CV to the company's advisor.

Neil Jory, Interaction Recruitment, 1 City Road, Cambridge CB1 1DP  
Tel: 0223-314988 Home: 0487-841804 Fax: 0223-322197

## KINGFISHER

Corporate Auditors

### CENTRAL LONDON

This highly profitable and expanding retail group which includes such household names as Woolworths, Superdrug, Comet and B & Q is looking for three auditors to add to its newly formed Corporate Audit department. The department will provide assurance to the board on the adequacy of commercial and financial control systems. The roles are London based involving travel to locations in and around the UK, with the possibility of European travel in the future.

The ideal candidates will be graduates in their mid to late 20's, hold a professional accountancy qualification (ACA, ACMA, ACCA), and have experience in either internal or external audit, including computerised environments.

The ability to work unsupervised and to play an active part in formulating and developing a successful audit plan is essential. Successful recruits will also have

excellent communication skills; being able to present findings at all levels, both in written form and orally. Emphasis will also be placed on the potential candidates' ability to pass on skills where necessary.

A 'hands on', 'no nonsense' approach, proof of the required communication skills and an appreciation of the commercial impact of any findings, must accompany a good academic record.

Opportunities within the Group are outstanding. Kingfisher is committed to a policy of career development and successful candidates can expect promotion within 3 years.

For further information, please contact Lucy Bennell or Mark Gilbert ACA on 071 404 3155. Alternatively write, giving brief details, to the address below. All enquiries will, of course, be treated in the strictest confidence.

Alderwick Peachell

PARTNERS LTD

Alderwick Peachell & Partners Limited, Recruitment Consultants, 125 High Holborn, London WC1V 6QA. Tel: 071-404 3155. Fax: 071-404 0140.

£26,000 - £30,000 + CAR

### CENTRAL LONDON

SALARY UP TO £50K + Car + EQUITY POTENTIAL

## FINANCIAL DIRECTOR

Our client is a dynamic creative communications business. Following a recent management buy-out they are looking to recruit a Financial Director to play an integral part in their highly committed management team.

The successful candidate will focus on increasing profitability and will be entirely responsible for the company's finance function including implementation of an integrated IT system.

In addition to the preparation of statutory accounts in a systems orientated environment, particular emphasis will be placed on aggressive cost control and strategic planning.

This is an excellent opportunity for a qualified accountant in their 30's with at least four years post qualification experience in a commercial environment. It is essential that the candidate is able to work with an open mind, as part of a small multidisciplinary team.

Enthusiastic candidates with proven ability should apply in writing with extensive C.V. quoting reference: CP/MM1 to Marion MacLeod.

1 Park Place, Canary Wharf, London E14 4HJ

**LITTLEJOHN FRAZER**  
CHARTERED ACCOUNTANTS

## FINANCIAL CONTROLLER

£30-£35K + Car + Benefits

West London

Our client, who sells a household named product, is entrepreneurial, progressive and operates with a compact head office team.

To accommodate the development and expansion of the business world-wide, the group wishes to appoint a Financial Controller who:

- is a qualified accountant with a record of success in a direct line management;
- Can show commitment and enthusiasm for this demanding role; and
- is capable of making a significant contribution to the business.

Reporting directly to the managing director the Financial Controller's responsibilities involve the development and management of the entire financial accounting, systems development, management accounts production and forecasting.

To succeed in this role you will need to have:

- Strong technical skills coupled with commercial flair;
- The ability to work to demanding timetables through organisation, control and motivation of a small capable departmental team;
- A mature and disciplined work attitude with commitment to achieving timely and high quality results; and
- Excellent communication skills.

Interested applicants should write with a comprehensive CV to David W. Brager at H W Fisher & Company, Acra House, 11-15 William Road, London NW1 3ER.

## Finance Director

THAMES VALLEY • CIRCA £30,000 + BONUS + CAR

Part of a substantial international group, our client is a European market leader in the design and manufacture of engineered products. Strong management and emphasis on quality have combined to provide the basis for significant expansion this year.

Reporting to the Managing Director, the successful candidate will take full responsibility for the financial direction of this division, and be closely involved in all major business decisions. Priorities will include development of management reporting, budgeting, costing and control procedures; together with positive staff development, improved communications and a heightened profile for the finance function.

Aged 30-45, candidates should be FC literate, qualified accountants with a knowledge of computerised standard costing systems, familiarity with group reporting and a record of achievement in a multi-site manufacturing environment. Previous experience of the engineering sector and a European language are desirable.

Interested applicants should send a detailed CV or ring for an application form on 0625 533364 (31 hours) quoting reference 3083/PT.



WICKLAND WESTCOTT

HUMAN RESOURCE CONSULTANTS  
Emerson Court, Alderley Road,  
Wilmslow, Cheshire SK9 1NX  
Telephone (0625) 532446

## APPOINTMENTS WANTED

### YOUR BRIT IN ZURICH

Financial control professional with many years varied multi-nationals experience, resident near Zurich, with Swiss & EC passports, desires a challenging, permanent position in the finance field. Prepared to travel extensively in a roving role.

Write to Box A1058, Financial Times,  
One Southwark Bridge,  
London SE1 9HL

## FINANCIAL CONTROLLER

Brussels

Expanding service company seeks Qualified Accountant with at least three years post qualification experience.

You will be computer literate with good spreadsheet knowledge, ideally using Sun Accounts and Excel. Knowledge of languages is an advantage.

Interested applicants should send a detailed C.V. to: Rudolf Lobo, Finance Director, Regus, Besseneveldstraat 25A, 1831 Diegem, Belgium. Tel: +32 2 716 4700

## FINANCE MANAGER - GERMANY

DM 100 - 115000

Our client is a subsidiary of a major industrial group based in Germany. Filling the number one finance role, you will be expected to provide the MD and salesforce with strong commercial input as well as run the finance function. A UK qualification and fluency in German are essential. Ref: FMG.

For further information please contact John Bowman at FSS Europe on 071 387 5400 (eves 0474 874473) or write to him at Drayton House, Gordon Street, London WC1H 0AN, Fax 071 388 0857.

## FINANCE DIRECTOR

(AGE 39) F.C.A.

12 yrs Multinationals experience (8 years in France/Belgium) with UK/US Blue-chip Co.s. 6 yrs "Big-Six" Audit experience. Currently based South of France, seeks new challenge in Monaco, Nice or Sophia. Also willing to relocate and/or carry out projects elsewhere in France. Fluent French.

Write to Box A4971, Financial Times, One Southwark Bridge, LONDON SE1 9HL or fax: 010 33 92 93 08 56















INVESTMENT TRUSTS - Cont.

Trust Name	Price	Change	Yield	Dividend
Scottish Investment Trust	100	+1	5.8	5.8
Warrenburg Investment Trust	100	+1	5.8	5.8
Scottish Investment Trust	100	+1	5.8	5.8
Warrenburg Investment Trust	100	+1	5.8	5.8
Scottish Investment Trust	100	+1	5.8	5.8
Warrenburg Investment Trust	100	+1	5.8	5.8
Scottish Investment Trust	100	+1	5.8	5.8
Warrenburg Investment Trust	100	+1	5.8	5.8
Scottish Investment Trust	100	+1	5.8	5.8
Warrenburg Investment Trust	100	+1	5.8	5.8

MERCHANT BANKS

Bank Name	Price	Change	Yield	Dividend
Barclays Bank	100	+1	5.8	5.8
HSBC Bank	100	+1	5.8	5.8
Barclays Bank	100	+1	5.8	5.8
HSBC Bank	100	+1	5.8	5.8
Barclays Bank	100	+1	5.8	5.8
HSBC Bank	100	+1	5.8	5.8
Barclays Bank	100	+1	5.8	5.8
HSBC Bank	100	+1	5.8	5.8
Barclays Bank	100	+1	5.8	5.8
HSBC Bank	100	+1	5.8	5.8

OIL & GAS - Cont.

Company Name	Price	Change	Yield	Dividend
BP	100	+1	5.8	5.8
Shell	100	+1	5.8	5.8
BP	100	+1	5.8	5.8
Shell	100	+1	5.8	5.8
BP	100	+1	5.8	5.8
Shell	100	+1	5.8	5.8
BP	100	+1	5.8	5.8
Shell	100	+1	5.8	5.8
BP	100	+1	5.8	5.8
Shell	100	+1	5.8	5.8

PACKAGING, PAPER & PRINTING - Cont.

Company Name	Price	Change	Yield	Dividend
Wiggins Teape	100	+1	5.8	5.8
Wiggins Teape	100	+1	5.8	5.8
Wiggins Teape	100	+1	5.8	5.8
Wiggins Teape	100	+1	5.8	5.8
Wiggins Teape	100	+1	5.8	5.8
Wiggins Teape	100	+1	5.8	5.8
Wiggins Teape	100	+1	5.8	5.8
Wiggins Teape	100	+1	5.8	5.8
Wiggins Teape	100	+1	5.8	5.8
Wiggins Teape	100	+1	5.8	5.8

TELEPHONE NETWORKS

Company Name	Price	Change	Yield	Dividend
British Telecom	100	+1	5.8	5.8
British Telecom	100	+1	5.8	5.8
British Telecom	100	+1	5.8	5.8
British Telecom	100	+1	5.8	5.8
British Telecom	100	+1	5.8	5.8
British Telecom	100	+1	5.8	5.8
British Telecom	100	+1	5.8	5.8
British Telecom	100	+1	5.8	5.8
British Telecom	100	+1	5.8	5.8
British Telecom	100	+1	5.8	5.8

MINES - Cont.

Company Name	Price	Change	Yield	Dividend
Anglo American	100	+1	5.8	5.8
Anglo American	100	+1	5.8	5.8
Anglo American	100	+1	5.8	5.8
Anglo American	100	+1	5.8	5.8
Anglo American	100	+1	5.8	5.8
Anglo American	100	+1	5.8	5.8
Anglo American	100	+1	5.8	5.8
Anglo American	100	+1	5.8	5.8
Anglo American	100	+1	5.8	5.8
Anglo American	100	+1	5.8	5.8

INVESTMENT COMPANIES

Company Name	Price	Change	Yield	Dividend
Investment Company	100	+1	5.8	5.8
Investment Company	100	+1	5.8	5.8
Investment Company	100	+1	5.8	5.8
Investment Company	100	+1	5.8	5.8
Investment Company	100	+1	5.8	5.8
Investment Company	100	+1	5.8	5.8
Investment Company	100	+1	5.8	5.8
Investment Company	100	+1	5.8	5.8
Investment Company	100	+1	5.8	5.8
Investment Company	100	+1	5.8	5.8

MISCELLANEOUS

Company Name	Price	Change	Yield	Dividend
Miscellaneous Company	100	+1	5.8	5.8
Miscellaneous Company	100	+1	5.8	5.8
Miscellaneous Company	100	+1	5.8	5.8
Miscellaneous Company	100	+1	5.8	5.8
Miscellaneous Company	100	+1	5.8	5.8
Miscellaneous Company	100	+1	5.8	5.8
Miscellaneous Company	100	+1	5.8	5.8
Miscellaneous Company	100	+1	5.8	5.8
Miscellaneous Company	100	+1	5.8	5.8
Miscellaneous Company	100	+1	5.8	5.8

OTHER FINANCIAL

Company Name	Price	Change	Yield	Dividend
Other Financial Company	100	+1	5.8	5.8
Other Financial Company	100	+1	5.8	5.8
Other Financial Company	100	+1	5.8	5.8
Other Financial Company	100	+1	5.8	5.8
Other Financial Company	100	+1	5.8	5.8
Other Financial Company	100	+1	5.8	5.8
Other Financial Company	100	+1	5.8	5.8
Other Financial Company	100	+1	5.8	5.8
Other Financial Company	100	+1	5.8	5.8
Other Financial Company	100	+1	5.8	5.8

PROPERTY

Company Name	Price	Change	Yield	Dividend
Property Company	100	+1	5.8	5.8
Property Company	100	+1	5.8	5.8
Property Company	100	+1	5.8	5.8
Property Company	100	+1	5.8	5.8
Property Company	100	+1	5.8	5.8
Property Company	100	+1	5.8	5.8
Property Company	100	+1	5.8	5.8
Property Company	100	+1	5.8	5.8
Property Company	100	+1	5.8	5.8
Property Company	100	+1	5.8	5.8

TRANSPORT

Company Name	Price	Change	Yield	Dividend
Transport Company	100	+1	5.8	5.8
Transport Company	100	+1	5.8	5.8
Transport Company	100	+1	5.8	5.8
Transport Company	100	+1	5.8	5.8
Transport Company	100	+1	5.8	5.8
Transport Company	100	+1	5.8	5.8
Transport Company	100	+1	5.8	5.8
Transport Company	100	+1	5.8	5.8
Transport Company	100	+1	5.8	5.8
Transport Company	100	+1	5.8	5.8

WATER

Company Name	Price	Change	Yield	Dividend
Water Company	100	+1	5.8	5.8
Water Company	100	+1	5.8	5.8
Water Company	100	+1	5.8	5.8
Water Company	100	+1	5.8	5.8
Water Company	100	+1	5.8	5.8
Water Company	100	+1	5.8	5.8
Water Company	100	+1	5.8	5.8
Water Company	100	+1	5.8	5.8
Water Company	100	+1	5.8	5.8
Water Company	100	+1	5.8	5.8

MEDIA

Company Name	Price	Change	Yield	Dividend
Media Company	100	+1	5.8	5.8
Media Company	100	+1	5.8	5.8
Media Company	100	+1	5.8	5.8
Media Company	100	+1	5.8	5.8
Media Company	100	+1	5.8	5.8
Media Company	100	+1	5.8	5.8
Media Company	100	+1	5.8	5.8
Media Company	100	+1	5.8	5.8
Media Company	100	+1	5.8	5.8
Media Company	100	+1	5.8	5.8

MOTORS

Company Name	Price	Change	Yield	Dividend
Motors Company	100	+1	5.8	5.8
Motors Company	100	+1	5.8	5.8
Motors Company	100	+1	5.8	5.8
Motors Company	100	+1	5.8	5.8
Motors Company	100	+1	5.8	5.8
Motors Company	100	+1	5.8	5.8
Motors Company	100	+1	5.8	5.8
Motors Company	100	+1	5.8	5.8
Motors Company	100	+1	5.8	5.8
Motors Company	100	+1	5.8	5.8

OTHER INDUSTRIALS

Company Name	Price	Change	Yield	Dividend
Other Industrials Company	100	+1	5.8	5.8
Other Industrials Company	100	+1	5.8	5.8
Other Industrials Company	100	+1	5.8	5.8
Other Industrials Company	100	+1	5.8	5.8
Other Industrials Company	100	+1	5.8	5.8
Other Industrials Company	100	+1	5.8	5.8
Other Industrials Company	100	+1	5.8	5.8
Other Industrials Company	100	+1	5.8	5.8
Other Industrials Company	100	+1	5.8	5.8
Other Industrials Company	100	+1	5.8	5.8

STORES

Company Name	Price	Change	Yield	Dividend
Stores Company	100	+1	5.8	5.8
Stores Company	100	+1	5.8	5.8
Stores Company	100	+1	5.8	5.8
Stores Company	100	+1	5.8	5.8
Stores Company	100	+1	5.8	5.8
Stores Company	100	+1	5.8	5.8
Stores Company	100	+1	5.8	5.8
Stores Company	100	+1	5.8	5.8
Stores Company	100	+1	5.8	5.8
Stores Company	100	+1	5.8	5.8

PLANTATIONS

Company Name	Price	Change	Yield	Dividend
Plantations Company	100	+1	5.8	5.8
Plantations Company	100	+1	5.8	5.8
Plantations Company	100	+1	5.8	5.8
Plantations Company	100	+1	5.8	5.8
Plantations Company	100	+1	5.8	5.8
Plantations Company	100	+1	5.8	5.8
Plantations Company	100	+1	5.8	5.8
Plantations Company	100	+1	5.8	5.8
Plantations Company	100	+1	5.8	5.8
Plantations Company	100	+1	5.8	5.8

MINES

Company Name	Price	Change	Yield	Dividend
Mines Company	100	+1	5.8	5.8
Mines Company	100	+1	5.8	5.8
Mines Company	100	+1	5.8	5.8
Mines Company	100	+1	5.8	5.8
Mines Company	100	+1	5.8	5.8
Mines Company	100	+1	5.8	5.8
Mines Company	100	+1	5.8	5.8
Mines Company	100	+1	5.8	5.8
Mines Company	100	+1	5.8	5.8
Mines Company	100	+1	5.8	5.8







● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details.

## OTHER UK UNIT TRUSTS



● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on ( 071 ) 873 4378 for more details.

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	Old Price	Color Price	4.95 5	Y E
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**BERMUDA** (STB RECOGNISED)

Unit Charge	Case Price	Bid Price	Offer Price	+ or -	Yr Gr
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Int.	Comp.	Ref.	Other	+ to the
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PO Box 255 St Peter Port Guernsey GY 1 0481 7100  
Wendyford Bond Fund Inc E- 1 521 1 521 -

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● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (671) 873-4378 for more details.

### MARGINED FUNDS NOTES

Prices are in pence unless otherwise indicated and are designed \$ with no profit ratio to U.S. dollars. Yield refers to all buying expenses. Prices of certain older funds (those listed) subject to capital gains tax on net appreciation. All of UK funds, if Portfolio, provide income. A. Simple personal insurance. B. Dedicated to Living on a UCITS (underlying for Collective Investment Transferable Securities). C. Offered prior to inception. D. Income exempt from UK tax. E. Provides high yield. F. Emergency grant. G. Suspended. A. Yield. B. Yield. C. Ex-ante. D. Only available to charitable investors. Yield column shows annualized rates of NAV increase. All funds not SRI recognized. The regulatory authorities in these funds are: Germany: Financial Services Commission; Central Bank of Ireland; Isle of Man: Financial Services Commission; Jersey: Financial Services Commission.







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## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

High Low Stock					
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High Low Stock High

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## AMEX COMPOSITE PRICES

Stock	Vol.	P/E	52 Wk High	Low	Close	Change	Stock	Vol.	P/E	52 Wk High	Low	Close	Change	Stock	Vol.	P/E	52 Wk High	Low	Close	Change
Activ Gen	0	2100	35	35	35	+	Activ Gen	0	2100	35	35	35	+	Activ Gen	0	2100	35	35	35	+
Air Exp	0.14	12	340	30	185	+	Air Exp	0.14	12	340	30	185	+	Air Exp	0.14	12	340	30	185	+
Alfa Inc	0	2	74	14	14	+	Alfa Inc	0	2	74	14	14	+	Alfa Inc	0	2	74	14	14	+
Alkermes	0	2	74	14	14	+	Alkermes	0	2	74	14	14	+	Alkermes	0	2	74	14	14	+
Amgen	0.30	12	240	20	120	+	Amgen	0.30	12	240	20	120	+	Amgen	0.30	12	240	20	120	+
Amgen Pk	0.04	30	4	1.85	1.85	+	Amgen Pk	0.04	30	4	1.85	1.85	+	Amgen Pk	0.04	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
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Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
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Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+	Amgen Pk	0.05	30	4	1.85	1.85	+
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## AMERICA

## Dow turns lower on poor inflation figures

## Wall Street

US SHARE prices fell sharply across the board yesterday morning after another bad set of inflation figures sent bond prices tumbling for the second consecutive day, writes Patrick Harrison in New York.

At 1 pm, the Dow Jones Industrial Average was down 26.57 at 3,455.74. The more broadly based Standard & Poor's 500 was down 4.76 at 440.04, while the Amex composite was 0.02 lower at 428.41, and the Nasdaq composite down 6.40 at 675.30. Trading volume on the NYSE was 177m shares by 1 pm.

After Wednesday's unexpectedly strong producer price inflation report, it was the turn of the April consumer price index to scare the markets. The CPI rose 0.4 per cent last month, above expectations, and the "core" measure of consumer price inflation - which excludes the volatile food and energy components - was also up a worrying 0.4 per cent.

The figures, which suggested that inflation is picking up alongside the steadily growing economy, rattled Treasury investors, who sold bonds heavily in early afternoon trading, the benchmark 30-year bond was down more than a full point, and the yield was

back up to 6.55 per cent.

The rise in bond yields, and the fears of inflation, hit stocks at the opening, bringing the Dow average down sharply from the record high it set on Wednesday.

The selling was apparent across the board, although Reynolds Metals added 3/4 at \$44.11, all in heavy trading. On the American Stock Exchange, Pegasus Gold jumped 2 1/2 at \$23.50, and Echo Bay Mines added 1 1/2 at \$11.90.

Philip Morris also bucked the wider market trend, rising 1/4 to \$51 in volume of 1.8m shares after brokerage house Merrill Lynch raised its intermediate-term rating on the stock from "neutral" to "above average".

Motor stocks fell, in spite of more good news on car and truck sales. Chrysler slipped 3/4 to \$42.75, Ford dropped 3/4 to \$24.50, and GM eased 3/4 to \$40.00.

On the Nasdaq market, Apple ran against the grain, rising 1 1/2 to \$55 after the company unveiled the updated version of its cross-platform multimedia architecture software, QuickTime for Windows.

Dell Computer fell 1 1/2 to \$30.75 following a downgrade from brokerage firm Alex Brown.

Canada

TORONTO climbed sharply at midday as a rise in bullion futures rallied gold stocks and encouraged domestic and foreign buying interest. The TSX 300 index rose 15.78 to 3,812.30 in volume of 56m shares valued at C\$412m. Advances led declines by 414 to 382 with 252 issues unchanged.

There was some refuge for investors in gold stocks, which traditionally act as a safe haven in inflationary times, and metals stocks, which are seen as beneficiaries of higher commodities prices. Among metals and gold stocks, Alcoa rose 3/4 to \$56.50, Newmont Mining climbed 1 1/2 to \$22.50, Phelps Dodge put on 1 1/2 to \$46.00, Homestake Mining added 3/4 to \$18.00 and

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## EUROPE

## Devaluation supports Madrid, Lisbon

THE likelihood of a devaluation of the peseta and escudo, confirmed after the close of trading, had an electrifying effect on trading in the Spanish and Portuguese equity markets yesterday, writes Our Markets Staff.

MADRID took off, the general index closing 9.96 or 4.1 per cent higher at 251.81 as the Spanish government's request for a peseta realignment encouraged estimates of a 5 to 10 per cent currency devaluation, and hopes of interest rate cuts.

Turnover soared, reaching an estimated Ptas6bn against Wednesday's Ptas27.72bn (including Ptas11.23bn for Argentina on its first day of trading), and an average of around Ptas1bn last week.

Mr Craig Prime at FG in Madrid said that Argentina had brought banking and the spotlight, but that interest rate speculation had given them lift-off yesterday with Santander and Popular in the lead, up Ptas490 or 9.2 per cent to Ptas5,670, and Ptas330, or 5.8 per cent to Ptas15,150.

Construction stocks were generally strong, Dragados gaining Ptas135, or 7.8 per cent to Ptas1,920, and Repsol up on

Ptas190, or 6.4 per cent to Ptas3,140 on satisfaction with its first quarter results.

LISBON also witnessed high turnover, some three times as large as normal, as a devaluation of the escudo seemed likely. The BTA index climbed more than 1 per cent to close at 1,782.3.

Mr John Ferreira of Carnegie International commented that expectations of a substantial fall in the April inflation figure, due for release today, had also helped lift the market.

FRANKFURT extended a rally founded on a recovery from an oversold position, the strong dollar, firm bond markets and continued hopes of a further cut in key interest rates. The DAX index rose another 10.33 to 1,639.79 in turnover of DM6.6bn.

General strength in banks, with Commerzbank and Dresdner up DM5 to DM285.50, and DM7.60 to DM381.60 respectively, backed up the bond market/interest rate argument.

Deutsche and Metallgesellschaft rose by DM7.80 to DM335, and by DM9.90 to DM321.90, reflecting a recovery from bombed-out levels and the hope that the gold price surge will reflect on sentiment.

like averting any widespread industrial unrest in the current wage bargaining round.

There has also been evidence of improving corporate fortunes in some first-quarter reports. On Tuesday, Ericsson disclosed a SKr425m (\$57m) profit for the first three months, sharply reversing a SKr368m loss for the same quarter of 1992. Its "B" shares closed at SKr300 yesterday, against a 1993 low of SKr172.

Last week's report, the forestry group, also provided some cause for optimism when it said that prices for most of its main products had stopped falling as it announced a lower than expected quarterly loss.

However, forestry shares have still had a disappointing year, moving up by only 6.4 per

cent since January and falling to build on the strong start they put in immediately after the November devaluation. The sector, however, showed a

6 per cent gain yesterday.

The star performer has been the banking sector, where shares have risen by more than 90 per cent since the start of the year on hopes that the worst of Sweden's financial crisis is over. Some of the buying has had a strong speculative feel to it, as with S-Banken, whose shares have tripled in the last month. The sector is still 15 per cent below its level of a year ago.

One clear indication of the general buoyancy has been the increase in turnover, frequently exceeding SKr1bn a day during the year, and reaching its second highest level ever on Wednesday when it rose above SKr2bn. A "no" vote in next week's Danish referendum on Maas-

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